



Community Benefit Report and Plan

2011-2012

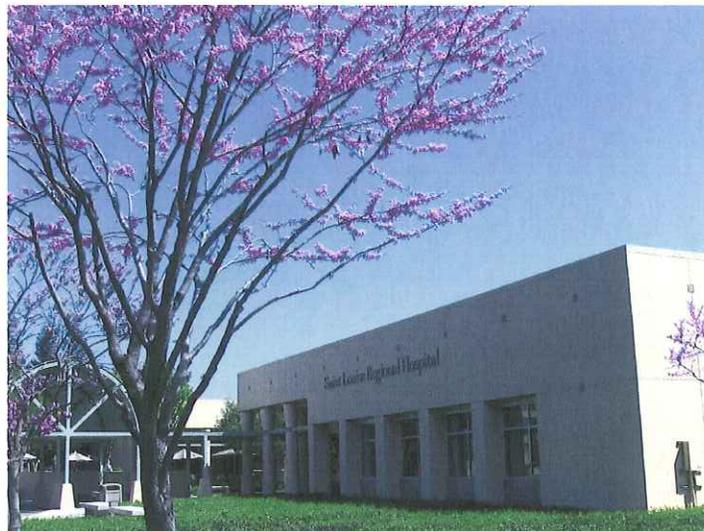


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Attachments

- Quantifiable Data: 2010 - 2011
- Screening Results: 2010 - 2011

Saint Louise Regional Hospital Overview

Saint Louise Regional Hospital (SLRH), a California nonprofit religious corporation, is a 93 bed acute-care hospital in Gilroy, CA. The hospital has served the community since 1989, under sponsorship of the Daughters of Charity of St. Vincent de Paul. Saint Louise Regional Hospital is a member of the Daughters of Charity Health System.

Saint Louise Regional Hospital is the largest hospital serving the growing communities of southern Santa Clara County and northern San Benito County, with only one other small hospital in our service area. Currently we also operate an Urgent Care Center on our Morgan Hill campus: De Paul Health Center. We believe our Catholic-sponsored, not-for-profit hospital plays a vital role in continuing to emphasize high quality, compassionate service to the underserved in this changing, challenging environment.

At SLRH, we have the busiest emergency room per bed in Santa Clara County, this year we provided 26,000 visits. A Calstar emergency helicopter transport is based on our premises. Saint Louise also provides the latest minimally invasive surgical procedures available today; general medicine covering specialties that are not often seen in a small community hospital; maternal and child health services; wound care and hyperbaric medicine with two hyperbaric oxygen chambers on site; stroke and telemedicine program; physician referral services; physician health and wellness lectures; and support groups.

The hospital's Breast Care Center, in a private suite on campus, provides mammography and advanced methods of cancer detection. Bone density screening is also available at the Breast Care Center.

SLRH has some of the most advanced diagnostic equipment available including a 64 slice CT scanner, a high definition MRI, Ultra Sound, and Nuclear Medicine. A full service laboratory is available as well as cardiopulmonary diagnostic studies.

The hospital is committed to being *The Center for Health and Healing* in the community it serves. Strategically, we are poised to both expand our Emergency Department on the Gilroy campus, and provide additional outpatient services on our Morgan Hill campus: De Paul Health Center.

The Health Benefits Resource Center provides a one stop service center for low cost health insurance enrollment for children and adults. The Center also provides referrals to Santa Clara Valley Medical Center Specialty clinics when ongoing medical care is needed.

SLRH provides free individual and group classes and support groups in English and Spanish for persons with diabetes and their families. SLRH collaborates with the Silicon Valley YMCA through a Center for Disease Control (CDC) REACH grant to enhance the education of Spanish speaking persons with diabetes through a Promotores program.

Health screenings are provided at a variety of locations and businesses. Sponsorship of Community Health events such as the Gilroy Community Health Day is ongoing. In addition, SLRH participates in other community events such as the Mushroom Mardi Gras and Taste of Morgan Hill providing first aid services. SLRH also sponsors many community events related to health and wellness such as the "Run for Fitness" for Gilroy Unified School District; the St. Mary's School Walk-a-thon in Gilroy and the St Catherine's School Walk-a-thon in Morgan Hill.

