

**CEDARS-SINAI MEDICAL CENTER
COMMUNITY BENEFIT PLAN**

2011 UPDATE

Submitted to:

**The Office of Statewide Health Planning and Development
Healthcare Information Division
Accounting and Reporting Systems Section
November 2011**



CEDARS-SINAI MEDICAL CENTER.



CEDARS-SINAI MEDICAL CENTER.

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Mission Statement

Cedars-Sinai Health System, a nonprofit, independent healthcare organization, is committed to:

- *Leadership and excellence in delivering quality healthcare services,*
- *Expanding the horizons of medical knowledge through biomedical research,*
- *Educating and training physicians and other healthcare professionals, and*
- *Striving to improve the health status of our community.*

Quality patient care is our priority. Providing excellent clinical and service quality, offering compassionate care, and supporting research and medical education are essential to our mission. This mission is founded in the ethical and cultural precepts of the Judaic tradition which inspire devotion to the art and science of healing, and to the humanistic treatment we give to our patients and staff.

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I. INTRODUCTION – A TRADITION OF COMMUNITY SERVICE

Since its founding in 1902, Cedars-Sinai has focused on providing the finest healthcare available. As a result, hundreds of thousands of lives have been significantly improved. The ***Community Benefit Plan 2011 Update*** reflects Cedars-Sinai's commitment and leadership in investing in the health of the community. Cedars-Sinai's community programs, services, partnerships and affiliations are effectively addressing health needs in underserved communities.

Cedars-Sinai provides a complete spectrum of medical services and is considered one of the leading specialty referral centers for the region. In addition to inpatient care in all major specialties, Cedars-Sinai offers a broad range of services to meet patient needs along the continuum of care. Cedars-Sinai's Emergency Department, designated by Los Angeles County as a Level I Trauma Center, is one of the few remaining hospital trauma centers in the region and is therefore of great importance to the community.

Examples of Cedars-Sinai's commitment to community service include mobile medical units, immunization programs, health screenings for early diagnosis and referral, preventive health education, patient and family counseling, transportation services and wellness programs.

As a major teaching medical center, Cedars-Sinai has highly competitive graduate medical education (GME) programs in more than 50 specialty and subspecialty areas.

Cedars-Sinai's nationally recognized Burns and Allen Research Institute currently has more than 1100 research projects, and has made significant contributions to the development of new medical technology, medical knowledge and practice. Cedars-Sinai investigators are currently conducting more than 900 clinical research studies. These encompass basic, translational, clinical and health services research and cover the entire spectrum of disease investigation, including molecular genetics, biochemical analysis and disease-based areas such as cancer, cardiovascular disorders and neurosciences. With our bench-to-bedside approach to clinical research, some of our work leads to paradigm shifts and dramatic changes in patient care.

Quality patient care and dedication to patient satisfaction are the cornerstones of Cedars-Sinai. Quality is measured by high patient satisfaction, continuous clinical performance activities, excellent medical outcomes, ongoing research and academic programs, and receipt of numerous designations and awards, including:

- In the 2011 U.S. News & World Report rankings, Cedars-Sinai was named one of American's best hospitals. Of 4,852 hospitals, only 140 scored high enough to be recognized in even one specialty category. Cedars-Sinai was recognized in 12 categories, including: cancer, cardiology and heart surgery, diabetes and endocrinology, ear, nose and throat, gastroenterology, gynecology, nephrology, neurology and neurosurgery, orthopedics, pulmonology and urology.
- For more than 20 years, Los Angeles area residents have named Cedars-Sinai the "Most Preferred Hospital for All Health Needs" in National Research Corporation's ((NRC) annual Healthcare Market Guide survey. In 2010, Cedars-Sinai ranked #1 in the Los Angeles Metropolitan Area in multiple categories, including "Best Doctors", "Best Nurses" and "Best Overall Quality."
- For the third consecutive time, Cedars-Sinai has been awarded the Magnet Excellence in Nursing designation from the American Nurses Credentialing Center in 2008. Cedars-Sinai is one of only a few organizations in California to achieve this designation three times, which recognizes commitment to nursing development and quality care.

II. ORGANIZATIONAL COMMITMENT

The clearest demonstration of Cedars-Sinai's commitment to its community is the involvement and dedication of the Board, Executive Management, physicians and staff in community benefit. Community benefit activities are delivered throughout Cedars-Sinai departments, with many specialists contributing their expertise in specific areas.

