

2013 Community Benefits Plan

Adopted by the Lodi Health
Board of Directors, July 31, 2013

lodihealth.org

LODI HEALTH

2013 COMMUNITY-BENEFITS PLAN

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I. OVERVIEW

Why Lodi Health reports its community benefits

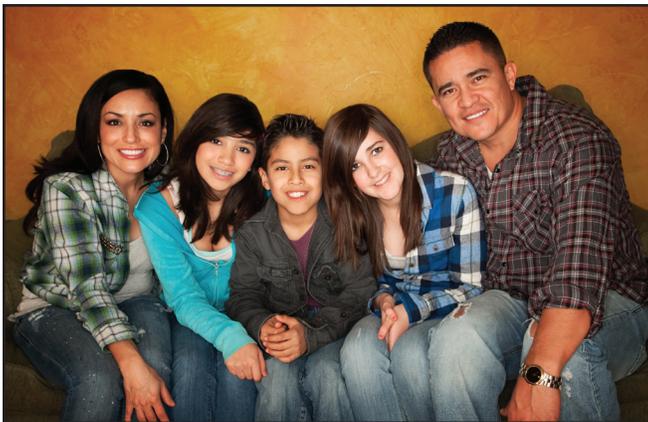
For Lodi Health it is a privilege to provide health-care services to community members throughout the system's five-county service area.

Some of the care and services provided are considered by the state and federal governments to be community benefits. Because Lodi Health is a nonprofit health system, both the state and federal government require that nonprofit health systems and hospitals prepare and distribute a report describing that care and how community-benefit care comes to be provided.

It's with pride that Lodi Health does that.

A word about our name change

For 61 years, Lodi Health was known as Lodi Memorial Hospital. In its first four decades, Lodi Health provided services mostly related to inpatient care such as surgery, maternity, intensive care, medical care and emergency services. However in the last 20 years, Lodi Health began providing many programs and services that were beyond the scope of inpatient care. Services like a home-health agency, a durable-medical-equipment company, an adult-day-care program, child care and several medical practices. In the past year, Lodi Memorial Hospital became Lodi Health to better reflect the scope of its work which is carried out by an integrated health system.



What is a community benefit?

Community benefits are programs and services designed to improve health in communities and to increase access to health care. They are integral to the Lodi Health mission and support the system's tax-exempt status. Community-benefit services provided by Lodi Health often involve collaboration with others in the community, address specific needs and improve health.

Beyond direct community benefits

As the sole health system, acute-medical and supportive care, along with many outpatient services are the primary health benefits provided by Lodi Health. Were it not for Lodi Health, Lodi and several of its surrounding communities would have to travel out of the area for health care. In addition, the system is the second-largest year-round employer in the Lodi community. With a budget of over \$189 million, much of that is reinvested in this community in a variety of ways. About two-thirds of the system's annual budget is salary and benefits related.

What are the principles for determining what programs and activities are community benefits?

Health systems and hospitals report costs as community benefits if a service or program addresses a health need — identified by health data and community members — that

meets one of the following criteria:

- Improves access to health-care services
- Enhances health of the community
- Advances medical or health knowledge
- Relieves or reduces the burden of government or other community effort

II. MISSION-BASED PLANNING

In its 61 years of service Lodi Health has held to mission-based planning. The mission, vision and values of our system, after reflection and discussion are reaffirmed annually by our board of directors. They were last reaffirmed on July 31, 2013. Prior to that, key system stakeholders revisit and adjust as needed the system's vision, mission and values. They are as follows:

Our vision

Our vision is to provide a system of health-care services which is clinically effective, quality driven and community focused in an environment that supports and encourages excellence. In partnership with our medical staff, we will assume accountability for the health of our community, be responsible for illness and injury prevention and provide care for the ill and injured. We will measure our success on quality outcomes and customer satisfaction.

Our Mission

As a not-for-profit, health-care-delivery system, Lodi Health is dedicated to:

- Improving community health and our community's quality of life through direct and or supportive services;
- Providing quality and timely health-care services, ranging from health promotion and education to diagnostics, acute-inpatient care, rehabilitation services and home care; and
- Expanding community access to care.

Our values

How we treat each other reflects upon how we treat our patients. Our challenge is to deliver quality and timely care while showing sensitivity and concern for each individual. System staff, medical staff, governing board and volunteers are committed to:

- Treating all patients, visitors and each other with equal dignity and respect;
- Putting the patient first—whatever the patient's perception, seek to meet his or her needs above all others;
- Fostering an environment that values our employees, physicians and volunteers as our most valuable resources;
- Anticipating change as an opportunity for continued improvement; and
- Seeking community partnerships and participation in system planning.

Planning guidelines

Historically, the following assumptions have been and continue to be the basis for Lodi Health's planning efforts:

- Lodi Health's health and community services are driven by its mission;
- Lodi Health is committed to prudent and careful stewardship of its resources;
- Lodi Health embraces and fosters the concept of community, internally and externally; and
- Lodi Health seeks opportunities whenever and wherever possible to collaborate with other agencies in the provision of health and human services that help improve the health status and quality of life in the community it serves.



III. HOW THE LODI HEALTH PLANNING PROCESS WORKS

Looking at the facts

Lodi Health conducted its first community-health-needs assessment in 1995 and, since then, every three years a needs assessment is conducted. To determine community-health needs, the needs assessment includes the gathering and review of the following data:

- Socioeconomic and geographic indicators;
- Statewide health-indicator data;
- Countywide health indicators;
- Existing regional programs and services meeting the community's health needs (asset mapping); and
- System-specific utilization data.



Results from the most recent 2010 assessment, including relevant socio-demographic data, are reviewed by year's end by several internal and external stakeholder groups, and a list of findings and opportunities is developed for consideration. The list is reviewed and evaluated to determine where Lodi Health may be able to dedicate additional resources to improve community health.

Lodi Health is currently concluding its 2013 community health-needs assessment. Once concluded, key stake holders will review the data and begin to develop a 2014 benefit plan which will be adopted by the Lodi Health Board of Directors in early 2014.

Stakeholder involvement

Those involved in the review, prioritization and planning process include the system's community-advisory board, representing a broad cross-section of the system's community; members of the San Joaquin County Healthier Communities Coalition, a countywide group of health, education and human-service providers; system staff; medical staff; and system board members.



As community needs are reviewed, the ability of the system to meet those needs within the realm of its resources and, when possible, in collaboration with community partnerships is addressed. Discussion and recommendation process is agendized at regularly scheduled meetings of the community-advisory board and the system's strategic-planning

Lodi Health provided care to more than 2,000 patients at its free Lodi clinic in 2012.

committee. Recommendations from those review groups are directed to the system's strategic-planning committee so they may make recommendations to the system's full board of directors for review and approval.

Currently the review groups' major focus has been to assess and recommend how Lodi Health and its related businesses may best meet the community's need relative to the current economy and in response to the Affordable Care Act. Key areas of assessment include how to better engage community members relative to wellness and prevention; aligning physician and system incentives in order to best meet the community's need; and strengthening community collaboration to improve community health.

IV. HOW THE LODI HEALTH STRATEGIC PLAN IS DEVELOPED

The framework

Lodi Health is a 214-bed, two-campus, acute-care hospital with 58 separate inpatient and outpatient programs and services. Services began in 1952. Since its opening, Lodi Health has expanded and grown to its current size, which includes two inpatient facilities, Lodi Memorial Hospital, located at 975 South Fairmont Ave., and Lodi Health West, located at 800 South Lower Sacramento Rd. Lodi Health West was acquired in 1990. Lodi Health also operates five primary-care medical practices; two prenatal practices; a pediatric practice; a pulmonary practice; two cardiology clinics; an occupational-medicine practice; a wound-care and hyperbaric clinic; a free, outreach practice; two surgery practices; a neurology and endocrinology practice; and two urology practices.

In addition to its inpatient acute-care services and clinics, Lodi Health operates a home-health agency, a durable-medical-equipment company, an adult-day-care program, a child-care program, a medical-services organization for physicians and a full array of clinical-outpatient services, including laboratory, physical therapy and diagnostic services. The system also operates three multi-specialty practice clinics.

Lodi Memorial Hospital Association, Inc. is the sole corporate member and was incorporated in 1945. Lodi Memorial Hospital Association, Inc. is a California public-benefit, non-profit corporation with approximately 1,500 members. Membership is open to any interested member for a lifetime fee of \$100. The members annually elect directors to the board, which is the governing body for the system. The association and the system have been successful over the past decades because of their commitment to and ability to fulfill their original mission of providing quality health care to residents, while continuing to adapt to the changing health-care needs of the community.



This strategic plan is a continuing effort of that commitment and emphasizes the link between the community and the system. The plan is a collaborative work of community members, board members, medical staff, management and staff employees. It represents Lodi Health's best effort to organize its vision, mission, goals and values into a cohesive and comprehensive blueprint for the successful delivery of a wide

continuum of health services to the community, with the ultimate goal of improving the quality of life in and beyond the hospital walls.

