



COMMUNITY HOSPITAL LONG BEACH
MEMORIALCARE® HEALTH SYSTEM

Annual Report and Plan for Community Benefit

Community Hospital Long Beach

Fiscal Year 2014 (July 1, 2013 – June 30, 2014)

Submitted to:

Office of Statewide Health Planning and Development

Healthcare Information Division

Accounting and Reporting Systems Section

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LONG BEACH MEMORIAL
COMMUNITY HOSPITAL LONG BEACH
Miller Children's & Women's Hospital Long Beach
 MEMORIALCARE HEALTH SYSTEM

At MemorialCare Health System our mission is to improve the health and well-being of individuals, families and our communities through innovation and the pursuit of excellence. Commitment to our mission is demonstrated through quality care, strategic leadership, state-of-the-art technology, and our ability to adapt to meet the needs of the changing health care environment.

Our commitment extends beyond the walls of our hospitals, clinics and physician practices out into the community. Long Beach Memorial Medical Center, Miller Children's & Women's Hospital Long Beach and Community Hospital Long Beach have a shared service area of 14 cities and over 1.2 million residents. We provide service to the greater Long Beach area and the South Bay, in Los Angeles County, and northern sections of Orange County.

Recently, we engaged the community in a health needs assessment that resulted in identification of priority health needs. We use these priorities to focus our work and target our investments of charitable resources:

- Access to care
- Chronic disease (childhood asthma, cancer, cardiovascular disease, diabetes)
- Mental health
- Overweight and obesity
- Prevention and preventive care

This annual community benefit report outlines the initiatives and activities we undertook last year and plan to take in the forthcoming year to improve the health of the residents in the communities we serve. We don't do this work alone or independently. We work alongside many dedicated partners. Together we seek to address health problems and their underlying causes.

I am pleased to share the following community benefit report and plan. To learn more visit our website at www.memorialcare.org/content/community-benefit.

Sincerely,



Diana Hendel, Pharm.D
Chief Executive Officer



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Long Beach, CA 90806
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About the Organization

Mission

To improve the health and well being of individuals, families and our communities through innovation and the pursuit of excellence.

Vision

Exceptional People. Extraordinary Care. Every Time.

Values

The ABCs of MemorialCare

With a focus on solid fundamentals – Accountability, Best Practices, Compassion and Synergy – MemorialCare Health System is delivering the highest standard of patient care and exceptional clinical outcomes. What sets us apart is our ability to leverage the strengths of our health system, from operational efficiencies and the application of new technologies, to the exchange of ideas, expertise and best practices. It's what we mean when we say: MemorialCare. Excellence in Health Care.

MemorialCare Health System

MemorialCare Health System is a nonprofit integrated delivery system that includes six top hospitals – Long Beach Memorial, Miller Children's & Women's Hospital Long Beach, Community Hospital Long Beach, Orange Coast Memorial, and Saddleback Memorial Laguna Hills and San Clemente; medical groups – MemorialCare Medical Group and Greater Newport Physicians; a health plan – Seaside Health Plan; and numerous outpatient health centers, imaging centers and surgery centers throughout the Southland (Orange County and Los Angeles County).

Community Hospital Long Beach

Community Hospital Long Beach (CHLB) joined the MemorialCare Health System on April 29, 2011. CHLB is a 208-bed acute-care hospital that has been providing warm and personalized top-quality medical care for over 90 years since first opening its doors in 1924.

The MemorialCare Center for Mental Health & Wellness at Community Hospital Long Beach (CHLB) is one of the top programs in the area. It offers a full spectrum of mental health programs to maximize the continuum of care for each patient, including a psychiatric inpatient program, outpatient psychiatric clinic and a partial hospitalization/intensive outpatient program.