The Cedars-Sinai Board of Directors provides organizational leadership in fostering Cedars-Sinai's commitment to community benefit. The Cedars-Sinai's Community Benefit Committee – a standing committee of the Board of Directors – is charged with overseeing community health-related activities, enhancing the Medical Center's capacity to care for patients of different backgrounds and developing new ways to partner with the community. Community Benefit Committee members meet quarterly to review the status and progress of Cedars-Sinai's community benefit services, programs and activities. Additionally, Community Benefit Committee members assure organizational compliance with relevant community benefit legislation. The Community Benefit Committee is chaired by a member of the Board of Directors. Its membership is made up of Directors, as well as members of the Cedars-Sinai Board of Governors.

Cedars-Sinai's commitment to improve the health of the community – the fourth leg of Cedars-Sinai's mission – has been fully integrated into the governance, executive management and system-wide goals of the organization. Senior management plays a key leadership role in supporting community benefit and allocates significant human and financial resources to this end.

Executive Committee of the Board of Directors

- Reviewing and approving the Community Benefit Plan

Community Benefit Committee (Board Committee)

- Reviewing the Community Benefit Plan and recommending to the Executive Committee adoption of the report
- Evaluating reports on the completion of strategies and tactics identified in the plan
- Assuring organizational compliance with relevant legislative requirements
- Reviewing and recommending to the Executive Committee adoption of the annual adjustments to the report as proposed by management, and
- Assuring external and internal awareness of programs and services from throughout the medical center

III. THE CEDARS-SINAI COMMUNITY

As a leading nonprofit medical center in the west Los Angeles area, Cedars-Sinai serves patients from the local community as well as from throughout the nation and the world. Most of the Medical Center’s patients come from Southern California, within approximately 10 miles of the Medical Center.

Cedars-Sinai serves diverse communities that are representative of Los Angeles County’s population. However, Cedars-Sinai’s community consists of a higher percentage of African Americans and more vulnerable communities, including low-income and impoverished families.

Population Characteristics (2011)

	Population in zip codes surrounding Cedars-Sinai (n=1,832,492)	Los Angeles County (n=10,163,825)
Race/Ethnicityⁱ	Percent	Percent
Latino/a	44%	47%
White	42%	47%
Asian/Pacific Islander/Native Hawaiian	10%	13%
Black/African American	17%	9%
American Indian/Alaskan Native	1%	1%
Multiracial (2+)	5%	5%
Age		
Less than 5 years	7%	7%
5–14	13%	14%
15–20	8%	9%
20–34	21%	20%
35–64	40%	39%
Greater than 64 years	11%	11%
Gender		
Female	50%	50%
Male	50%	50%
Socioeconomic Status		
Families below the poverty line	17%	12%
Average household income	\$50,343	\$55,811

ⁱ Latino/a and white data are not mutually exclusive.

IV. COMMUNITY NEEDS ASSESSMENT 2010

Secondary data and information sources:

The 2010 Community Needs Assessment's secondary data is derived through the Healthy Communities Institute's Community Health Needs Assessment System, a customizable web-based information system that provides Cedars-Sinai with up-to-date data on health indicators, quality of life and demographic markers for Cedars-Sinai's community; Los Angeles Service Planning Areas (SPAs) 4,5 and 6; and local and regional geographies. This valuable Community Needs Assessment system tracks health indicators toward meeting Healthy People 2020 national public health goals; outlines health disparities; shares tools for tracking and reporting; and guides planning efforts in combination with other sources and strategic planning processes.

Secondary data is obtained from a number of different sources such as Claritas, a vendor of demographic information, California Health Interview Survey, California Department of Public Health, National Cancer Institute, American Lung Association, California Dept. Public Health - Vital Statistics, U.S. Census, California Office of Statewide Health Planning and Development, American Community Survey, and many other sources.

Primary data research:

Cedars-Sinai worked closely with our community partners to solicit input directly from residents about their perceptions about the major social and health determinants affecting their quality of life. Primary data was collected from residents in Service Planning Areas (SPA) 4 and 6. The selection of SPAs 4 and 6 were based on the relative disparity/need in these service areas.

Eight focus groups (four in each SPA) were conducted with residents representing the following age groups: adolescents (14-17 years), young adults (18-24 years), adults (25-64 years), and senior/older adults (65+ years). Cedars-Sinai worked with community organizational partners to recruit participants for the focus groups. Participants were asked questions to inform about the social and health determinants affecting their quality of life and asked to rank the top health issues important for their respective age groups. Focus Groups were planned, facilitated, analyzed and summarized by Davoudi Consulting Services, Inc.