The plan is an ongoing, dynamic document, which represents a continuation of previous and current plans. The plan is open to revision, refinement and change as new information is added to our planning profile and as the internal/external environment dictate changes. Lodi Health is committed to remaining an independent, community-based organization and, all the while, willing to cooperate and/or collaborate with all entities for the benefit of the Lodi Health system, its physicians, employees, volunteers, advisory boards and the community at large. That said, Lodi Health will continue to explore partnerships with other health systems and providers in order to best serve the needs of residents in its service area.

The elements of the plan are intentionally tied together to establish and maintain the alignment between the vision, mission, values, goals and projects. It is the system's sincere commitment to keep the focus on this alignment between the plan elements to increase the chances for successful implementation. Major goals have been developed along with strategies that are designed to achieve those goals. Final responsibility for implementation of this plan lies with the system president and chief-executive officer. Metrics have been established to monitor progress of projects. This process will serve to communicate to all of the system internal stakeholders the priorities and direction of the system. Standing committees of the system board will review and monitor changes to the plan.

Public review

Every three years the system conducts a community-health-needs assessment to include a review and assessment of health status and community need.

After its community-needs assessment and data-gathering activities are completed, findings are reported to all system planning participants and the general public, summarizing comments, suggestions and issues rose.

The system then makes formal presentations to its internal and external-planning partners, including the community-advisory board, medical staff, system management, strategic-planning committee and other community stakeholders. Input is solicited at all meetings to better meet community need.

Each year as the system updates its strategic plan, the needs-assessment findings are revisited and re-evaluated as to determine if adjustments need to be made to the strategic plan.

The process

The Lodi Health Board of Directors' Strategic-Planning Committee is charged with developing and monitoring the system's strategic plan. Their process is:

- Annually review the external health-care environment, including new and updated information from the:
 - California Healthcare Association (CHA) "View of the Future" latest release;
 - American Hospital Association (AHA) "Vision of the Future" latest release; and
 - Major national, state and local events that have or may affect our local market.

- Annually review the internal environments, including:
 - Audited financials for the last three years for trends;
 - Market-share information, for system and all business lines, i.e. inpatient, outpatient, emergency department, home-health agency, acute-physical rehabilitation and clinics;
 - Payer mix by service and zip code;
 - Utilization data;
 - List of major employee, board and medical staff issues currently open/in-progress;
 - Community-needs assessment and benefit plan;
 - Quality performance, clinical and patient satisfaction;
 - Employee satisfaction;
 - Physician satisfaction; and
 - Information-technology capabilities.

- Review the findings and recommendations of the community-needs assessment, conducted every three years, to determine the community's health status and need for health services and integrate those into the system's strategic plan. Annually, the needs-assessment findings shall be revisited prior to each April meeting to assess whether LMH, within the realm of its resources, can or should develop programs and services to meet community need and/or work with other local health providers, schools and organizations to meet community-health needs for wellness, prevention and treatment.
- Annually review the system mission, vision and values for board approval at its May meeting.
- Annually develop long and short-term goals and objectives for submission to the board for approval.

The policy for strategic planning at Lodi Health is addressed specifically in Board Policy B-8620-95; see Attachment "O."



Lodi Memorial Hospital opened its doors in 1952.

V. COMMUNITY-BENEFIT PROGRAMS AUDIT AND VALUATION

Lodi Memorial Hospital Association Community Benefit Category - for AUDIT 990 Schedule H Format	Net Costs 2012	Net Costs 2011	Increase (Decrease) 2012-2011
Charity Care			
Charity care at Cost	\$ 2,933,421	\$ 2,971,077	(37,656)
Total Charity Care	2,933,421	2,971,077	(37,656)
Unreimbursed Medi-Cal without QA Fee program			
Unpaid costs of Medi-Cal program	(9,673,678)	1,799,257	(11,472,935)
Unpaid costs of Medi-Cal Managed Care program	10,646,248	6,919,404	3,726,844
Total Unreimbursed Medi-Cal	972,570	8,718,661	(7,746,091)
Community Health Improvement			
Hospitalist Program - Physician Inpatient Care	2,190,130	2,528,316	(338,186)
Cost of Social Workers	394,113	403,164	(9,051)
We Roc - Community Free Clinic	33,945	8,265	25,680
Community Health Education/Diabetic Classes	43,500	10,925	32,575
Community Health Education/Breathers Club	3,215	689	2,526
Total Community Health Improvement	2,664,903	2,951,359	(286,456)
Community Benefit Operations			
Spanish Interpreter Program	108,712	97,890	10,822
Community Health Newsletter	76,567	71,524	5,043
Toll free phone lines	45,073	44,022	1,051
Language Lines & Norcal Center	41,834	23,040	18,794
LMH Community Web Page	7,426	7,517	(91)
Total Community Benefit Operations	279,612	243,993	35,619
Total Community Health Improvement & Community Benefit Operations	2,944,515	3,195,352	(250,837)
Health Professionals Education			
Medical students	-	-	-
Interns, residents, and fellows	-	-	-
Nursing (Nurse Training Funds)	-	-	-
Other allied health professions	-	-	-
Continuing health professions education	71,731	80,062	(8,331)
Other students (Medical Library)	37,378	42,837	(5,459)
Total Health Professions Education expense (NET)	109,109	122,899	(13,790)
Subsidized Health Services (Net of Medi-Cal & Charity)			
Community Based Multi-Specialty Clinics (LMCC)	2,433,728	1,697,175	736,553
Hospital Based Clinics (LMHC)	-	434,719	(434,719)
Hospital Based Occupational Health Clinic	12,936	-	12,936
Hospital Based Home Health Agency	11,245	-	11,245
Total Health Professions Education expense (NET)	2,457,909	2,131,894	326,015
Cash in Kind & Donations to Community Groups			
Donations to non-profits	163,525	41,241	122,284
Meeting room/space (community groups)	42,250	37,000	5,250
LMH sponsored support groups	-	6,000	(6,000)
Parish Nurse programs	-	-	-
Employee volunteer time, supplies & material donations	88,975	85,047	3,928
Sponsorships of community groups and their events	-	6,000	(6,000)
Total Other Community Benefits	294,750	175,288	119,462
Total Community Benefit	9,712,274	17,315,171	(7,602,897)
Total Operating Expenses	178,793,000	165,556,000	13,237,000
% Community Benefits to Operating Expenses	5.4%	10.5%	-5.0%
<i>Mentioned in footnotes or page 2 of Schedle H:</i>			
Unpaid costs of Medicare program	7,786,000	13,336,000	(5,550,000)
Cost of Bad Debts (no longer mentioned in Audit)	4,248,322	4,714,466	(466,144)

COMMUNITY-BENEFIT PROGRAMS OVERVIEW

Below is an overview of key community-benefit services currently operated by Lodi Health that were operated in 2012 and will be continued in 2013.

Program name:	<u>FREE OUTREACH PRACTICE</u>
Program description:	Free practice for adults and children who are not eligible for government, employer or private medical insurances
Targeted population:	Lodi's uninsured
Program goals:	Provide primary care and referrals to Lodi's residents without insurance
Program measurements:	Number of patients seen
Partners:	San Joaquin County Public Health Department Volunteer physicians Volunteer hospital staff Pharmaceutical firms

Program name:	<u>LODI PRIMARY-CARE PRACTICE</u>
Program description:	Primary-care services
Targeted population:	Low-income residents of the hospital service area
Program goals:	Increase access to primary-care services; reduce use of emergency room as primary-care-service provider
Program measurements:	Decrease in those presenting to ER for primary care; increase in number of practice patients
Partners:	Free Lodi Memorial Hospital Outreach Practice

Program name:	<u>GALT MEDICAL SERVICES</u>
Program description:	Primary-care practice
Targeted population:	Residents of Galt and surrounding areas
Program goals:	Maintain access to ongoing primary-care services for members of this community
Program measurements:	Number of patients served

Program name: IONE PRIMEMED PRACTICE

Program description: Primary-care services

Targeted population: Residents of Ione and the surrounding communities

Program goals: Maintain access to ongoing primary care

Program measurements: Numbers of patients served

Program name: OB PRACTICE

Program description: Prenatal medical care

Targeted population: Low-income, expectant mothers

Program goals: Increase access to prenatal care to deliver healthy babies

Program measurements: Numbers of patients served

Program name: PEDIATRIC PRACTICE

Program description: Health care for low-income pediatric patients

Targeted population: Children

Program goals: Increase access to pediatric care for low-income children

Program measurements: Numbers of patients seen

Program name: OCCUPATIONAL-HEALTH PRACTICE

Program description: Occupational-health services

Targeted population: Injured employees and their employers

Program goals: Rehabilitative services for injured employees

Program measurements: Numbers of patients seen and returned to work

Partners: Area employers

Program name: URGENT-CARE PRACTICE

Program description: Urgent-care services

Targeted population: Those who might otherwise go the emergency room

Program goals: Offer a faster and less-expensive alternative to the hospital emergency room

Program measurements: Numbers of patients seen

Program name: WEST FITNESS

Program description: Fitness center

Targeted population: The elderly and other interested groups or individuals

Program goals: Keep the elderly and others who may be interested healthy through fitness