Saint Louise Regional Hospital uses the Lyon Software Community Benefit Inventory for Social Accountability tool to evaluate its community benefit work. With this program we are continually improving the data input to provide more precise and accurate reporting to our board, associates, and community.

Social accountability budgeting, reporting and oversight for implementation of community benefit activities are the responsibility of the President and CEO of SLRH, as well as the Director of Community Health, along with the input and support of senior leadership. The Board of Directors is responsible for approving and subsequently monitoring the implementation of the community benefit plan on a quarterly basis and for suggesting changes or improvements as appropriate.

The president and CEO is Joanne Allen. Sister Ann Leitao is chair of the Board of Directors. Sister Rachela Silvestri, the Director of Community Health, is responsible for Community Benefit Program management and reporting.

Mission

The hospital operates with the Mission statement and Vincentian Values of the Daughters of Charity Health System.

In the spirit of our founders, St. Vincent dePaul, St. Louise de Marillac, and St. Elizabeth Ann Seton, the Daughters of Charity Health System is committed to serving the sick and the poor. With Jesus Christ as our model, we advance and strengthen the healing mission of the Catholic Church by providing comprehensive, excellent healthcare that is compassionate and attentive to the whole person; body, mind, and spirit. We promote healthy families, responsible stewardship of the environment, and a just society through value-based relationships and community-based collaboration.

Vincentian Values

Our values are based on those of Saint Vincent de Paul and thereby called Vincentian.

The Charity of Christ urges us to:

- **Respect:** Recognizing our own value and the value of others
- **Compassionate Service:** Providing excellent care with gentleness and kindness
- **Simplicity:** Acting with integrity, clarity and honesty
- **Advocacy for the Poor:** Supporting those who lack resources for a healthy life and full human development
- **Inventiveness to Infinity:** Being continuously resourceful and creative,

Vision Statement

In the context of our Mission and Vincentian Values, Saint Louise Regional Hospital is to be the center for health and healing for our communities and to nurture the spiritual and physical well being of all.

Saint Louise Regional Hospital Our Community

Demographics

Saint Louise Regional Hospital serves a Primary Service Area (PSA) that includes Gilroy, Morgan Hill, and Hollister. The smaller communities of San Martin in Santa Clara County and San Juan Bautista in San Benito County are also a part of SLRH's Service Area and have relatively stable populations of under 6,000.

The demographic data shown on the table below is obtained from the web site: U.S.Census Bureau, 2005 – 2009 American Community Survey 5-Year Estimates.

Data	Gilroy	Morgan Hill	Hollister	Santa Clara County
Total Population	48,158	37,099	34,963	1,729,378
Hispanic Population	55.7%	35%	58%	25.7%
Families with Income below \$50,000	39.6%	27.5%	39.2%	29.1%
Median Age	32.8	35.6	31.1	35.5
Educational Level Below High School	26%	16%	29%	13.9%

Growth

Gilroy continues to grow and more recent statistics from the 2010 Santa Clara County Health Profile Report show the population closer to 52,000. As the city grows so do the emergency needs of the residents. SLRH is currently exploring expanding our emergency department.

Economic status

The people of Gilroy remain the poorest of the 3 cities noted. The challenge for SLRH continues to be to provide care for people without insurance. To that end, we are expanding the services in our Health Benefits Resource Center to provide additional assistance to adult persons without insurance.

Additionally over 25% of the people living in Gilroy have minimal education. This presents challenges for providing education to our clients both inpatient and outpatient.

Future Needs in South County

Saint Louise Regional Hospital is monitoring the need for additional medical services as the population increases in our service area. We are recruiting new physicians to serve the unmet needs of our clients. Our strategic initiatives involve expansion at both our Gilroy and Morgan Hill campuses.

Saint Louise Regional Hospital Community Benefit Report: Priority-Setting Process 2010 - 2011

The 2010 Santa Clara County Health Profile Report provided the basis for the 2010 - 2011 Saint Louise Regional Hospital Community Benefit Plan. Additionally, there were specific local issues that were addressed.