Long Beach Memorial Medical Center, Miller Children's & Women's Hospital Long Beach, and Community Hospital Long Beach Board of Directors

Richard Adams, MD

Barry Arbuckle, PhD

Gail Carruthers, MD

Dave Carver

Santos Cortez, DDS
Clifford Hancock, MD
Russell Hill
Stephen Hryniewicki, MD
Laurence Jackson
Joseph Maga
Sean Miller
Nancy Myers
Suzanne Nosworthy
Beverly O'Neill
Lupe Padilla, MD

Community Benefit Oversight Committee

The CBOC (Community Benefit Oversight Committee) is an advisory committee for the MemorialCare Long Beach hospitals' community benefit programs and reports to the Strategy Committee. The CBOC reviews and validates legal and regulatory compliance specific to community benefit mandates; assures community benefit programs and services are effectively meeting identified community health needs, with emphasis on populations with unmet health needs; and increases transparency and awareness of community benefit activities. The members of the CBOC include:

Cheryl Barrit, Long Beach Department of Health and Human Services
Melissa Biel, Community Benefit, MemorialCare Health System
Martha P. Gonzalez, Community Relations Manager, Long Beach Memorial
Linda Kerr, Diabetes Program Director, Long Beach Memorial
Dr. Mitchell Kushner, Long Beach City Health Officer
Peter J. Mackler, Government Relations and Policy, MemorialCare Health System
Dr. Mel Marks, Executive Vice President, Research, MemorialCare Health System
Nancy Myers, Community Member, Long Beach Memorial Board of Directors
Dr. Dennis Parmer, Retired ER Physician, Community Hospital Long Beach
Stephanie Stembridge, Family Advocate, Patient and Family Advisory Council, Long Beach Memorial

Our Community

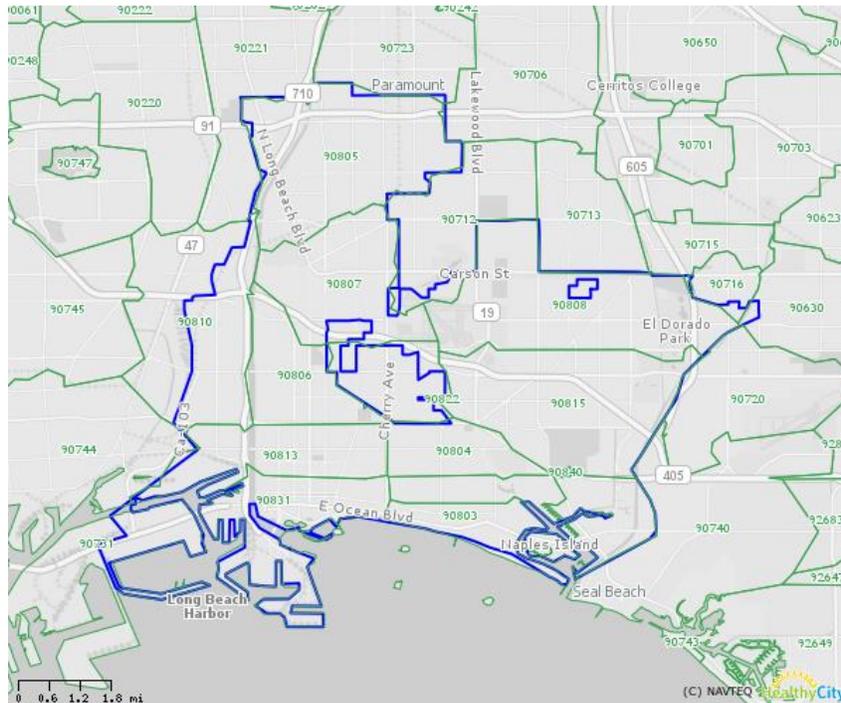
Long Beach, California is the fifth largest city in California. With over 460,000 residents the ethnic, cultural and language diversity of the city is a source of pride. Long Beach Memorial (LBM), Community Hospital Long Beach (CHLB) and Miller Children’s& Women’s Hospital Long Beach (MCWHLB), comprise Long Beach Memorial Medical Center (LBMMC); situated in the South Bay area of Los Angeles County within Service Planning Area 8 (SPA 8).