Program measurements: Average daily attendance

Program name: HOSPITALIST

Program description: Internist physicians assigned to patients who are admitted through the Lodi Memorial Hospital Emergency Room who do not have a relationship with a physician locally or otherwise to manage their inpatient care

Targeted population: Unassigned patients admitted through the ER

Program goals: Move unassigned patients through the hospital continuum with effective, quality care

Program measurements: Average hospitalist patients per day

Program name: CME and CEU

Program description: Classes designed to assist staff in earning continuing-education credit

Targeted population: RNs, LVNs, physicians and licensed staff

Program goals: To provide cost-effective, convenient, high-quality classes to meet continuing-education requirements

Program measurements: Post-course evaluations, surveys

Program name:	<u>ADULT-DAY CARE</u>
Program description:	Licensed program for older and disabled adults who need supervision during the day while their care givers attend other commitments or rest; through a variety of stimulating activities and individual care plans, the program enhances self-esteem and independence, offering a quality of life; the program delays placing loved ones in costly long-term-care facilities
Targeted population:	Ages 18 or older with disabilities or illness requiring supervision with activities of daily living
Program goals:	To provide a safe, stimulating environment during the day for those seniors needing supervision, and to provide respite, education and emotional support for the caregiver
Program measurements:	Daily attendance, opinion surveys, caregiver's-needs study
Partners:	The City of Lodi

Program name:	<u>LIFELINE</u>
Program description:	Alert system for frail elderly
Targeted population:	Frail elderly
Program goals:	To provide a safe, home environment for frail elderly requiring assistance
Program measurements:	Number served

Program name:	<u>CAMP HUTCHINS</u>
Program description:	Child-care program for school-aged children
Targeted population:	Lodi and surrounding communities
Program goals:	To implement a quality enrichment program, supplemented with sports, games and art activities
Program measurements:	One-hundred percent full roster based on reservation calendars and parent-satisfaction surveys
Partners:	City of Lodi

Program name:	<u>LODI MEMORIAL HOSPITAL WEB PAGE</u>
Program description:	Provide hospital and health-education information; list Lodi Memorial Hospital health classes, provide health-related information and links to other health-care providers
Targeted population:	Any individual with access to the internet who may be interested or have health questions
Program goals:	Increase community knowledge of health issues; increase access to primary-care services
Program measurements:	Number of ER patients without access to a primary-care physician; number of web-site visits per month
Partners:	Links to and from many health and community-resource organizations

Program name:	<u>RESOURCE LIBRARY</u>
Program description:	Provides educational materials, other classes and health information to staff, physicians and community
Targeted population:	Lodi Memorial Hospital staff, physicians and community members
Program goals:	To be cost-effective, convenient and informative
Program measurements:	Post-course evaluations, surveys

Program name:	<u>MEDICAL LIBRARY</u>
Program description:	Library to provide information resources for patients, community members, physicians and clinical staff
Targeted population:	Patients, caregivers, students, community at large
Program goals:	To provide medical information to those wishing to have it
Program measurements:	Monthly library statistics, annual library-use survey
Partners:	Lodi Memorial Hospital medical staff

Program name:	<u>HEALTH FAIRS, SCREENINGS, COMMUNITY FORUMS, STAFF VOLUNTEERISM</u>
Program description:	Health fairs, community-educational forums, staff volunteering in community activities, events and programs that encourage and help maintain healthy communities
Targeted population:	Members of the hospital service area
Program goals:	Increase awareness of good health
Program measurements:	Numbers of respondents to community-needs assessment who report good health
Partners:	Community members and organizations

Program name:	<u>SPACE FOR COMMUNITY GROUPS TO MEET</u>
Program description:	Free meeting rooms for Al-Anon, Cancer Support Group, the American Cancer Society, the Lodi Ministerial Association, Delta College
Targeted population:	Lodi and surrounding communities
Program goals:	To provide an economical meeting location for community groups
Program measurements:	Feedback on whether rooms meet the needs of the groups
Partners:	Al-Anon American Cancer Society San Joaquin Delta College Lodi Ministerial Association Animal Friends Connection California Transplant Donor Network SCAN

Program name:	<u>NORTHERN CALIFORNIA TOLL-FREE PHONE LINE FOR PATIENTS' FAMILY MEMBERS</u>
Program description:	A toll-free 800 number, installed to save costs to family members calling patients from long-distance areas of Northern California
Targeted population:	Northern California residents
Program goals:	To make telephone access to Lodi Memorial Hospital easier and less expensive for patients' families, physicians, community members and residents of Northern California
Program measurements:	Number of calls per month; patient-satisfaction levels

Program name:	<u>PARISH-NURSE PROGRAM</u>
Program description:	Congregations select parish nurse, develop parish council, design health outreach and programs for their congregations; hospital pays for training and nurses salaries
Targeted population:	Local congregations
Program goals:	Active parish-nurse programs in local congregations
Program measurements:	Increased awareness regarding prevention; reduction in disease

Program name:	<u>SERVICES TO THE UNINSURED, UNDERINSURED AND CHARITY CARE</u>
Program description:	Dismissing the cost of services rendered
Targeted population:	Low and no-income residents of the hospital service area
Program goals:	To reduce this number by increasing access to low-cost, ongoing primary-care services
Program measurements:	Number of new physicians recruited yearly

Program name:	<u>COORDINATION OF PATIENTS' CONTINUED CARE WITH OTHER PROVIDERS</u>
Program description:	Lodi Memorial Hospital discharge planners work with health-care providers at nursing homes and rehabilitation centers to ensure patients coming to and from the same receive the optimum continuum of care
Targeted population:	Patients discharged to or from various facilities
Program goals:	To ensure patients have access to needed services
Program measurements:	Number of patients served by program
Partners:	Patients and their family members, other hospitals, nursing homes and physicians

Program name:	<u>INTERPRETER PROGRAM</u>
Program description:	Dedicated interpreters and trained, validated back-up interpreters that staff can use to interpret Spanish and Punjabi-speaking patients
Targeted population:	Hospital staff and LEP patients and their family members
Program goals:	Improve patient satisfaction and reduce risk when a language barrier is involved
Program measurements:	Numbers of patients served

Program name:	<u>LANGUAGE LINE AND HEARING IMPAIRED INTERPRETER SERVICES</u>
Program description:	Language services when the above aren't available or appropriate
Targeted population:	Hospital staff and LEP patients and their family members
Program goals:	Improve patient satisfaction and reduce risk when a language barrier is involved
Program measurements:	Numbers of patients served

Program name: **BRAIN BUILDERS**

Program description: Memory-skill building for early Alzheimer’s patients

Targeted population: Early Alzheimer’s patients

Program goals: Develop skills to reduce memory loss

Program measurements: Numbers of patients served

Program name: **COMMUNITY SPONSORSHIPS**

Program description: Support and sponsor fundraising events of community-based organizations working on health and quality-of-life issues.

Targeted population: At-risk populations

Program goals: Assist in the efforts of CBOs working with at-risk populations

Program measurements: Number of events sponsored

Program name: **EMPLOYEE VOLUNTEERISM**

Program description: Encourage and support employee volunteerism

Targeted population: Residents of the hospital service area and employees wishing to volunteer their time to CBOs

Program goals: Provide employees with time when possible and resources to volunteer in the CBO of their choice

Program measurements: Number of employee volunteers

Program name: **VOLUNTEER PROGRAM**

Program description: Volunteer program for youth and seniors; to encourage youth to volunteer and consider health careers; to encourage senior adults to leave their homes at least once a week, become active and eat well

Targeted population: Local area youth and seniors

Program goals: Provide volunteer opportunities for youth and seniors

Program measurements: Numbers of volunteers

Program name:	<u>LEADERSHIP LODI PARTICIPATION</u>
Program description:	Management-team members in citizenship programs
Targeted population:	Hospital managers and CBOs
Program goals:	Encourage and support management-team members to participate in citizenship
	program that takes on a community benefit initiative each year
Program measurements:	Numbers of managers participating

“Hospital staff, medical staff, the board of directors and community-advisory-board members are expected to help direct, participate in and review findings of the hospital’s community-needs assessment and benefits plan. All are charged with integrating that process into the hospital’s overall strategic plan.”

VI. COMMUNITY BENEFIT GOALS AND MEASURES 2013

Lodi Memorial Hospital is pursuing the following community-health goals in the year 2013:

Optimize the discharge process to minimize unnecessary readmissions

GOAL: Institute patient portal on hospital website to provide the ability for inpatients and emergency patients to register and download discharge instructions

MEASURE: By year's end

Improve the cultural diversity of Lodi Health staff

GOAL: Develop a plan to recruit and retain Spanish-speaking and Urdu-speaking professional and non-professional staff

MEASURE: By year's end

Improve community access to health-care services

GOAL: Develop a plan to improve access to primary health-care services that will minimize the use of emergency services for primary care

MEASURE: By year's end

Improve relationships with newly eligible patients under health-care reform

GOAL: Develop and present educational opportunities for the general public; and develop relationships with local social service organizations to identify and provide forums to educate constituencies regarding health care reform

MEASURE: By year's end

In 2013, Lodi Memorial Hospital plans to continue operating the community-benefit services noted in Attachment "N."