Diabetes Education is a necessary focus for us since 14% of persons in Gilroy reported a diagnosis of diabetes compared to 8% in Santa Clara County. In this coming year we will hire a ½ time Promotora Coordinator who will have a two-fold responsibility: visiting the persons with diabetes in the hospital and coordinating the education for the Spanish speaking population through the use of Promotoras who are supported through the REACH grant from the CDC in collaboration with the Silicon Valley YMCA.

Based on the facts that 43% of persons in Gilroy relate that they have hypertension while 40% report an elevated cholesterol, and that there is no Stroke Certified Emergency Department within 25 miles, Saint Louise Regional Hospital began the process to become a Primary Stroke Center. This prompted the need for increased community education related to stroke prevention and care available at Saint Louise Regional Hospital.

Providing Access to Health Care through our Health Benefits Resource Center continues to be a goal at Saint Louise Regional Hospital. There are plans to incorporate increased services to adults who are uninsured and/or under insured.

Directors and other staff participated in the quarterly process of accounting for the resources used by the hospital for charity care and other community benefit services. Departments such as nutritional services, social services, facilities, and finance were regular participants.

In addition, the hospital has worked collaboratively with many community agencies to solicit their feedback on what they have found in assessing the needs of the populations they serve. The Director of Community Health serves on many local task forces. While it is essential to participate in the *Community Health Assessment*, it is also just as important to be in the community working with the local groups to confirm we are on the right track. Gilroy and the surrounding areas are somewhat isolated from the rest of the county and this creates challenges in providing healthcare, in particular, to those on limited incomes.

The following is a list of the local organizations and agencies that SLRH participates with in order to obtain input into the healthcare needs of those in our service area.

The South County Collaborative is a community partnership sharing strengths and resources in order to provide access to a full range of healthcare services. Over 50 agencies are represented including schools, healthcare, businesses, and community members. The Collaborative meets monthly and annually sets goals to improve the quality of life in South County. The Director of Community Health serves as a member of the Board of Directors as well as the co-chair of the Nutrition and Health Sub-Committee.

The Nutrition and Health Sub-Committee meets monthly to collaborate on ways to improve health and nutrition in South County. Some of the activities of this committee included: planning and sponsoring of a workshop related to the effects of poverty on health in the Oaxacan community to be held during Binational Health Week in October 2010; advocacy for prevention activities related to obesity and chronic health conditions; increased utilization of the Food Stamp program by providing food assistance training; support for the implementation of a breastfeeding project; and support of the CUP grant to promote drug/alcohol free communities.

The Latino Dementia Care Network Advisory Group meets quarterly to improve access to services provided by the Alzheimers Association to Latinos affected by this disorder.

Gilroy Community Health Day is a collaborative effort of several local agencies serving the underserved. SLRH is actively involved with the planning and sponsorship of this event. The health screening results assist us in setting priorities.

Tracking results from health screenings provided at various locations in addition to the above events assists us in setting priorities. Attachments include results from the three largest events in 2010 – 2011.

Rebekah Children's Services Community Advisory Board meets quarterly to discuss needs as they pertain to the children between the ages of 5 through 18. The purpose of this advisory board is to provide the organization with professional and technical expertise and support, and to develop recommendations for the Strategic plan. Many of the young people need healthcare services and do not have the means of securing healthcare insurance. The Director of Community Health represents Saint Louise Regional Hospital on this board.

Members of Senior Management and Saint Louise Regional Hospital associates served in a variety of roles on the various Chambers, Rotary and other community organizations. This provides another perspective to our planning process. The report of the 2010 – 2011 Community Benefit Plan follows.

Saint Louise Regional Hospital Community Benefit Report: 2010 – 2011

The 2010 – 2011 Community Benefit Plan at Saint Louise Regional Hospital focused its efforts on two areas noted in the 2010 Community Health Profile:

Diabetes/Obesity/Stroke Prevention
Access to Healthcare

Goal #1: Promote diabetes education in the Hispanic population through the Promotores program.