V. MEETING THE NEEDS OF THE COMMUNITY

A. STRATEGIC FOCUS AND COMMUNITY HEALTH INITIATIVES

Cedars-Sinai engaged in a strategic planning process in 2007 with the assistance of a consultant. The consultant reviewed the strategies by which Cedars-Sinai addresses the needs of the community identified through the Community Needs Assessment, through other data sources, and through our local communities.

Through the results of the strategic planning process, Cedars-Sinai staff and leaders sought to frame the community benefit approach with a Strategic Focus, or specialized effort for improving the health of the community.

The Cedars-Sinai Strategic Focus seeks to reduce the risks and impacts of obesity and inactivity and their associated medical problems in communities of need.

The Strategic Focus integrates the Four Core Principles of the Advancing the State of the Art in Community Benefit: A User's Guide to Excellence and Accountability: Emphasis on disproportionate unmet health-related needs; Emphasis on primary prevention; Build seamless continuum of care; Build community capacity.^[1]

Utilizing the Strategic Focus framework is a stronger engine to power community health improvement, as the Medical Center is able to engage in greater community health improvement measurement; strategically outreach to community partners toward community health improvement; communicate the community health improvement strategy; and galvanize greater participation in community health improvement throughout the Medical Center. Programs developed and implemented as part of Cedars-Sinai's Strategic Focus have a geographic emphasis towards underserved communities located within approximately five miles of the Medical Center.

A pathway to developing programs for the Strategic Focus is through Cedars-Sinai's Community Health Initiatives. Community Health Initiatives are comprehensive longitudinal multi-layered programs. Characteristics of the initiatives include:

^[1] Advancing the State of the Art in Community Benefit: A User's Guide to Excellence and Accountability Outlines a set of uniform standards and principles to enhance nonprofit hospital efforts to address the underlying causes of health problems in low-income, ethnically and culturally diverse communities. Public Health Institute, November 2004.

- Utilization of departments throughout the Medical Center for education, review and support
- Continued presence in targeted geographic communities
- Programs with components for multiple audiences within a community
- Multiple programs to reach targeted geographic communities
- Programs that grow as community partnerships grow
- Programs that meet the needs of a community, as expressed by the community

Community Health Initiatives –
Accomplishments - Fiscal Year 2011:

- ✓ **Expanded** Healthy Habits for Kids and Healthy Habits for Families to eight elementary schools. 6,300 second graders were each taught 10-units of Healthy Habits.
- ✓ **Expanded** Healthy Habits summer program in seven sites providing free summer camp for eligible students, with over 1,600 encounters.
- ✓ **Implemented** Healthy Habits refresher course curriculum for third grade students. 1,100 3rd graders were taught 5 units of Healthy Habits.
- ✓ **Launched** Healthy Habits for Kids newsletter at five school sites, reaching over 2,600 households
- ✓ **Launched** Healthy Habits for Teachers workshop to promote and support school staff wellness
- ✓ **Launched** Healthy Habits after-school program
- ✓ **Implemented** community-wide capacity-building programs for Healthy Habits for Families participants, including Yoga In the Park and Visit a Community Garden
- ✓ **Pilot-tested** and received grant-funded support for the Healthy Habits Middle School Program – a program that teaches middle-school aged children healthy habits and also increasing their awareness of broader health issues through interactive discussions and community engagement
- ✓ **Continued** Community Health Education Displays in six preschool sites, serving 800 preschool families.
- ✓ **Expanded** number of Grocery Store Tour programs – a four week intensive course on maximizing grocery shopping with making healthy and economical choices for vulnerable communities.
- ✓ **Built** evaluation infrastructure to collect Community Health Initiatives evaluation data
- ✓ **Encounters** – Total participant encounters for Fiscal Year 2011 was 11,000.

For Fiscal Year 2012, Cedars-Sinai plans to enhance Community Health Initiatives by growing its presence at existing sites and reaching more schools and community sites:

- Grow Healthy Habits for Kids and Healthy Habits for Families to four additional schools
- Implement 4th grade Healthy Habits for Kids Refresher Courses
- Grow Healthy Habits for Families capacity-building programs.
- Grow Healthy Habits for Teachers as part of schools' professional development schedule
- Grow Grocery Store Tour program through new partnerships with community-based organizations
- Grow Community Health Education Displays from six to nine sites
- Expand Healthy Habits Middle School Program to reach more students
- Analyze collected evaluation data