VII. COMMUNITY BENEFIT GOALS AND MEASURES 2012

Community Health

GOAL: Reduce 30-day readmission rates of pneumonia, heart failure and heart-attack patients by 10 percent by improving discharge instructions and adding discharge advocates to the patient-care team to facilitate the discharge process and patient education.

MEASURE: Unable to reach a reduction of 10 percent, however, the system continues focused efforts in order to see future improvements.

GOAL: Recruit by year's end at least one of each of the following medical specialties: psychiatry, orthopedic surgery, neurology, internal medicine and primary care.

MEASURE: The system was unable to recruit a psychiatrist, neurologist or orthopedic surgeon in 2012. It did recruit an internal medicine/pediatric physician, three primary-care physicians, a vascular physician and a pulmonologist.

GOAL: Develop a health-community collaborative to apply for "Bundled Payment" funding, an initiative of the CMS Innovations Group, which will allow for reimbursement of collaborative providers based on expected costs for defined episodes of care, and apply for bundled-payment funding by June 28, 2012.

MEASURE: CMS extended the deadline to summer 2013, and Lodi Health, however, continues to pursue this goal and will meet that deadline.

Clinical

GOAL: Meet core-measure achievement-threshold benchmarks for all core measures during CMS' second public-report period (April-December 2012).

MEASURE: Lodi Health did not meet the achievement threshold benchmarks for all core measures, however, continues to pursue this goal and make progress.

GOAL: Meet CMS H-CAHPS patient-satisfaction achievement-threshold benchmarks for all patient perspective dimensions of care during CMS' second public-reporting period (April-December 2012).

MEASURE: Lodi Health did not meet the achievement threshold benchmarks for all H-CAHPS dimensions, however, continues to pursue this goal.

Finance

GOAL: Meet operating budget by year's end through regular monitoring and controlling of costs.

MEASURE: Did not meet goal due to operational losses at Trinity Plaza Surgery Center and a \$2.7million write down on the property; Medicare RAC denials; and in general fewer patients than anticipated for both inpatient and outpatient services due to the economy. However, the surgery center was sold in 2013 and future losses from that particular service line have been mitigated.

VIII. ORGANIZATIONAL STRUCTURE AND PLANNING PARTNERS

Board of directors

Lodi Health is a non-profit, acute-care hospital, owned by the non-profit Lodi Memorial Hospital Association. The membership totals about 1,500 individuals and is open to anyone wishing to join for a one-time, lifetime fee of \$100. Each year the membership elects members to serve three-year terms on the hospital's board of directors. The board and its committees operate by their designated bylaws. Board members total 18, and they direct the efforts of the hospital's chief-executive officer, who, in turn, directs the efforts of hospital staff. See Attachment "B."



Medical staff

The hospital's medical staff operates according to its bylaws. It is directed by an elected chief of staff and elected or appointed committee chairs. Medical-staff terms are for two years. See Attachment "C."

Formal planning partnerships

The hospital's community-development director is its liaison with the hospital's community-advisory board and the Healthier Communities Coalition (see Attachments "E" and "F"), a regional body of health-care providers and community-based organizations, and ad-hoc community groups, both formal and not.

Additionally, many hospital executives, physicians, board members and managers serve on the boards of local non-profit and community-based organizations.

Hospital staff, medical staff, the board of directors and community-advisory-board members are expected to help direct, participate in and review findings of the hospital's community-needs assessment and benefits plan. All are charged with integrating that process into the hospital's overall strategic plan.

The hospital-management-team members' performance is evaluated, and salary increases are assessed based on how well the hospital as a whole meets goals in five areas: community health, customer service, risk management, quality and financial.

Formal partners

Formal partners in the hospital's community-benefits activities include the San Joaquin County Public Health Department, the United Way, HealthCare Evaluators, the Red Cross, the City of Lodi, Delta College, the University of the Pacific, the Lodi Area Chamber of Commerce, and members of the hospital community-advisory board who serve as liaisons with their respective organizations, which include San Joaquin Public Health, the City of Galt, the area's major employers, complementary-medicine providers, the Lodi Islamic community, the Lodi Women's Center the World of Wonders Science Museum, several churches and all other county hospitals.

IX. GENERAL HOSPITAL INFORMATION

Address:	Lodi Health 975 S. Fairmont Ave. Lodi, CA 95240 209.334.3411 www.lodihealth.org
Chief Executive Officer:	Joseph P. Harrington, 209.334.7560
SB 697 Contact:	Carol Farron, Community Development Director 209.339.7590, direct 209.339.7686, fax cfarron@lodihealth.org
Board of Directors roster:	See Attachment “B”
Medical leadership:	See Attachment “C”
Community Advisory Board members and affiliations:	See Attachment “D”
San Joaquin County Healthier Communities Coalition membership:	See Attachment “E”
Service-area map:	See Attachment “F”
Health status profiles of the Lodi Health Community:	See Attachment “G”
Community-Needs Index:	See Attachment “A”
Strategic-planning policy:	See Attachment “O”

X. LODI HEALTH DISCLOSURE REPORT

Lodi Health submitted its 2012 disclosure report to OSHPD in June 2013.
Please see Attachment “H.”

XI. ATTACHMENTS

Attachment “A”	-	Lodi Health 2009 community-needs index
Attachment “B”	-	Board of Directors roster
Attachment “C”	-	Medical-executive committee
Attachment “D”	-	Lodi Health Community-Advisory Board roster
Attachment “E”	-	San Joaquin County Healthier Communities Coalition (HCC) roster
Attachment “F”	-	Lodi Health service-area map
Attachment “G”	-	Health status profiles of Lodi Health service area
Attachment “H”	-	2012 disclosure report
Attachment “I”	-	2012 audit report
Attachment “J”	-	Lodi Health organizational chart
Attachment “K”	-	Lodi Health committee-reporting-structure chart
Attachment “L”	-	Healthier SJC Community Assessment 2012
Attachment “M”	-	Lodi Health charity-care policy
Attachment “N”	-	Lodi Health 2012 community-benefit tracking report
Attachment “O”	-	Lodi Health strategic-planning-process policy

ATTACHMENT "A"

Lodi Memorial Hospital 2009 Community Need Index

Zip	State	County	Post Office	CNI Score	Income Rank	Education Rank	Culture Rank	Insurance Rank	Housing Rank	Poverty 65+	Poverty Children	Poverty Single w/kids	No High School Diploma	Minority	Limited English	Unemployed	Uninsured	Renting	2009 Population
95220	California	San Joaquin County	Acampo	3.2	2	3	4	4	3	11%	8%	21%	2%	29%	4%	8%	16%	19%	6984
95237	California	San Joaquin County	Lockeford	4.0	3	4	5	5	3	3%	15%	34%	26%	39%	7%	17%	25%	21%	3293
95240	California	San Joaquin County	Lodi	4.8	4	5	5	5	5	10%	22%	37%	34%	56%	13%	9%	28%	49%	48008
95242	California	San Joaquin County	Lodi	3.8	3	3	4	4	5	9%	10%	30%	17%	31%	5%	5%	17%	34%	25477
95258	California	San Joaquin County	Woodbridge	3.0	2	3	4	3	4	6%	6%	15%	20%	34%	4%	6%	15%	21%	4114
94571	California	Solano County	Rio Vista	4.0	4	4	4	4	4	3%	14%	54%	22%	28%	5%	6%	19%	32%	9674
95202	California	San Joaquin County	Stockton	5.0	5	5	5	5	5	31%	57%	70%	54%	85%	22%	26%	43%	93%	7189
95203	California	San Joaquin County	Stockton	5.0	5	5	5	5	5	19%	31%	44%	38%	77%	16%	13%	42%	56%	17318
95204	California	San Joaquin County	Stockton	4.4	4	3	5	5	5	12%	21%	42%	21%	59%	5%	9%	29%	41%	28269
95205	California	San Joaquin County	Stockton	5.0	5	5	5	5	5	14%	34%	54%	55%	86%	19%	18%	42%	47%	36900
95206	California	San Joaquin County	Stockton	4.8	5	5	5	5	4	16%	26%	47%	39%	88%	17%	17%	25%	30%	68371
95207	California	San Joaquin County	Stockton	4.6	4	4	5	5	5	9%	29%	44%	25%	69%	9%	10%	33%	60%	52837
95210	California	San Joaquin County	Stockton	3.8	4	3	5	3	4	5%	18%	40%	16%	64%	6%	5%	15%	24%	41120
95212	California	San Joaquin County	Stockton	4.8	4	5	5	5	5	12%	27%	43%	35%	86%	14%	10%	28%	44%	47106
95219	California	San Joaquin County	Stockton	3.4	2	4	5	5	5	6%	11%	19%	23%	47%	4%	7%	23%	12%	12664
95222	California	Calaveras County	Angels Camp	3.6	3	3	1	4	5	4%	11%	28%	9%	54%	4%	5%	17%	36%	28646
95236	California	San Joaquin County	Linden	3.8	4	2	4	5	4	11%	14%	42%	14%	16%	1%	10%	23%	28%	5419
95249	California	San Joaquin County	San Andreas	4.0	4	3	5	4	4	9%	11%	45%	21%	40%	9%	12%	17%	28%	3491
95252	California	Calaveras County	Valley Springs	3.8	3	2	4	5	5	6%	21%	33%	14%	18%	1%	11%	29%	36%	3704
95254	California	Calaveras County	Valley Springs	2.8	2	2	4	4	2	8%	9%	18%	16%	23%	1%	9%	15%	15%	14661
95624	California	Sacramento County	Elk Grove	1.8	1	1	5	1	1	3%	3%	11%	11%	44%	2%	5%	7%	14%	56656
95632	California	Sacramento County	Galt	3.8	3	4	5	4	3	10%	11%	30%	24%	49%	6%	9%	15%	19%	30272
95638	California	Sacramento County	Herald	2.0	2	2	4	1	1	1%	3%	19%	12%	19%	2%	6%	7%	13%	1737
95640	California	Amador County	Ione	3.8	3	4	5	3	4	11%	12%	23%	24%	37%	2%	3%	13%	27%	11857
95641	California	Sacramento County	Isleton	4.4	4	4	5	5	4	6%	14%	55%	25%	40%	8%	10%	29%	28%	1859
95642	California	Amador County	Jackson	3.2	2	2	3	4	5	10%	8%	20%	13%	15%	1%	4%	16%	33%	6850
95666	California	Amador County	Pioneer	3.0	5	5	2	3	2	2%	20%	60%	13%	10%	0%	7%	13%	16%	6196
95690	California	Sacramento County	Walnut Grove	4.2	3	4	5	4	5	4%	17%	27%	29%	59%	15%	12%	19%	44%	2251
95693	California	Sacramento County	Wilton	2.2	3	1	4	2	1	6%	4%	31%	8%	25%	1%	5%	7%	12%	6384
95757	California	Sacramento County	Elk Grove	2.6	2	2	5	1	3	14%	8%	11%	12%	56%	4%	5%	6%	23%	28291
95758	California	Sacramento County	Elk Grove	2.0	1	1	1	5	2	5%	4%	11%	7%	59%	3%	4%	7%	15%	61375