- Provide ongoing support for promotores trained in diabetes.
- Utilize the newly developed 4 session model and develop a means for ongoing support of those who complete the sessions.
- Provide 4 support sessions per year.

House Meeting Series completed: 4 sessions in each	92
Total Number of Participants	322
Total Number completed entire series	257
Completed 75%	23
Completed 50%	14
Completed 25%	28
Total Improved knowledge or remained the same	243

Our Promotora Coordinator has been able to provide House Meeting diabetes education in areas not covered by the REACH grant. This has enhanced our ability to reach the Hispanic population in our total service area.

Goal # 2: Improve diabetes education in the entire service area.

- Provide individual and monthly classes for persons with diabetes.
- Explore the possibility of using the Promotora model in the English speaking community.
- Continue to schedule afternoon and evening series of classes.
- Explore various possibilities of providing ongoing support for those with diabetes.
- Provide blood glucose screenings to vulnerable populations and assure follow up care is provided.

Total Number attended Classes	29
Total Number Individual Instruction	34
Blood Glucose Screenings	558 @ \$558.

Goal # 3: Become a Primary Stroke Center.

Formulated the policies and procedures for the program.

Provided education for the local Fire Responders/EMT.

Provided program education and certification to all ER and ICU staff.

Provided education to the public through health fairs and special sessions.

Became a Primary Stroke Center on September 1, 2010.

94 patients have presented to the ED with stroke like symptoms; of these 45 patients were diagnosed with CVA. Of these, 8 patients received TPA and none of these had major complications.

Goal # 4: Provide assistance with access to healthcare services/education and low cost insurance through the Health Benefits Resource Center.

- Provide Referral Support to Santa Clara County Valley Medical Center Specialty Clinics or other resources for persons requiring ongoing care after discharge.
- Provide assistance with applications for Healthy Families, Medi-Cal, Healthy Kids, and Kaiser Childcare.
- Provide adult persons with insurance information and access as available.
- Provide assistance to other community resources based on criteria.
- Enhance services through increased outreach to the community.

Valley Medical Center Referrals	409
Eligibility Screenings	426
MediCal Members	247
Healthy Families Members	170
Kaiser Children	59
Healthy Kids	30
A.I.M.	2
Cal Fresh Eligibility Screenings	45
Cal Fresh Members	73

Goal # 5: Collaborate with others in the community.

- Assist in the planning of community events designed to promote health and wellness

- Provide sponsorships to events that promote health and wellness.

Sponsorships for Events Promoting Health and Wellness	10	\$7750.
Sponsorship for Health Events specifically for the Poor	1	\$1000.

As a member of the South County Collaborative and co-chair of the Nutrition and Health Sub-Committee and the Gilroy Community Health Day Committee, the Director of Community Health is directly involved in the planning of community events. This year's conference for Binational Health Week will focus on Systemic Change as related to Latino Health Disparities. There are usually about 100 participants.

Additionally we received a grant from the Santa Clara County Public Health Department to provide Emergency Preparedness education to low income persons and families. Three promotoras were trained and provided information regarding Emergency Preparedness to 2677 persons either in groups or individually. 48 neighborhood groups were formed and each group received an emergency kit. 949 persons completed ID cards for themselves and their family members. Approximately 75% expressed interest in participating in AlertSCC.

Goal # 6: Provide services that enhance health and wellness and reduce obesity.

- Provide B/P and Blood Cholesterol screenings to vulnerable populations and assure follow up care is provided.
- Provide scholarships for Childbirth Education Classes to those unable to pay.
- Partner with The Health Trust in the provision of meals to seniors in need.
- Provide Flu shots to vulnerable populations.
- Provide advocacy for those in need.
- Support the maintenance of the Heliport.
- Host support groups.
- Sponsor staff members to attend Leadership training.
- Provide sponsorships for various non-profit community events.
- Maintain disaster readiness.

Blood Cholesterol Screenings	615	\$2300.
Blood Pressure Screenings	143	
Childbirth Education Scholarships	58	\$4010.
Health Trust Meals on Wheels	9425	\$8652.
Flu Shots	473	\$4850.
Advocacy	337	\$10465.