B. PROGRAMS FOR OLDER ADULTS

Cedars-Sinai's Senior Services is committed to improving the number of quality life years for seniors in our community. The provision of health promotion, education and screening services has been proven according to the Center for Disease Control to improve quality life years. In Fiscal Year 2011 a total of more than 44,167 participant encounters in older adult focused community benefit programs like screenings, educational and self-help programs, health fairs, immunization clinics and exercise programs. Accomplishments for Fiscal Year 2011 include the development, implementation, and coordination of:

- ✓ Cardiovascular disease, diabetes, hypertension and related screening programs
- ✓ Mental health education programs
- ✓ Influenza and pneumococcal vaccination programs
- ✓ Health promotion, education lectures and workshops for seniors
- ✓ Health information handouts for seniors
- ✓ Physical exercise programs for seniors
- ✓ Outreach/Networking

The following chart illustrates the types of programs and number of participant encounters for the Older Adults programs for Fiscal Years 2009, 2010 and 2011.

PROGRAMS	FY 2009	FY 2010	FY 2011
Health Fairs	4,691	5787	8462
Health Promotion	1,210	2372	1072
Lectures	2,375	2932	2107
Immunization	519	2283	925
Outreach/Networking	7,429	4643	16040
Exercise	15,840	15,758	15561
Total	32,064	33,775	44,167

All Older Adults programs will continue in Fiscal Year 2012.

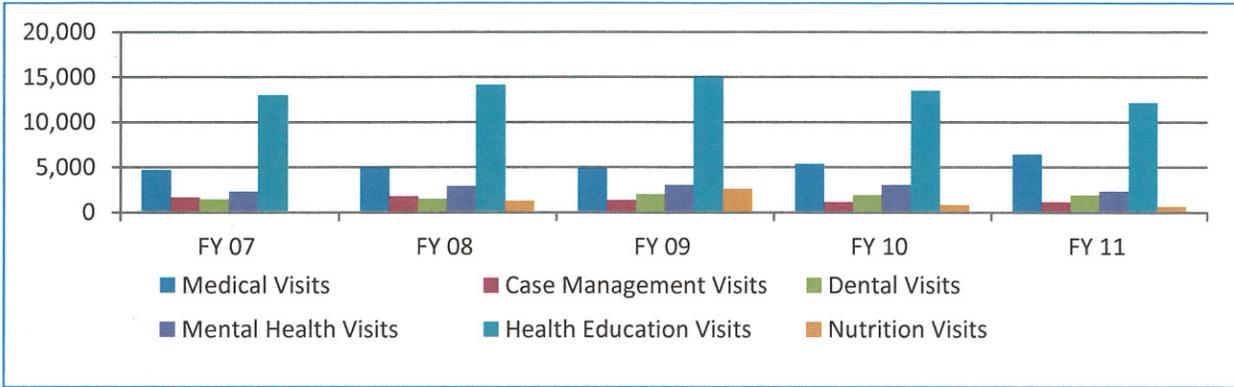
COACH for Kids and Their Families Mobile Medical Unit®
Community Outreach Assistance for Children's Health

Since its inception in 1994, Cedars-Sinai medical Center has sponsored the COACH for Kids and Their Families® program in an effort to bring no-cost, quality healthcare services to underserved low-income children and their families. Staffed by Cedars-Sinai professionals, two large, fully equipped mobile units – “medical clinics on wheels” – visit economically disadvantaged neighborhoods in Los Angeles County on a regularly scheduled basis. Services provided include preventive care, such as immunizations and screenings in addition to diagnosis and treatment of acute illnesses. In conjunction with case management services, dental screenings, fluoride varnish treatments, oral health education and referrals to low-cost or free dental clinics, as well as nutrition/fitness assessments and education.

COACH for Kids and Their Families® currently serves communities in Downtown/Skid Row, Pico-Union/Central Los Angeles, South Los Angeles, Watts, Compton, Inglewood, Lennox, Crenshaw/mid-City, and Hollywood/West Hollywood. Healthcare services are provided at elementary and middle schools, and community-based programs, family homeless shelters and public housing developments.