According to the 2010 decennial census, 40% of the population identify as Hispanic, nearly 13.5% as African American, 13% as Asian (includes Asian Indian, Chinese, Filipino, Vietnamese, Cambodian etc.), and 29% white. Just over 9% of the total population is aged 65 or older. Children age 14 and under comprise 20% of the population. The median age for the population is 33.2 years. A primary language other than English is spoken in over 45% of the households located near LBMMC. Those living below the federal poverty level make up 18.8% of the population in Long Beach. The median household income is \$50,040.

Long Beach Memorial Medical Center’s service area consists of the following cities and zip codes.

LBMMC Primary Service Area	
City	Zip Code(s)
Long Beach	90805, 90806, 90807 , 90810, 90808, 90813 , 90815, 90802, 90804, 90803, 90814
LBMMC Secondary Service Area	
City	Zip Code(s)
Lakewood	90712, 90713
Seal Beach	90740
Compton	90221, 90220
Bellflower	90706
Carson	90745, 90746
Cerritos	90703
Paramount	90723
Los Alamitos	90720
Signal Hill	90755
Cypress	90630
Norwalk	90650
Lynwood	90262
Wilmington	90744

Service Area Map



Community Health Needs Assessment

Long Beach Memorial Medical Center conducted its most recent community health needs assessment in 2013. The Long Beach Health Needs Assessment (LBHNA) is a community health survey project designed to determine the health needs of the population living in Long Beach and the surrounding communities. The LBHNA is a collaborative partnership among the four major hospitals in the city of Long Beach - Community Hospital Long Beach, Long Beach Memorial, Miller Children's & Women's Hospital, and St. Mary Medical Center. For the 2013 LBHNA the area hospitals contracted with California State University Long Beach Professor of Health Care Administration, Tony Sinay, PhD, and Associate Professor of Health Sciences, Veronica Acosta-Deprez, PhD to conduct the primary data collection and analysis.

The hospital partnership has the potential to improve the health status of the community through program development, access to services and availability of services. Additionally, the report allows community partners to identify gaps in services and to provide opportunities for collaborative partnerships to address the issues.

Four major non-profit hospitals in the city of Long Beach; Community Hospital Long Beach, Long Beach Memorial, Miller Children's & Women's Hospital Long Beach and St. Mary Medical Center joined in a community partnership to identify the health needs of greater Long Beach. Working together in the community, the four local hospitals conducted the greater Long Beach Community Health Needs Assessment (LBCHNA) survey for 2012. Secondary data

analysis was conducted to support the primary data collection. The results of the surveys and data analysis are shared with community leaders, community-based organizations, stakeholders and the community to support improvement in the quality and quantity of services available; to determine health priorities, and identify barriers to care and gaps in available services, and to identify social issues/problems in greater Long Beach. This process informed the hospital's development of an Implementation Strategy for community benefit programming.

Methodology: Survey instruments were developed through an iterative process with questions covering health related topics affecting, children, teens, young adults, adults and the elderly. The LBCHNA survey instrument was provided in English and Spanish languages. The surveys were collected from a convenience sample at community forums, health fairs and events within the city of Long Beach from September 2011 until March 2012 using web technology. The total number of surveys collected from the LBCHNA and key informants surveys were 1,309 (only 1,066 were valid) and 122, respectively. The secondary data analysis was conducted using Census 2010, Community Health Assessment (City of Long Beach, Department of Health and Human Services, 2012) and the California Health Interview Survey (CHIS) to validate the primary data collected. These data are up-to-date and provide information related to community demographics, and inform an overall impression of priority health needs for the community.

Results: The LBCHNA found asthma, obesity, mental health, diabetes and arthritis to be the top five health priorities in greater Long Beach. About 14% of the survey respondents needed medical care but did not receive it. Further investigation showed that lack of health, dental and vision coverage are major barriers to care along with lack of information about where to get care and transportation to services. Most needed health care services were family physician/primary care, behavioral health, and specialty care, along with dental care and prescription drugs. Major social issues identified in the study were: lack of exercise, poor nutrition, lack of insurance and affordable health care, air pollution, and drug and alcohol.