ATTACHMENT "B"

LODI HEALTH BOARD OF DIRECTORS 2013 — 2014	
NAME	COMMUNITY REPRESENTED
ADDINGTON, RON (CEO)	Business Council of San Joaquin County 2800 W. March Lane, Suite 473 Stockton, Ca 95219 Lodi resident
AGUIRE, ELIZABETH (LIZ) (City Clerk)	City of Galt 380 Civic Drive Galt, CA 95632 Galt resident
CRABTREE, STEVE Vice-Chair (Attorney)	Herum Crabtree Brown 5757 Pacific Ave., Ste. 222 Stockton, CA 95207 Lodi resident
CUMMINS, WILLIAM, LEE (Pastor)	Bear Creek Community Church 1117 N. Lower Sacramento Road Lodi, CA 95242 Lodi resident
DILLON, CECIL Chair (Civil Engineer)	Dillon & Murphy Civil Engineers P.O. Box 2180 Lodi, CA 95241 Lodi resident
FERREE, CHRISTEEN (Retired - HR Manager)	14682 E. Live Oak Road Lodi, CA 95240 Lodi resident
FETZER, STEVE (President/CEO)	CCT-Telecommunications, Inc. 1106 E. Turner Road Lodi, CA 95240 Lodi resident

LODI HEALTH BOARD OF DIRECTORS 2013 — 2014	
GILL, PARAM, MD	Gill OB/GYN
(Physician)	999 S. Fairmont Avenue, Suite 230
	Lodi, CA 95240
	Lodi resident
HALEY, PAUL	Bank of Agriculture & Commerce
(Executive VP)	2021 W. March Lane
	Stockton, CA 95207
	Lodi resident
KHAN, TAJ	1112 Rivergate Drive
(Mechanical Engineer)	Lodi, CA 95240
	Lodi resident
KIRST, JEFF	Tokay Development
(Developer)	P.O. Box 1259
	Woodbridge, CA 95258
	Lodi resident
OLSON, DEBBIE	703 W. Pine Street
(Regional Representative)	Lodi, CA 95240
	Lodi resident
PATRICK, ROBERT (PAT)	Lodi Chamber of Commerce
(Executive Director)	35 S. School Street
	Lodi, CA 95240
	Lodi resident
PHELPS, DAN	Bowman & Company, LLP
Secretary/Treasurer	10100 Trinity Parkway, Suite 310
(CPA)	Stockton, CA 95219
	Lodi resident
SHULMAN, MONA	Pacific Coast Producers
(Attorney)	631 N. Cluff Avenue
	Lodi, CA 95240
	Lodi resident
SORBERA, THOMAS, MD	Lodi Health Speciality Care - Vine
(Physician)	1235 W. Vine St., Suite 22
	Lodi, CA 95240
n\excel\bod_13_14 information	Lodi resident

MEDICAL STAFF
ADMINISTRATION

A-8710-10 (MSO)
A-8610-30 (Admin)
Page 1 of 2

Lodi Memorial Hospital
Medical Staff Organization – 2013

Medical Executive Committee - 14

Chief of Staff
Chief of Staff Elect
Secretary/Treasurer
Member-At-Large
Member-At-Large
Past Chief of Staff
Credentials Cmte. Chair

Syed Ali, M.D.
Travers McLoughlin, M.D.
Ajithkumar Puthillath, M.D.
Rod Felber, D.O.
Andrew Limb, M.D.
Elvira Milano, M.D.
Harvey Hashimoto, M.D.

Chair of Pediatrics
Chair Family Practice
Chair of Medicine
Chair of Surgery
Chair of OB-GYN
Chair of Anesthesia
Chair of Emergency

Arvinder Thiara, M.D.
Bao Nguyen, M.D.
Min Hlaing, M.D.
Thomas Sorbera, M.D.
Param Gill, M.D.
Michael Catz, M.D.
Keith Rosing, M.D.

Bylaws Committee 5

Syed Ali, M.D. **
Elvira Milano, M.D.
Travers McLoughlin, M.D.
Jonathan Schaefer, M.D.
Daren Primack, M.D.

Ajithkumar Puthillath, M.D. **

Leslie Sackschewsky, M.D.
Roham Vatanparast, M.D.
Valerie Cronin
Tom Driscoll
Marilyn Maki, R.N.
Greg Myers
Corey Wright

Pam Schneider, R.N.

Donna Schulz, R.N.

Credentials Committee - 14

Tareq Ali, M.D.
Michael Catz, M.D.
P. Adam Dodd, M.D.
Rod Felber, D.O.
Edmund Freund, M.D.
Harvey Hashimoto, M.D. **
Min Hlaing, M.D.
Daniel Kahler, D.O.
Steven La Viola, M.D.
Andrew Limb, M.D.
Carol Nakashima, M.D.
Keith Rosing, M.D.
Anniemarie Santos, M.D.
Thomas Sorbera, M.D.

Continuing Medical Education-2

Roland Nakata, M.D.
Joseph Gayagoy, M.D. **
Donna Schulz, R.N. (Education)
Liz Cochran (Finance)

Rod Felber, D.O.
Elizabeth Hereford, M.D.
Min Hlaing, M.D.
Jasiri Kennedy, M.D.
Htay Mimm, M.D.
Manual Orellana, M.D.
Kelly Savage, M.D. **
Rolando Simeon, M.D.
Sandy Atwater

Medical Staff Aide Committee - 3

Waheed Ibrahim, M.D. *
Anniemarie Santos, M.D.
Leslie Sackschewsky, M.D.

Peer Review Committee- 13

Syed Ali, M.D.
Michael Catz, M.D.
Kevin Donaghy, M.D.
Param Gill, M.D.
Min Hlaing, M.D.
Rod Felber, D.O.
Andrew Limb, M.D.
Nancy Little, M.D.
Travers McLoughlin, M.D. **
Elvira Milano, M.D.
Rehan Qureshi, M.D.
Robert Thraikill, M.D.
Arvinder Thiara, M.D.

Quality Committee - 4

Syed Ali, M.D.
Rod Felber, D.O.
Travers McLoughlin
Elvira Milano, M.D. **
Liz Aguirre
Christine Ferree
Joe Harrington
Taj Khan
Brooke McCollough
Debbe Moreno
Debbie Olson
Mark Sey
Mona Shulman

Bio-ethics Committee - 6

P. Adam Dodd, M.D.
Harvey Hashimoto, M.D.
Kenneth Mullen, M.D.

Pharmacy & Therapeutics - 10

Edward Chang, M.D.
Kevin Donaghy, M.D.

Infection Control Committee - 5

Ye Aung, M.D.