Heliport Support		\$3067.
Bereavement Support Group	71	\$1800.
Breast Cancer Support Group	22	\$900.
Breastfeeding Mothers Support Group	2000	\$29466.
Neuropathy Support Group	7	\$150.
Surgical Weight Loss Support Group	156	\$1979.
Better Breathers Support Group	38	\$750.
Eating Disorders Support Group	3	\$150
Leadership Training	1	\$1700.
Sponsorship on Non Profit Community Events	5	\$6000.

Efforts related to Disaster Preparedness at Saint Louise Regional Hospital included several activities listed below:

- An earthquake scenario held on the night shift for night supervisors and staff.
- Participated in a state wide exercise. The scenario was based on an "Improvised Explosive Device". Staff were involved in the planning and the actual exercise lasted about 5 hours.
- County wide exercise was held at our vacant facility in Morgan Hill. The scenario was based on an "Active Shooter" and lasted 8 hours. Staff were involved with the planning and facility preparation as well as the actual event.
- We test our communication capabilities monthly in coordination with the County.
- We have purchased 15 paraslides and 5 baraslides for our emergency equipment as well as 30 new hand held radios to improve our communication abilities in the event of a disaster.

2010 Santa Clara County Health Profile Report Overview

The **2010 Santa Clara County Health Profile Report** was conducted in collaboration with the Santa Clara County Public Health Department and the Community Benefits Coalition of the Hospital Council of Northern and Central California, South Bay Section. Participating organizations included the following:

<ul style="list-style-type: none">• Community Health Partnership• Council on Aging Silicon Valley• El Camino Hospital• First 5 Santa Clara County• Healthy Silicon Valley• Hospital Council of Northern and Central CA, South Bay Section• Kaiser Permanente Santa Clara• Kaiser Permanente San Jose• Kids in Common• Lucile Packard Children's Hospital• O'Connor Hospital• Palo Alto Medical Foundation• Project Cornerstone• Saint Louise Regional Hospital• Santa Clara County Office of Education	<ul style="list-style-type: none">• Santa Clara County Public Health Department• Santa Clara County Social Services Agency• Santa Clara County Family Health Foundation• Santa Clara Family Health Plan• Santa Clara Valley Health and Hospital System• Silicon Valley Community Foundation• Silicon Valley's University Partner for Research and Innovative Solutions• Stanford Hospital and Clinics• The Health Trust• United Way Silicon Valley• YMCA of Silicon Valley
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Representatives of this group of organizations met regularly to identify challenges, and opportunities for health care organizations, government agencies, and community organizations to improve the health and quality of life of Santa Clara County residents. Suggestions regarding data questions were discussed and agreed upon.

2010 Santa Clara County Health Profile Report Key Issues

Saint Louise Regional Hospital staff participated in the preparation of the **2010 Santa Clara County Health Profile Report**. The challenge in preparing this report is to present the most pressing needs knowing that some significant issues may remain unaddressed. Another identified challenge is the lack of data that is zip code specific. Therefore, four areas in the County were oversampled. These included San Jose, Gilroy, Mountain View, and Sunnyvale.

Overall, Santa Clara County is healthy but a closer look reveals disparities leaving certain populations at a higher risk for chronic diseases. Disparities are differences in health status defined by characteristics such as race/ethnicity, income or education levels.

Based on the demographic data showing that Gilroy has a Hispanic population of 59% and Santa Clara County has a Hispanic population of 26%, Santa Clara County and Gilroy, in particular, have the following areas to improve:

- access to healthcare:
 - declined from 2000 to 2009
 - more Hispanics -40%- are uninsured
- prevention of risk factors especially obesity leading to chronic disease:
 - increased from 52% to 56% from 2000 to 2009
 - more Hispanics -68%- are overweight/obese
- increasing support of persons with diabetes:
 - number of persons with diabetes increased from 5% to 8% from 2000 to 2009
 - higher proportion: 11% of Hispanics have diabetes.