Community Benefit Services Summary FY2014

Community benefit services promote health and healing and are focused on addressing the identified unmet health needs of the community. For a program or service to be considered a community benefit it must: improve access to health care; or enhance the health of the community; or advance medical or health care knowledge; or reduce the burden of government or other non-profit community efforts.

In FY2014, Community Hospital Long Beach provided community benefit activities and programs within its service area. A summary of these activities follows:

Community Health Improvement Services

Activities carried out to improve community health, available to the public, which address a community need.

Community Health Education

Health education classes and events were made available to the public at no cost. Community health education targeted the community at large, populations with, or at risk of, chronic disease, seniors and populations with health disparities. Over 500 individuals were reached through community health education. Examples of activities included:

- Diabetes classes
- Community Health Fairs
- Mental health awareness and education. Stomp on the Roof mental health and disabilities wellness festival. Local resources were provided for individuals and their families managing mental health, emotional health and recovery, intellectual and developmental disabilities, and elder care.
- CareConnection newsletter was mailed to service area residents to notify the community of free classes, support groups, and screenings offered at the hospital. The information was also posted on our website.
- Support groups for community residents and family members/caregivers.
- Public health education in the media and health awareness events to encourage healthy behaviors and improve preventive practices.

Community-Based Clinical Services

- Health care screening tests held in the community

Health Care Support Services

- Transportation programs for patients and families with limited resources to support access to care.
- Information and assistance to enroll in Covered California health care exchange.

Health Professions Education

Education programs for physicians, medical students, nurses, nursing students, and other health professionals.

Community Hospital Long Beach partnered with Long Beach City College and California State University Long Beach, School of Nursing to provide nursing student clinical training. There were 230 student nurses (non-contracted) participating in a clinical rotation at CHLB this past year.

Other health professionals are educated and perform their clinical hours and/or internship rotations at CHLB. Dietary students and interns and phlebotomy students are directly supervised by hospital staff. There were 55 students categorized as “other health professionals” educated this past fiscal year. In addition to on-site training of the next generation of health care professionals, we also provide training and continuing education to community health professionals through a number of different avenues including providing infection control in-service education for Skilled Nursing Facility staff, and lectures for dietary students at California State University Long Beach.

Cash and In-Kind Contributions

Funds and in-kind services donated to community groups and non-profit organizations.

CHLB provides in-kind donations of meeting space for a number of nonprofit organizations and community groups. Contributions are made to nonprofit organizations, charity events and event sponsorships.

Since 1994, Community Hospital Long Beach has served as the site for the Sexual Assault Response Team (SART) program. SART provides multidisciplinary care for victims of sexual assault of all ages in Long Beach and surrounding communities. CHLB provides donated space and medications for the SART program.

Community Building Activities

Activities that support community assets by offering the expertise and resources of the Hospital organization. These activities may address the root causes of health problems, such as homelessness, poverty and environmental concerns.

Coalition Building and Advocacy

Hospital representatives serve on a number of local, regional and state level organizations and committees that address health improvement. MemorialCare engages in local, state and national advocacy efforts that support access to health care.