** Chair * Vice-Chair

The CEO, CNO, CAO and Quality Management Director are non-voting members of all committee meetings

ATTACHMENT "C"

Medical Staff Organization – 2013

A-8710-10 (MSO)
A-8610-30 (Admin)

Eivira Milano, M.D.
Manuel Orellano, M.D. **
Xavier Salinas, M.D. **
Beien Shi, M.D.
Wendy Long-Brandt
Ting Lam(Microbiology)
Asra Salim
Karla Theis (Director, Lab)
T. Tomaso (Blood Bank)
C. VanSteyn (Manager, Lab)

Utilization Management Cmte. – 4

Harvey Hashimoto, M.D. **
Rod Felber, D.O.
Bao Nguyen, M.D.
Roham Vatanparast, M.D.
Valerie Cronin
Julie Whiteley

Medical Records Committee – 8

Pak Chan, M.D.
Rod Felber, D.O.
Lyanne Hyuhn, M.D.
Patricio Lauder, M.D.
Nanying Li, M.D.
Keith Rosing, M.D.
David Sorour, M.D. **
Roham Vatanparast, M.D.

** Chairman
The CEO, COO, and Quality Management Director or designee are non-voting members of all meetings. 7/19/2013
N:\LMH\Comm_Dev\Community Benefits\2013 Community Benefit Plan\Medical Staff Committee Organization.doc

ATTACHMENT "D"

LODI MEMORIAL HOSPITAL COMMUNITY ADVISORY BOARD MEMBERS		
<p>Belinda Hurst, RN LMH internal mail 209.339.7546/w 917 Bridle Path, Galt, CA 95632 209.745.7620/h bhurst@lodihealth.org</p>	<p>Joseph A. Woelfel, Ph.D., FASCP, R.Ph. Thomas J. Long School of Pharmacy and Health Scienc- es, University of the Pacific 209.946.2374/w jwoelfel@pacific.edu</p>	<p>Taj Khan 1112 Rivergate Dr. Lodi, CA 95242 209.663.0453/c tmkhan@sbcglobal.net</p>
<p>Mari Hurley, RN 6119 Oak Lane Stockton, CA 209.931.6656 marib@comcast.net</p>	<p>Carol Farron, CD Director Lodi Memorial Hospital 975 S. Fairmont Ave. Lodi, CA 95240 209.339.7535/w cfarron@lodihealth.org</p>	<p>Bill Mitchell, Director Public Health Services 1601 E. Hazelton Ave. Stockton, CA 95205 209.468.3413/w wmitchell@sjcphs.org</p>
<p>Aman Khan, PharmD CVS Pharmacy 1133 S. Crescent Lodi, CA 95240 209.369.3648/w 209.367.9435/h</p>	<p>Sally Snyder, president World of Wonders Science Museum 2 N. Sacramento St., Lodi, CA 95240 209.368.0969/c sally@wowsciencemuseum. org WOWScienceMuseum.org</p>	<p>Frankie Engel Mental health practitioner 2000 W Kettleman Ln. Lodi, 95242 209.481.6880 fanegle@verizon.net</p>
<p>Inez Kiri City of Galt, Finance Director 9848 E. Jahant Rd. Acampo, CA 95220 209.366.7145/w 209.339.4842/h rikkkiri@softcom.net</p>	<p>Lavern Schmidt Retired LMH RN and current parish nurse 2117 Sunwest Dr. Lodi, CA 95242 209.369.7672/h</p>	<p>Jeff Hood City of Lodi, Communications specialist and Recreation and Cultural Services Director 209.333.6801, office 209.986.6806, cell jhood@lodi.gov</p>
<p>Emily Rooney Agricultural Council of California, president 1000 G St., Ste 230, Sacra- mento, 98514 916.443.4887/office Emily@agcouncil.org 1851 Lakeshore Dr, Lodi, 95240 916.952.9151/cell</p>	<p>Joe Harrington, CEO Lodi Memorial Hospital 975 S Fairmont Ave. Lodi, CA 95240 209.339.7560/w jharrington@lodihealth.org</p>	<p>Rosa Harnack New York Life ryharnack@ft.newyorklife. com</p>
<p>January 17, 2013</p>		

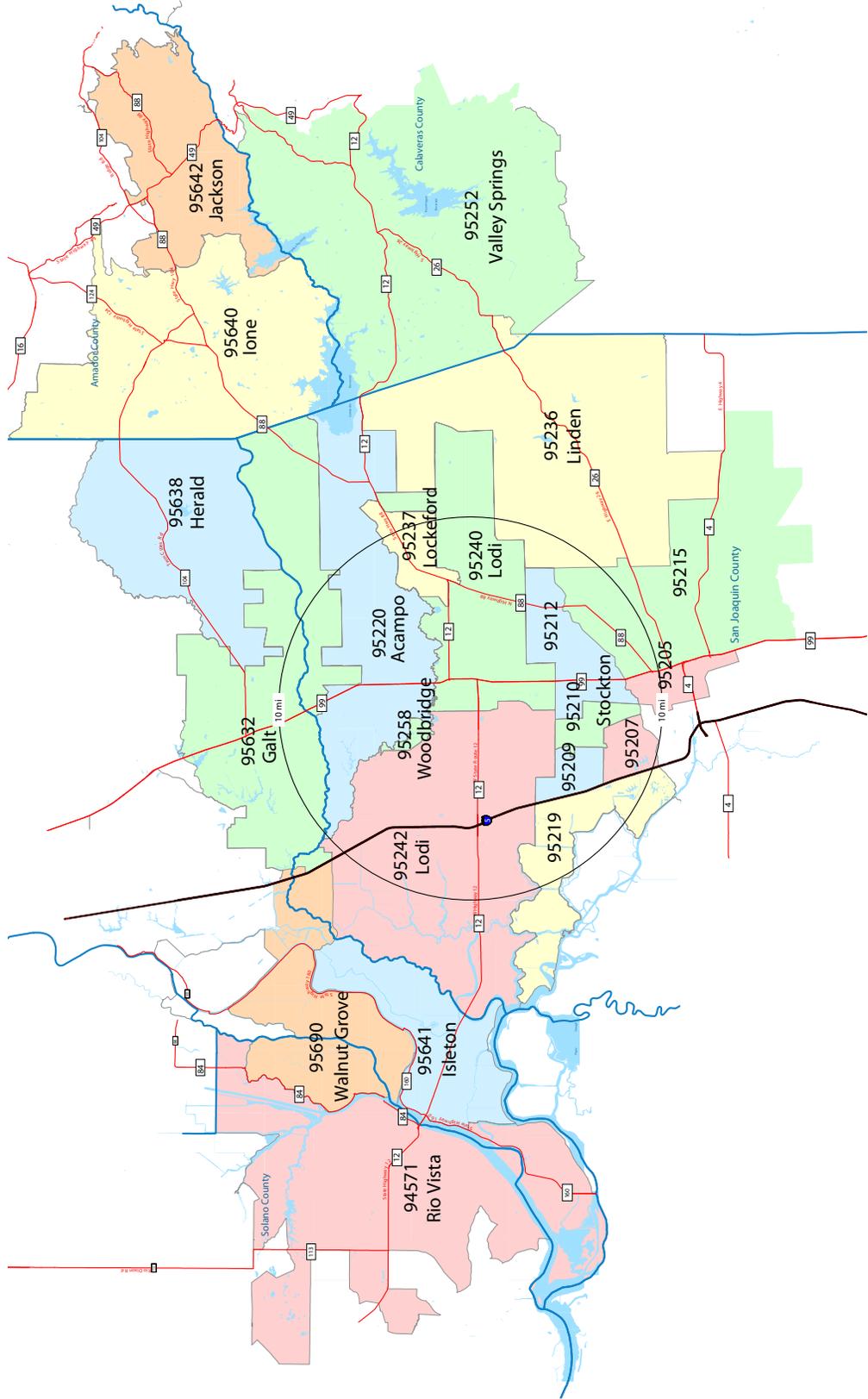
ATTACHMENT "E"