The risk factors leading to heart disease, a leading cause of death in Santa Clara County, include diabetes, high blood pressure, and high cholesterol. Each of these risk factors have a higher incidence in Gilroy than in the County and in the state.

Saint Louise Regional Hospital Community Benefit Plan: Priority-Setting Process 2010 - 2011

In setting priorities for the coming year, SLRH is again relying on the 2010 Santa Clara County Health Profile Report to provide the overall focus for Community Benefit activities. Several issues surfaced as a result of the oversampling in Gilroy.

In some areas the sampling may not provide a true picture of those who live in poverty since the process of obtaining information may not have reflected this population. For example, in the area of Access to Healthcare less people reported not having insurance compared to the entire County. While the data does not show that people in Gilroy do not have access to healthcare, our experience at the Emergency Department at SLRH tells a different story.

Our focus for the coming year continues to be in the area of Chronic Disease Prevention and Access to Healthcare. The number of Gilroy residents who report they have been told they have diabetes is 6% higher than in the County. Diabetes Education has been and will continue to be a major focus for us. Additionally, this year we will focus on additional evaluation tools in order to look for funding when the REACH grant ends in September of 2012.

The number of Gilroy residents reporting elevated blood pressure is 17% higher and elevated Cholesterol is 11% higher than in the County. One of the complications that arises from elevated cholesterol and blood pressure is Stroke. SLRH hopes to be a Certified Primary Stroke Center in this coming year and a major focus of our community education will continue to be focused on what to do if you or someone you are with shows symptoms of stroke.

Additionally the number of smokers in Gilroy is 3% higher. We are supporting the county wide effort Communities United in Prevention (CUP) to reduce the amount of smoking both among teens and adults.

SLRH has a Master Site Planning document which has had input from many local community leaders. Senior leadership and several department directors participate in quarterly data collection of benefits provided to the community through our charity care program and other community services.

Participation in local and county wide collaboratives also provides input in our planning process. The collaboratives include the following: South County Collaborative, Nutrition and Health Sub-Committee, the Board of Directors of the South County Collaborative, REACH Grant Collaborative, and the Latino Dementia

Care Network Advisory Group. Additionally various members of senior leadership participate on local Chambers of Commerce and Rotary Clubs.

Health Screenings are provided at various locations: the Learning and Loving Center in Morgan Hill, the Gilroy Community Health Day, community events at Ateagas Super Market in Gilroy, the Senior Centers in Morgan Hill and Gilroy as well as health fairs and several businesses who employ low income persons. Results of these screenings assisted in the Priority Setting Process.

Saint Louise Regional Hospital Community Benefit Plan 2011 - 2012

The 2011 – 2012 Community Benefit Plan at Saint Louise Regional Hospital will focus its efforts on two areas noted in the 2010 Community Health Profile:

Diabetes/Obesity/Stroke Prevention
Access to Healthcare

Goal #1: Promote diabetes education in the Hispanic population through the Promotores program.

- Provide ongoing support for promotores trained in diabetes.
- Utilize the 4 session model and develop a means for ongoing support of those who complete the sessions.
- Provide 4 support sessions per year.
- Develop an Evaluation tool to be used at 3 months, 6 months and 1 year after the classes.

Goal # 2: Improve diabetes education in the entire service area.

- Provide individual and monthly classes for persons with diabetes.
- Explore the possibility of using the Promotora model in the English speaking community.
- Continue to schedule afternoon and evening series of classes.
- Explore various possibilities of providing ongoing support for those with diabetes.
- Develop an Evaluation tool to be used at 3 months, 6 months and 1 year after the classes.
- Provide blood glucose screenings to vulnerable populations and assure follow up care is provided.

Goal # 3: Provide assistance with access to healthcare services/education and low cost insurance through the Health Benefits Resource Center.

- Provide Referral Support to Santa Clara County Valley Medical Center Specialty Clinics or other resources for persons requiring ongoing care after discharge.
- Provide assistance with applications for Healthy Families, Medi-Cal, Healthy Kids, and Kaiser Childcare.