Leadership Training

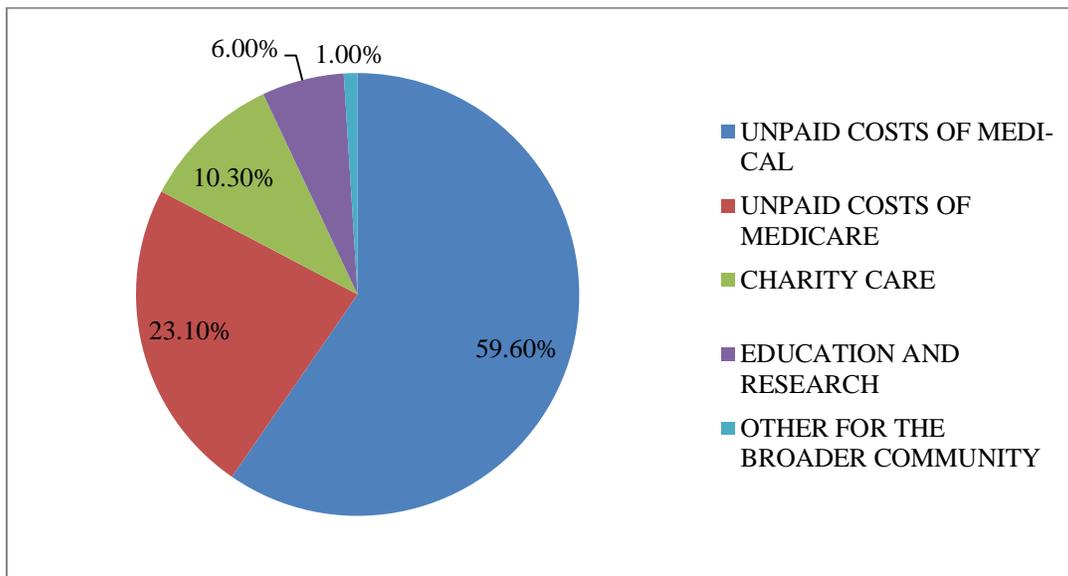
The Hospital supports the City of Long Beach Neighborhood Leadership Program, which supports leadership development skills for neighborhood residents. This is a 5 month multilingual program.

Financial Summary of Community Benefit

Long Beach Memorial, Miller Children's & Women's Hospital Long Beach And Community Hospital Long Beach (Consolidated Financials)

Community Benefit Summary FY14 (July 1, 2013 - June 30, 2013)

Community Benefit Categories		Net Benefit
1.	CHARITY CARE ¹	\$14,856,000
2.	UNPAID COSTS OF MEDI-CAL ²	\$86,043,000
3.	OTHERS FOR THE ECONOMICALLY DISADVANTAGED ³	\$0
4.	EDUCATION AND RESEARCH ⁴	\$8,600,000
5.	OTHER FOR THE BROADER COMMUNITY ⁵	\$1,475,000
TOTAL QUANTIFIABLE COMMUNITY BENEFIT LESS UNPAID COST OF MEDICARE		\$110,974,000
6.	UNPAID COSTS OF MEDICARE ²	\$33,361,000
TOTAL QUANTIFIABLE COMMUNITY BENEFIT		\$144,335,000



¹Charity Care - Includes traditional charity care write off to eligible patients at reduced or no cost based upon the individual patient's financial situation.

²Unpaid costs of public programs include the difference between costs to provide a service and the rate at which costs are determined as part of the VHA Community Benefit package and are based on the overall cost to charge ratio.

³Includes other payers for which the hospital receives little or no reimbursement.

⁴ Costs related to the Medical Education programs and research that the hospital sponsors.

⁵ Includes many non-billed activities, such as community education, screenings, support groups and health support services.

Community Benefit Plan FY2015

Community Hospital Long Beach will continue to develop institutional support for community benefit and establish activities and programs to address the identified unmet health needs in our service area. With established leadership oversight for community benefit, we will initiate program planning, implementation, and evaluation; and enhance the sustainability of organizational and programmatic commitments.

As a result of the 2013 Community Health Needs Assessment, priority health needs were identified that the hospital chose to address through its Implementation Strategy. For Community Hospital Long Beach, selected Community Benefit efforts focus on increasing and supporting access to health care services through direct programs and partnerships with local community-based organizations. Our programs address the following access to care priority health needs:

- Medical Homes
- Transportation
- Mental health
- Preventive care

Community Benefit efforts also focus on the prevention of and attention to key chronic health conditions. Our programs address these related chronic health priority health needs:

- Cancer
- Cardiovascular disease
- Diabetes
- Health education
- Overweight/obesity: nutrition and exercise
- Preventive care

Addressing Health Needs

The Implementation Strategy developed from the 2013 Community Health Needs Assessment, spans the period 2013-2016. Community Hospital Long Beach (CHLB) will continue to meet the identified priority health needs; access to care, mental health, chronic disease, obesity/overweight and preventive care/prevention through a commitment of resources with the following programs and services.