COACH for Kids and Their Families® Visits					
	FY07	FY08	FY09	FY 10	FY 11
Medical Visits	4,627	4,934	4,856	5,317	6,397
Case Management Visits	1,594	1,744	1,316	1,132	1,121
Dental Visits	1,381	1,440	1,974	1,841	1,855
Mental Health Visits	2,224	2,861	2,979	2,881	2,285
Health Education Visits	12,934	14,077	14,973	13,437	12,097
Nutrition Visits	n/a *	1,232	2,562	757	600
TOTAL:	22,760	25,056	28,660	25,365	24,355

* The COACH Be Healthy Be Strong! Program was initiated in FY 08



COACH for Kids and Their Families® collaborates with more than 200 public and private community organizations, including the Children’s health Fund, Children’s Institute International, Inglewood Unified School District, Lennox School District, Los Angeles Housing Authority, Los Angeles Unified School District and Union Rescue Mission. Through this network, COACH for Kids and Their Families® and its partners help families make long-term lifestyle changes to promote better environments for children to grow and reach their full potential in life.

Operating under the belief that a healthy child does not exist without a healthy family; social service assessments, plans, and referrals for help with issues such as housing and job training are provided for each family taking part in the program. Counseling, parenting support groups, parent education classes, mental health and childrens groups are also provided.

Current supporters of COACH for Kids and Their Families® include California Community Foundation, The Children’s health Fund/MetLife, One West Bank, The Los Angeles Homeless Services Authority, George Hoag Family Foundation, Ralph M. Parsons Foundation, The National Assembly o School-Based health Care and other private donations.

Plans and maintenance for the upcoming year include:

- Numero Uno Market Health & Fitness Days: COACH for Kids and Their Families® plans to continue its collaboration with Numero Uno Markets and hold Health & Fitness Fairs periodically at various Numero Uno Markets in underserved communities throughout Los Angeles. Services provided at these events include adult blood pressure screenings, body mass index screenings, seasonal flu vaccinations, childhood immunizations and nutrition/fitness education.
- In 2012, COACH for Kids and Their Families® will continue to coordinate with the Cedars-Sinai Medical Center Outpatient Clinical Care Practice Council to expand and add RN Volunteers to provide Adult Health Screenings at various Health & Fitness Fairs held in underserved communities throughout Los Angeles.

- With funding from the National Assembly on School-Based Health Care, COACH will be able to expand its fluoride varnish treatment program for medically underserved children. Although Los Angeles County's tap water is fluoridated, COACH surveys have demonstrated that more than 90% of children in COACH service areas do not drink tap water. The application of fluoride has proven to be 50 to 70% effective against tooth decay. Fluoride Varnish treatments will be offered to children ages 0 to 18 at additional WIC sites, pre-schools/Head Start Centers, elementary/middle schools, transitional living centers and homeless shelters.
- Childhood obesity has become a critical health issue in the communities served by COACH and we are committed to improving the health of the communities served. The COACH Be Healthy, Be Strong! Program was established in 2007 and is an early prevention and intervention nutrition and fitness program that focuses on low-income medically underserved children and their families. In the upcoming year the program will expand and continue to provide the following services:
 - Preschool nutrition and fitness education
 - Gardening education activities
 - 5th Grade nutrition education curriculum
 - Parent education workshops
 - Healthy cooking classes for parents
 - Healthy cooking classes for children
 - Comprehensive nutrition assessments and counseling
 - Community events such as the Think Healthy! Community Nutrition and Health Fair.
- In Fiscal Year 2011, COACH for Kids and Their Families® will coordinate with the Cedars-Sinai Medical Center Outpatient Clinical Care Practice Council to expand and add RN Volunteers to provide Adult Health Screenings at various Health & Fitness Fairs held in underserved communities throughout Los Angeles.
- Expand oral health services to include fluoride varnish treatments for medically underserved children. Although Los Angeles County's tap water is fluoridated, COACH surveys have demonstrated that more than 90% of children in COACH service areas do not drink tap water. The application of fluoride has proven to be 50 to 70% effective against tooth decay. Fluoride Varnish treatments will be offered to children ages 0 to 18 at WIC sites, pre-schools/Head Start Centers, elementary/middle schools, transitional living centers and homeless shelters.

VI. COMMUNITY BENEFIT INVENTORY OF SOCIAL ACCOUNTABILITY

The Community Benefit Inventory for Social Accountability (CBISA) tracks and reports community benefits. CBISA provides information on types of programs and services, specific populations served, and total number served.

Please see the next two pages for the Community Benefit Programs and Services Inventory Annual Report July 2010 – June 2011.



CEDARS-SINAI HEALTH SYSTEM.