- Provide adult persons with insurance information and access as available.
- Provide assistance to other community resources based on criteria.
- Enhance services through increased outreach to the community.

Goal # 4: Become a Certified Primary Stroke Center.

- Provide education to the community related to stroke prevention and early recognition of symptoms.

Goal # 5: Collaborate with others in the community.

- Assist in the planning of community events designed to promote health and wellness
- Provide sponsorships to events that promote health and wellness.
- Support the County wide efforts of the CUP grants to reduce smoking.
- Support the South County Collaborative grant for Drug Free Communities – DFC – also a CUP grant.
- Support the U.S. Financials project through assistance in their recruitment process. The U.S. Financial Diaries is a joint project of the Financial Access Initiative at NYU, Bankable Frontier Associates, and the Center for Financial Services Innovation.

Goal # 6: Provide services that enhance health and wellness and reduce obesity.

- Provide B/P and Blood Cholesterol screenings to vulnerable populations and assure follow up care is provided.
- Provide scholarships for Childbirth Education Classes to those unable to pay.
- Partner with The Health Trust in the provision of meals to seniors in need.
- Provide Flu shots to vulnerable populations.
- Provide advocacy for those in need.
- Support the maintenance of the Heliport.
- Host support groups.
- Maintain disaster readiness and participate in County and State planning efforts.
- Provide opportunities for students to receive clinical experience in health related occupations.
- Sponsor staff members to attend Leadership training.
- Provide sponsorships for various non-profit community events.

10/18/2011

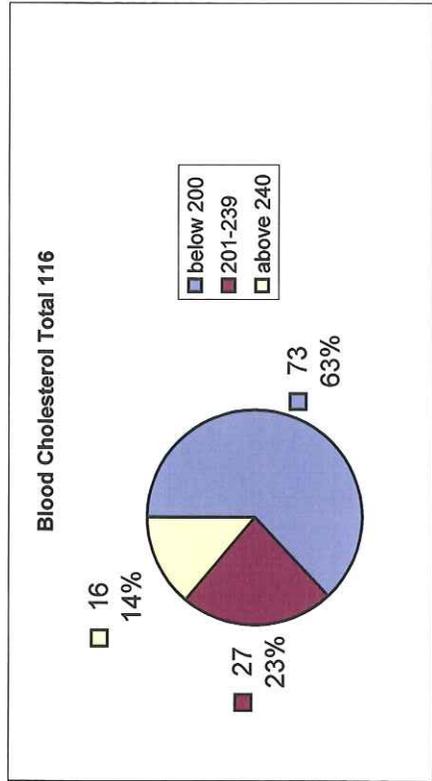
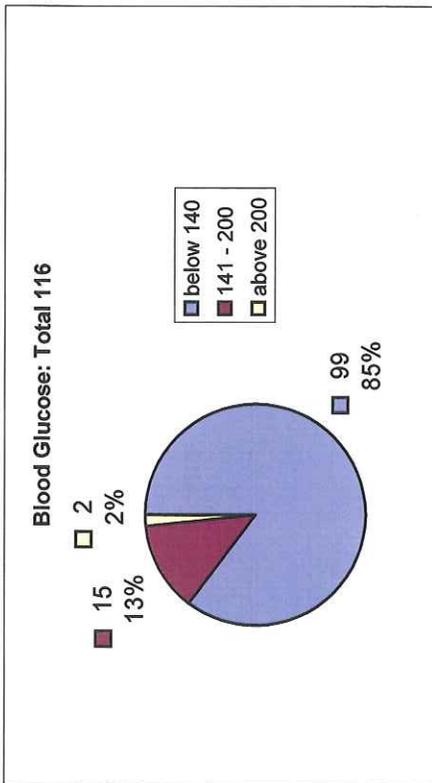
Saint Louise Regional Hospital

Complete Summary - Classified Including Non Community Benefit (Medicare and Bad Debt)