Healthier Communities Coalition

<u>Last name</u>	<u>First name</u>	<u>Company</u>	<u>Fax</u>	<u>Voice mail</u>
Aldred	Dick	St. Dominic's Hospital	823-4996	468-4466
Araba-Owoyele	Lalekan		916-448-1992	
Asunson	Gayle	Stockton Unified School District	953-4040	953-4036
Badley	Ellen	Medical Society	952-5298	952-5299
Birtwhistel	Kristin	Kaiser	476-3012	476-3502
Blanco	Alicia	Planned Parenthood	916-446-2994	
Childs	Roy	University of the Pacific	946-2318	946-2103
dePolo	Larry	Private Practice	464-0193	948-1426
Duncan	David		333-8184	339-0100
Evans	Dixie	St. Joseph's Regional Health Systems	461-5199	467-6534
Farron	Carol	Lodi Memorial Hospital	339-7686	339-7535
Feicht	George	Drug and Alcohol Program	468-6826	468-6848
Harrington	Joe	Lodi Memorial Hospital	339-8636	339-7560
Herrman	Penny	Doctors Hospital of Manteca	239-8330	239-8367
Hurst	David	Health Plan of San Joaquin	939-3535	939-3532
Jacobs	Marian	Dameron Hospital	951-2015	951-4900
Johnston	Louise	County Office of Education	468-4819	468-6031
Jones	Judith	SJ Office of Substance Abuse	468-6826	468-6931
Lew	Bonnie	Public Library	937-8683	937-8639
Macauley	Sally	Lodi Unified School District	331-7067	331-7075
Matthews	Rebecca	Kaiser	476-3645	476-3696
Mitchell	Bill	Public Health Services	468-2072	468-3413
Munoz	Perfecto	Health Plan of San Joaquin	939-3535	
Murillo	Al	San Joaquin Health Services	468-6246	468-6782
Normura	Gloria		937-8568	941-4417
Rehbein	Michael	Kaiser	476-5094	476-3064
Reinhart	Nita	San Joaquin Health Services	468-6136	468-6600
Riveria	Jose	Kaiser	476-3012	476-3057
Ross	Rebecca	Kaiser	476-3341	476-3155
Smith	Sue	Grupe Foundation	473-6162	473-6113
Staller	Irwin	Delta Health Care	466-1619	466-3245
Teixeira	Carolyn	March of Dimes	552-7624	552-4673
Thayne	Wanda	Dameron Hospital	461-3152	461-3152
Troute	Sue Ann	Sheriff's Office	468-4466	468-4345
Vigil	Diane	Dameron Foundation	461-3124	944-5550
Waits	Timothy	John Davis Company	916-484-1650	800-339-3287
Walton	John	SJRHS	461-5271	474-7653
Wentworth	Fredrick	County Office of Education	468-4819	

ATTACHMENT "F"

LODI MEMORIAL HOSPITAL
SERVICE AREA ZIP CODES



ATTACHMENT "G"

SAN JOAQUIN COUNTY'S HEALTH STATUS PROFILE									
MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-ADJUSTED DEATH RATE		
		DEATHS (AVERAGE)	CRUDE DEATH RATE	AGE-ADJUSTED DEATH RATE	LOWER		UPPER	NATIONAL	STATEWIDE
48	ALL CAUSES	4,676.7	677.7	802.2	779.1	825.4	a	760.3	666.4
46	ALL CANCERS	1,011.7	146.6	175.2	164.3	186.0	158.6	177.5	155.9
38	COLORRECTAL CANCER	88.7	12.8	15.2	12.0	18.4	13.7	16.7	14.7
43	LUNG CANCER	270.3	39.2	47.7	42.0	53.5	43.3	50.5	38.1
42	FEMALE BREAST CANCER	73.7	21.3	22.9	17.6	28.1	21.3	23.5	21.2
32	PROSTATE CANCER	51.3	14.9	22.2	16.1	28.3	28.2	23.5	21.8
58	DIABETES	201.3	29.2	35.2	30.3	40.1	b	22.4	21.1
38	ALZHEIMER'S DISEASE	151.3	21.9	26.8	22.5	31.1	a	22.8	25.7
55	CORONARY HEART DISEASE	1,017.3	147.4	178.1	167.1	189.0	162.0	134.5	137.1
45	CEREBROVASCULAR DISEASE (STROKE)	272.7	39.5	47.4	41.7	53.0	50.0	41.6	40.8
34	INFLUENZA/PNEUMONIA	103.3	15.0	16.0	14.5	21.5	a	16.3	19.6
41	CHRONIC LOWER RESPIRATORY DISEASE	271.0	39.3	47.9	42.2	53.7	a	41.2	37.8
48	CHRONIC LIVER DISEASE AND CIRRHOSIS	95.0	13.8	15.5	12.3	18.6	3.2	8.9	10.7
39	ACCIDENTS (UNINTENTIONAL INJURIES)	285.3	41.3	45.0	39.7	50.3	17.1	27.8	29.7
38	MOTOR VEHICLE TRAFFIC CRASHES	104.0	15.1	15.7	12.6	18.7	8.0	14.4	10.3
22	SUICIDE	62.3	9.0	10.2	7.7	12.8	4.8	10.8	9.4
49	HOMICIDE	50.0	7.2	7.2	5.2	9.2	2.8	5.8	6.3
29	FIREARM-RELATED DEATHS	63.3	9.2	9.6	7.2	12.0	3.6	10.1	8.5
40	DRUG-INDUCED DEATHS	101.7	14.7	16.5	13.2	19.7	1.2	10.4	10.6
MORBIDITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	CRUDE CASE RATE		
		CASES (AVERAGE)	CRUDE CASE RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
48	AIDS INCIDENCE (AGE 13 AND OVER)	50.0	9.5	6.9	12.1	1.0	14.4	11.6	
54	CHLAMYDIA INCIDENCE	3,412.7	494.5	477.9	511.1	d	c	377.7	
54	GONORRHEA INCIDENCE	831.3	120.5	112.3	128.7	19.0	119.0	79.7	
53	TUBERCULOSIS INCIDENCE	65.0	9.4	7.1	11.7	1.0	4.4	7.2	
INFANT MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2005-2007		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	BIRTH COHORT		
		DEATHS (AVERAGE)	BIRTH COHORT INFANT DEATH RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
39	INFANT MORTALITY: ALL RACES	68.7	5.9	4.5	7.3	4.5	6.7	5.3	
46	INFANT MORTALITY: ASIAN/PI	10.3	6.2 *	2.4	10.0	4.5	4.9	4.5	
35	INFANT MORTALITY: BLACK	8.3	10.5 *	3.4	17.6	4.5	13.3	12.4	
35	INFANT MORTALITY: HISPANIC	31.3	5.3	3.4	7.1	4.5	5.5	5.2	
34	INFANT MORTALITY: WHITE	15.7	5.5 *	2.8	8.2	4.5	5.6	4.8	
NATALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		BIRTHS (AVERAGE)	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
48	LOW BIRTHWEIGHT INFANTS	802.0	7.0	6.5	7.5	5.0	8.2	6.9	
47	LATE OR NO PRENATAL CARE	3,297.7	29.1	28.1	30.1	10.0	16.8	16.3	
47	ADEQUATE/ADEQUATE PLUS CARE	7,618.0	68.6	67.0	70.1	90.0	dsu	78.7	
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-SPECIFIC BIRTH RATE		
		BIRTHS (AVERAGE)	AGE-SPECIFIC BIRTH RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
48	BIRTHS TO MOTHERS AGED 15-19	1,361.3	46.1	43.6	48.5	a	42.5	36.6	
BREASTFEEDING									
RANK ORDER	HEALTH STATUS INDICATOR	2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		BIRTHS	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
50	BREASTFEEDING INITIATION	6,797	81.5	79.6	83.4	75.0	73.9	86.2	
CENSUS									
RANK ORDER	HEALTH STATUS INDICATOR	2007		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		NUMBER	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
31	PERSONS UNDER 18 IN POVERTY	35,791	15.9	15.8	16.1	a	18.0	16.0	

* Unreliable, relative standard error greater than or equal to 23 percent.

a Healthy People 2010 (HP 2010) National Objective has not been established.

b National Objective is based on both underlying and contributing cause of death which requires use of multiple cause of death files. California's data exclude multiple/contributing causes of death.

c National rate is not comparable to California due to rate calculation methods.

d Prevalence data were not available in all California counties to evaluate HP 2010 National Objective of no more than 3 percent testing positive in the population aged 15 to 24 years.

dsu Data do not meet the criteria for statistical reliability, data quality, or confidentiality. Centers for Disease Control and Prevention (CDCP) website at <http://wonder.cdc.gov/data2010/>. Accessed March 2010.

Mortality National Center for Health Statistics. Deaths: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 58. No 01. August 2009.

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Note National Center for Health Statistics. Births: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 57. No 07. Jan 2009. (Late or No Prenatal Care).

Source Centers for Disease Control and Prevention (CDC) at http://www.cdc.gov/breastfeeding/data/NIS_data/index.htm (Breastfeeding Initiation-2006 Provisional). Accessed March 2010.

U.S. Census Bureau. Small Area Income and Poverty Estimates at <http://www.census.gov/did/www/saie>. Accessed March 2010.

Note Crude death rates, crude case rates, and age-adjusted death rates are per 100,000 population. Birth cohort infant death rates are per 1,000 live births. Age-specific birth rates are per 1,000 population.

Source California Department of Public Health, Center for Health Statistics. 2006-2008 Birth and Death Statistical Master Files and 2005-2007 Birth Cohort-Perinatal Outcome Files.

Division of Communicable Disease Control, Office of AIDS Surveillance Section; and Center for Family Health, Genetic Disease Screening Program, Newborn Screening Data, 2008.

Department of Finance. 2007 Population Estimates with Age, Sex, and Race/Ethnic Detail, July 2007.