Community Benefit Programs and
Services Inventory
Annual Report
July 2010 - June 2011

	Program/Service Type										Audience					Annual Totals	
	Clinical Care	Counseling	Educational	Fitness	General Community Services	Health Promotion	Health Screening	Support Groups	Others	Children Focus (Birth - 10 yrs)	Senior Services	Children/Adolescents (11-18 yrs)	Females	Males	General/Adults	Total Participant Encounters	Total Activities
Ambulatory Care Center																	
Ambulatory Care Center Clinic / Jewish Federation	•	•	•							•	•	•	•	•	•	10227	72
Subtotal																10,227	72
Cedars-Sinai Medical Center Foundation																	
Back Care Class			•									•	•	•		28	12
Earlybird Pregnancy Program		•	•							•		•	•	•		65	18
Subtotal																93	30
Community Health & Education																	
Center Strutters "Walk For Fitness" Program			•	•							•	•	•	•		13008	148
City of West Hollywood Breast Cancer Awareness Workshop			•			•						•	•	•		56	1
C.O.A.C.H. for Kids & Their Families	•	•	•		•	•	•			•		•	•	•	•	22355	894
Community Food Distribution									•	•	•	•	•	•		15900	3
Community Health Lectures			•							•		•	•	•		969	18
Community Mental Health Program			•			•						•	•	•		350	1
Flu & Pneumococcal Immunizations Programs					•				•	•	•	•	•	•		893	10
General Community Health Fairs		•	•		•	•	•			•		•	•	•		8591	19
Lifeline Emergency Response Program									•	•		•	•	•		19512	260
National Night Out			•				•					•	•	•		500	1
Senior Care Lecture Series, Senior Care "Talk Back" Grand Rounds			•									•	•	•		1015	16
Senior Holiday Gathering			•		•							•	•	•		140	1
Senior Shape Up Exercise Program			•	•						•		•	•	•		2553	99
Yes I Can Stroke Club Support Group			•					•				•	•	•		103	11
Subtotal																85,945	1,482
General Medical Services																	
American Parkinson Disease Association Information & Referral Center			•						•			•	•	•		496	260
American Parkinson Disease Support Group			•				•					•	•	•		455	51
American Parkinson's Disease 101 Educational Workshop/Conference			•				•									280	1
ESCAPE- Education and Supportive Care for Pancreatitis		•	•			•						•	•	•		3000	60
LA Mission	•	•	•			•					•	•	•	•		1509	96
Liver Transplant Relaxation Support Group			•									•	•	•		175	38
Liver Transplant Support Group			•				•					•	•	•		280	50
Oscar Romero Clinica	•	•	•						•	•	•	•	•	•		1550	192
Prescription Counseling Services		•	•								•	•	•	•		3388	265
Saban Free Clinic	•	•	•						•	•	•	•	•	•		2092	144
Stipend Research For Students			•									•	•	•		171	260
Venice Family Clinic	•	•	•			•	•		•	•	•	•	•	•		3062	480
Subtotal																16,458	1,897
Maternal & Child Health																	
About To Be Parents To Multiples			•									•	•	•		64	10
Community Infant/Child CPR Program			•						•		•	•	•	•		336	23
Good Beginning NICU Coffee Break			•								•	•	•			172	46
Good Beginning NICU Parent Meeting			•				•				•	•	•			202	41
Healthy Habits for Families			•						•		•	•	•	•		1063	118



CEDARS-SINAI HEALTH SYSTEM.