Access to Care

- As part of the MemorialCare system, CHLB shares in the community based clinical services through our family medicine rotations. Residents serve the gynecologic clinic, Sigmoidoscopy clinic, The Children's Clinic, vaccination clinic and the Westside

Neighborhood clinic, providing access to care for those who are living in poverty and/or uninsured.

Mental Health

- CHLB is one of the few area hospital facilities with inpatient behavioral health/mental health inpatient beds. Building on our existing program for behavioral and mental health, CHLB will actively explore opportunities to develop liaisons and partnerships with local organizations to address chemical dependency, behavioral health and mental health issues of the community.
- CHLB will provide outreach and education in the community to address issues and provided resources for mental health services. A special focus will be outreach to local colleges and universities to provide young adults with mental health information.
- Through our partnership with Arts & Services for Disabled, we will continue to host the Stomp on the Roof annual mental health awareness and outreach event.

Chronic Disease

- Our Diabetes 101 class provides diabetics and their families with the knowledge and skills needed to perform self-care, manage crisis, and initiate lifestyle changes required to successfully manage their disease. The program seeks to enable the individual to become an active participant in successful control of his or her diabetes through self-management training. Self-management education includes self-monitoring of blood glucose, diet, physical activity, medications, and motivates individuals to obtain optimal glycemic control.

Prevention

- CHLB will continue to provide community-based screenings, immunizations and vaccines. These preventive services will be provided as part of area health fairs, and will be offered at local agencies and community events.
- CHLB will offer a program that provides infection control education and support to staff at local Skilled Nursing Facilities. This program assists nursing home staff with critical patient assessment and identification of specific body-site infections.

Overweight/Obesity

- CHLB will work in partnership with the City of Long Beach to promote the Healthy Active Long Beach initiative to battle overweight and obesity in our community. In addition, we will provide nutrition communication in multiple languages. As well CHLB staff is active participants on the Long Beach City Department of Health community health improvement task force.

Measuring Impact

Community Hospital Long Beach has established impact measures and objectives for the community benefit programs. For example, measures may include documenting persons served, and identifying increases in knowledge and changes in behavior as a result of the programs.

The Community Hospital Long Beach Community Benefit Oversight Committee (CBOC) annually reviews the plan and its effectiveness. The CBOC is comprised of hospital and community representatives. It is through the CBOC that we solicit community views on the hospital community benefit plan.

Fostering Community Partnerships

Working together we can build community capacity. We are committed to fostering partnerships with community based organizations, community clinics, government agencies, schools and school districts, the faith community, public health, and public safety agencies. Our community benefit plan includes maintaining current partnerships and exploring opportunities to engage with new partners. Appendix 1 is a partial list of our partners.

Of note in FY2015, we will participate in Los Angeles Department of Public Health Office of Planning, Evaluation, and Development needs assessment and community health improvement plan efforts. We will also continue our collaboration with the Long Beach Department of Health and Human Services by participating in the city's Community Health Improvement Plan Task Force. The Long Beach City strategic health plan shares many of our health priorities. We are working together to address the area health needs in a collaborative manner.

Appendix 1 – Community Partners

In keeping with the community benefit principle to actively build community capacity and the overall mission and commitment to improve the health and wellbeing of individuals, families and our communities, Community Hospital Long Beach cultivates and maintains strong ties with community stakeholders. The following list is not all-inclusive.

American Heart Association
American Lung Association
Arts & Services for Disabled, Inc.
California Department of Developmental Services Regional Centers
California State University, Long Beach
City of Long Beach
Family Resource Center Network of Los Angeles County
Greater Long Beach Child Guidance Center
Injury Prevention Alliance of Los Angeles County
Junior Leagues of Long Beach
Latinos in Action
Long Beach Area Chamber of Commerce
Long Beach City College
Long Beach Department of Health and Human Services
Long Beach Fire Department
Long Beach Police Department
Long Beach Ronald McDonald House
Long Beach Stroke Association
Long Beach Unified School District
Los Angeles County Office of Education
Los Angeles County Department of Public Health
NAMI
Ronald McDonald Charities of Southern California (RMCSC)
Southern California Special Olympics
YMCA/SART