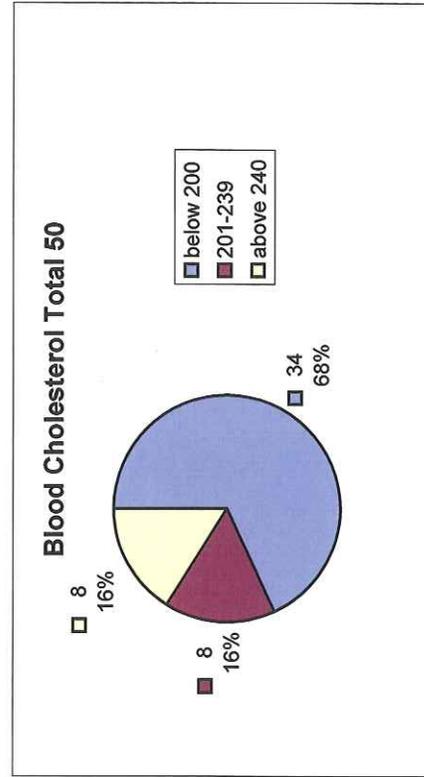
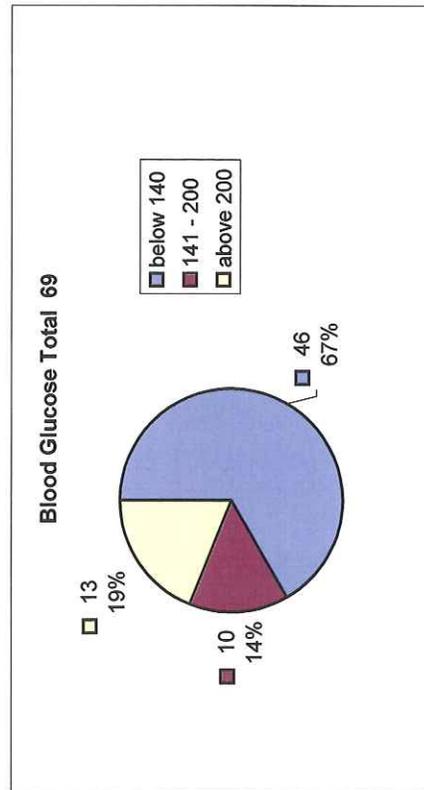
For period from 7/1/2010 through 6/30/2011

	Persons	Total Expense	Offsetting Revenue	Net Benefit	% of Organization Expenses	Revenues
<u>Benefits for Living in Poverty</u>						
Traditional Charity Care	1,804	2,002,762	0	2,002,762	2.1	2.1
Unpaid Cost of Medicaid	5,731	19,097,547	13,392,663	5,704,884	5.8	6.0
Community Services						
Community Health Improvement Servio	1,848	233,395	170,052	63,343	0.1	0.1
Financial and In-Kind Contributions	1,350	4,500	0	4,500	0.0	0.0
Totals for Community Services	3,198	237,895	170,052	67,843	0.1	0.1
Totals for Living in Poverty	10,733	21,338,204	13,562,715	7,775,489	8.0	8.1
<u>Benefits for Broader Community</u>						
Community Services						
Community Benefit Operations	0	132,562	0	132,562	0.1	0.1
Community Building Activities	5	473,617	0	473,617	0.5	0.5
Community Health Improvement Servio	3,353	39,386	155	39,231	0.0	0.0
Financial and In-Kind Contributions	11,546	69,254	37,229	32,025	0.0	0.0
Subsidized Health Services	0	3,067	0	3,067	0.0	0.0
Totals for Community Services	14,904	717,886	37,384	680,502	0.7	0.7
Totals for Broader Community	14,904	717,886	37,384	680,502	0.7	0.7
Totals - Community Benefit	25,637	22,056,090	13,600,099	8,455,991	8.7	8.8
Unpaid Cost of Medicare	5,951	38,179,478	27,415,997	10,763,481	11.0	11.3
Totals with Medicare	31,588	60,235,568	41,016,096	19,219,472	19.7	20.1
Totals Including Medicare and Bad Del	31,588	60,235,568	41,016,096	19,219,472	19.7	20.1

Gilroy Community Health Day 2010



Arteagas 10/2010



Arteagas 5/11