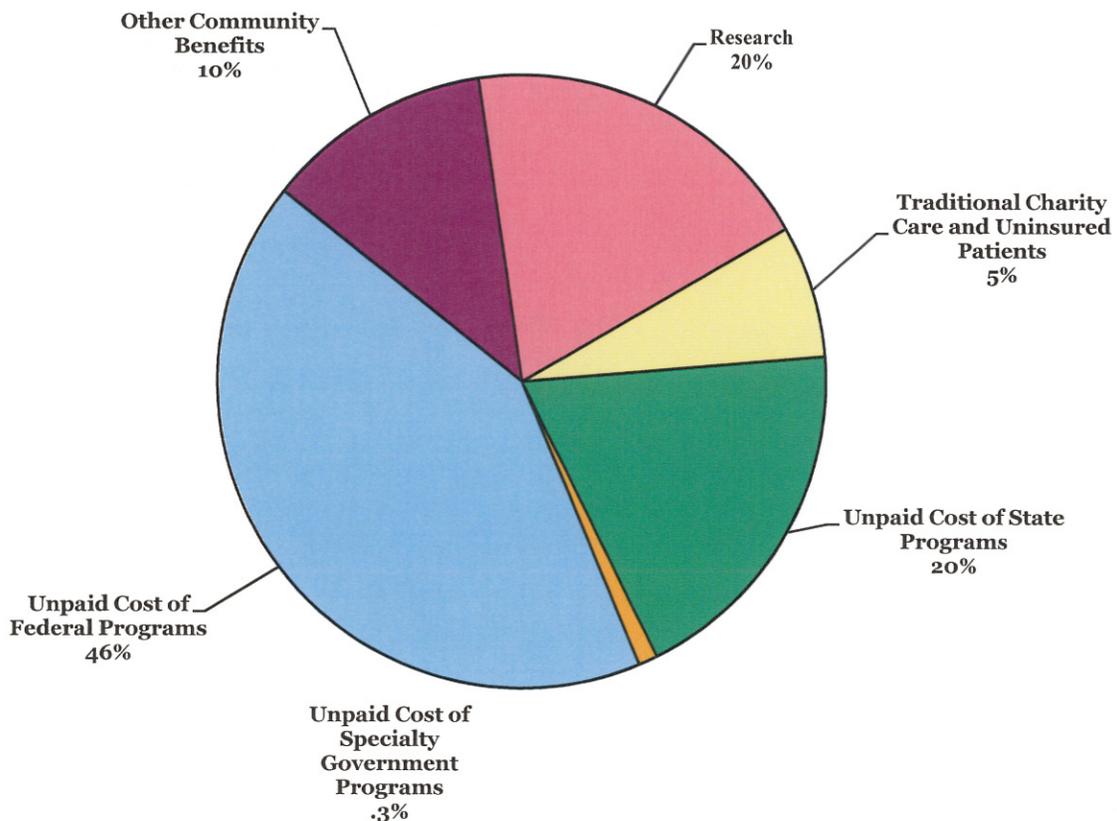
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Healthy Habits for Kids			•							•	•	•	•	•	9857	471	
Subtotal															11,694	709	
Mental Health																	
Psychological Trauma Center		•	•										•	•	•	17595	207
Teen Line		•	•									•	•	•	15629	137	
Subtotal															40,230	371	
Outpatient Rehabilitation																	
Aphasia Support Group			•					•					•	•	•	332	44
Big Voices Parkinson's Group (Voice Community Support Group)								•						•	•	106	19
Bridging the Gap Class			•										•	•		262	82
Cancer Exercise Class				•									•	•	•	346	28
Cancer Survivor Support Group								•					•	•	•	23	9
Cardiac Support Group - Le Doux								•					•	•	•	9	1
Fibromyalgia & Chronic Pain Community Group								•					•	•	•	1	1
Mid Traumatic Brain Injury		•	•					•					•	•	•	3	1
One Stroke Ahead "Young Person's Stroke Support Group"								•					•	•	•	31	7
Sarcoma Patient Support Group								•					•	•	•	63	12
Senior Exercise Class				•									•	•	•	81	31
Skills Building Class			•										•	•	•	119	11
Subtotal															1,380	250	
Others Services / Programs																	
Bariatric Surgery Support Group			•					•								324	35
Continuing Nursing Education (Affiliating Nursing Schools)			•										•	•	•	550	70
Fall Prevention Awareness Event			•										•	•	•	26	2
Hospital and Morgue Program			•										•	•	•	804	18
Interpreter Services Program								•						•	•	35860	264
Meals on Wheels Food Distribution Program								•		•	•	•	•	•	•	7232	260
Volunteer Services								•			•	•	•	•	•	961	25
Walk This Way H Keller Elementary School			•	•					•				•	•		650	1
Youth Employment & Development YED Cash for College			•									•	•	•		2000	2
Youth Employment & Development YED Health Academy			•					•				•	•			491	262
YED Nursing Career Luncheon			•							•		•	•	•		68	1
Subtotal															48,966	940	
Total															214,993	5,751	

VII. COMMUNITY BENEFIT AND ECONOMIC VALUE

Category	FY 2011
Traditional Charity Care and Uninsured Patients (Category 1)	\$ 29,691,000
Unpaid Cost of State Programs (Category 2)	\$ 120,929,000
Unpaid Cost of Specialty Government Programs (Category 3)	\$ 1,643,000
Unpaid Cost of Federal Programs (Category 4)	\$ 274,918,000
Research (Category 5)	\$ 110,475,000
Other Community Benefits (Category 6)	\$ 62,909,000
Total Commitment	\$ 600,565,000

Source: Audited Financial Reports (July 1, 2010 - June 30, 2011)



Cedars-Sinai Health System is driven by its mission to improve the health status of the community and to provide leadership and excellence in patient care, research and education. With the experience and expertise of medical and administrative staff throughout the many departments of Cedars-Sinai, and with its collaborative relationships with community partners, Cedars-Sinai has made a significant contribution—both in quantifiable and nonquantifiable terms—to the benefit of the community.

Cedars-Sinai provides a breadth of services to meet identified health needs in the community. Many Cedars-Sinai programs are operated at a financial loss -- because reimbursement from government payors is at a fraction of the actual cost to provide patient care -- but continue to be offered because they are an important part of the medical center's mission to serve the community's health needs. Some examples are the Trauma Center, Psychiatry and Pediatrics.

In fiscal year 2011, Cedars-Sinai's financial contribution to Community Benefit totaled over \$600,565,000 divided among six major categories. The categories in the table on page 21 are represented at unreimbursed cost. For purposes of estimating Cedars-Sinai Medical Center's financial contribution to community benefit, the following definitions are used:

Category 1: Traditional Charity Care – includes the unreimbursed cost of free and discounted healthcare services provided to persons who meet the organization's criteria for financial assistance and are therefore, deemed unable to pay for all or a portion of the services. If there is any subsidy donated for these services, that amount is deducted from the gross amount. Traditional Charity Care is included in the Internal Revenue Service (IRS) Form 990 Schedule H Part I Line 7a.

Category 2: Unpaid Cost of State Programs – also benefits the indigent, but is listed separately. This amount represents the unpaid cost of services provided to patients in the Medi-Cal program and enrolled in HMO and PPO plans under contract with the Medi-Cal program. These costs are included in the IRS Form 990 Schedule H Part I Line 7b. In the State of California the Medicaid program is called Medi-Cal.

Category 3: Unpaid Costs of Specialty Government Programs – also provides community benefit under such programs as the Veterans Administration, Los Angeles Police Department, Short Doyle, Proposition 99 and other programs to benefit the indigent. This amount represents the unpaid cost of services provided to patients in these various means-tested programs. If this community benefit was not provided, the federal, state or local governments would need to furnish these services. These costs are included in the IRS Form 990 Schedule H Part I Line 7c.

Category 4: Unpaid Cost of Federal Programs – primarily benefits the elderly. This amount represents the unpaid cost of services provided to patients in the Medicare program and enrolled in HMO and PPO plans under contract with the Medicare program. Included in these amounts are \$120,845,000 for the year ended June 30, 2011 of unpaid costs of services provided to patients in the Medicare program that are also in the Medi-Cal program. These costs are included in the IRS Form 990 Schedule H Part III Section B.

Category 5: Research - cost of providing translational and clinical research and studies on health care delivery. For the year ended June 30, 2011, the information included in this category is presented to be consistent with the Internal Revenue Services' revised Form 990 reporting. During the year ended June 30, 2011, the Medical Center received outside support for its research efforts totaling \$52,833,000. Thus for the year ended June 30, 2011, the net cost borne by the Medical Center was \$57,642,000. These costs are included in the IRS Form 990 Schedule H Part I Line 7h.

Category 6: Other Community Benefits – cost of services that are beneficial to the broader community. This category includes unreimbursed costs of Health Professions Education, Subsidized Health, Community Health Improvement, Community Benefit Operations, and Cash and In-Kind Donations. These costs are included in the IRS Form 990 Schedule H Part I Lines 7e, f, g, i and j. Below are some examples of costs included in Category 6 of the Community Benefit contribution:

Health Professions Education

As an academic medical center, Cedars-Sinai offers graduate medical education and many other education programs for health professionals, offering medical resident training programs in over 50 specialty and subspecialty areas, including degree programs and extensive educational resources for aspiring and current nurses.

Community Health Improvement and Subsidized Health Services

- Clinical services are provided to underserved communities daily, through an on-site primary adult care clinic; and through mobile medical units and free and community clinics throughout Los Angeles – all serving underserved, uninsured and underinsured populations.
- Each year, Cedars-Sinai takes part in nearly 300 community-based activities, including health fairs, exercise programs, and screening programs for conditions such as cardiovascular disease, depression, diabetes and hypertension, as well immunization programs, lectures and workshops. Also offered are disease-specific support groups, patient education programs and program affiliates.
- Cedars-Sinai plans and implements long-term comprehensive strategies to meet the health needs of underserved communities. Community Health Initiatives seek to improve health in communities by building strong partnerships, building community capacities and providing direct education.