SACRAMENTO COUNTY'S HEALTH STATUS PROFILE									
MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-ADJUSTED DEATH RATE		
		DEATHS (AVERAGE)	CRUDE DEATH RATE	AGE-ADJUSTED DEATH RATE	LOWER		UPPER	NATIONAL	STATEWIDE
37	ALL CAUSES	9,783.0	694.7	742.9	728.1	757.7	a	760.3	666.4
41	ALL CANCERS	2,236.3	158.8	169.6	162.5	176.7	158.6	177.5	155.9
40	COLORRECTAL CANCER	206.3	14.7	15.5	13.4	17.6	13.7	16.7	14.7
41	LUNG CANCER	611.7	43.4	46.9	43.1	50.6	43.3	50.5	38.1
35	FEMALE BREAST CANCER	161.3	22.5	21.5	18.2	24.9	21.3	23.5	21.2
30	PROSTATE CANCER	111.3	16.1	21.9	17.8	26.1	28.2	23.5	21.8
36	DIABETES	263.3	18.7	19.9	17.5	22.3	b	22.4	21.1
34	ALZHEIMER'S DISEASE	322.3	22.9	25.3	22.5	28.0	a	22.8	25.7
43	CORONARY HEART DISEASE	1,907.3	135.4	146.0	139.4	152.6	162.0	134.5	137.1
47	CEREBROVASCULAR DISEASE (STROKE)	624.0	44.3	48.2	44.4	52.0	50.0	41.6	40.8
49	INFLUENZA/PNEUMONIA	300.7	21.3	23.3	20.6	25.9	a	16.3	19.6
35	CHRONIC LOWER RESPIRATORY DISEASE	546.3	38.8	42.9	39.3	46.5	a	41.2	37.8
27	CHRONIC LIVER DISEASE AND CIRRHOSIS	150.7	10.7	10.7	8.9	12.4	3.2	8.9	10.7
27	ACCIDENTS (UNINTENTIONAL INJURIES)	512.0	36.4	36.7	33.5	39.9	17.1	37.8	29.3
17	MOTOR VEHICLE TRAFFIC CRASHES	139.7	9.9	9.8	8.2	11.5	8.0	14.4	10.7
38	SUICIDE	177.7	12.6	12.6	10.8	14.5	4.8	10.8	9.4
50	HOMICIDE	103.3	7.3	7.3	5.9	8.7	2.8	5.8	6.3
32	FIREARM-RELATED DEATHS	141.0	10.0	10.0	8.3	11.6	3.6	10.1	8.5
42	DRUG-INDUCED DEATHS	243.3	17.3	17.1	14.9	19.2	1.2	10.4	10.6
MORBIDITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	CRUDE CASE RATE		
		CASES (AVERAGE)	CRUDE CASE RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
42	AIDS INCIDENCE (AGE 13 AND OVER)	80.7	7.1		5.5	8.6	1.0	14.4	11.6
56	CHLAMYDIA INCIDENCE	7,523.0	534.2		522.1	546.2	d		377.7
56	GONORRHEA INCIDENCE	1,985.7	141.0		134.8	147.2	19.0	119.0	79.7
50	TUBERCULOSIS INCIDENCE	105.7	7.5		6.1	8.9	1.0	4.4	7.2
INFANT MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2005-2007		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	BIRTH COHORT		
		DEATHS (AVERAGE)	BIRTH COHORT INFANT DEATH RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
35	INFANT MORTALITY: ALL RACES	125.3	5.8	4.8	6.8	4.5	6.7	5.3	
39	INFANT MORTALITY: ASIAN/PI	17.3	4.9 *	2.6	7.2	4.5	4.9	4.5	
44	INFANT MORTALITY: BLACK	26.0	11.9	7.3	16.4	4.5	13.3	12.4	
19	INFANT MORTALITY: HISPANIC	25.3	3.9	2.4	5.5	4.5	5.5	5.2	
38	INFANT MORTALITY: WHITE	49.3	5.7	4.1	7.3	4.5	5.6	4.8	
NATALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		BIRTHS (AVERAGE)	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
47	LOW BIRTHWEIGHT INFANTS	1,493.3	6.8	6.5	7.2	5.0	8.2	6.9	
26	LATE OR NO PRENATAL CARE	4,366.3	20.4	19.8	21.0	10.0	16.8	16.3	
27	ADEQUATE/ADEQUATE PLUS CARE	15,905.0	74.6	73.4	75.7	90.0	dsu	78.7	
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-SPECIFIC BIRTH RATE		
		BIRTHS (AVERAGE)	AGE-SPECIFIC BIRTH RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
36	BIRTHS TO MOTHERS AGED 15-19	1,998.0	36.5	34.9	38.1	a	42.5	36.6	
BREASTFEEDING									
RANK ORDER	HEALTH STATUS INDICATOR	2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		BIRTHS	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
42	BREASTFEEDING INITIATION	15,203	86.6	85.3	88.0	75.0	73.9	86.2	
CENSUS									
RANK ORDER	HEALTH STATUS INDICATOR	2007		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		NUMBER	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
34	PERSONS UNDER 18 IN POVERTY	62,906	16.6	16.5	16.7	a	18.0	16.0	

* Unreliable, relative standard error greater than or equal to 23 percent.

a Healthy People 2010 (HP 2010) National Objective has not been established.

b National Objective is based on both underlying and contributing cause of death which requires use of multiple cause of death files. California's data exclude multiple/contributing causes of death.

c National rate is not comparable to California due to rate calculation methods.

d Prevalence data were not available in all California counties to evaluate HP 2010 National Objective of no more than 3 percent testing positive in the population aged 15 to 24 years.

dsu Data do not meet the criteria for statistical reliability, data quality, or confidentiality. Centers for Disease Control and Prevention (CDCP) website at <http://wonder.cdc.gov/data2010/>. Accessed March 2010.

Mortality National Center for Health Statistics. Deaths: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 58. No 01. August 2009.

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Natality National Center for Health Statistics. Births: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 57. No 12. March 2009. (Low Birthweight Infants and Births to Mothers Aged 15-19).

National Center for Health Statistics. Births: Final Data for 2006. *National Vital Statistics Reports* Vol 57. No 07. Jan 2009. (Late or No Prenatal Care).

Breastfeeding Centers for Disease Control and Prevention (CDC) at http://www.cdc.gov/breastfeeding/data/NIS_data/index.htm (Breastfeeding Initiation-2006 Provisional). Accessed March 2010.

Census U.S. Census Bureau. Small Area Income and Poverty Estimates at <http://www.census.gov/did/www/saie/>. Accessed March 2010.

Note Crude death rates, crude case rates, and age-adjusted death rates are per 100,000 population. Birth cohort infant death rates are per 1,000 live births. Age-specific birth rates are per 1,000 population.

Source California Department of Public Health, Center for Health Statistics. 2006-2008 Birth and Death Statistical Master Files and 2005-2007 Birth Cohort-Perinatal Outcome Files. Division of Communicable Disease Control, Office of AIDS Surveillance Section; and Center for Family Health, Genetic Disease Screening Program, Newborn Screening Data, 2008. Department of Finance. 2007 Population Estimates with Age, Sex, and Race/Ethnic Detail, July 2007.

SOLANO COUNTY'S HEALTH STATUS PROFILE									
MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008 DEATHS (AVERAGE)	CRUDE DEATH RATE	AGE-ADJUSTED DEATH RATE	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	AGE-ADJUSTED NATIONAL DEATH RATE	STATEWIDE DEATH RATE
36	ALL CAUSES	2,745.3	643.1	725.0	697.6	752.5	a	760.3	666.4
49	ALL CANCERS	686.7	160.9	178.0	164.5	191.5	158.6	177.5	155.9
52	COLORECTAL CANCER	65.7	15.4	17.0	12.8	21.2	13.7	16.7	14.7
45	LUNG CANCER	181.3	42.5	48.2	41.0	55.3	43.3	50.5	38.1
43	FEMALE BREAST CANCER	50.7	23.9	23.0	16.6	29.4	21.3	23.5	21.2
37	PROSTATE CANCER	32.7	15.2	22.7	14.8	30.6	28.2	23.5	21.8
53	DIABETES	117.3	27.5	31.0	25.3	36.6	b	22.4	21.1
57	ALZHEIMER'S DISEASE	141.7	33.2	40.4	33.8	47.1	a	22.8	25.7
21	CORONARY HEART DISEASE	417.3	97.8	111.9	101.0	122.7	162.0	134.5	137.1
38	CEREBROVASCULAR DISEASE (STROKE)	167.3	39.2	45.5	38.5	52.5	50.0	41.6	40.8
56	INFLUENZA/PNEUMONIA	91.7	21.5	25.5	20.3	30.8	a	16.3	19.6
26	CHRONIC LOWER RESPIRATORY DISEASE	148.3	34.7	41.1	34.4	47.8	a	41.2	37.8
9	CHRONIC LIVER DISEASE AND CIRRHOSIS	34.3	8.0	7.8	5.1	10.5	3.2	8.9	10.7
17	ACCIDENTS (UNINTENTIONAL INJURIES)	128.7	30.1	30.9	25.5	36.3	17.1	37.8	29.7
23	MOTOR VEHICLE TRAFFIC CRASHES	49.7	11.6	11.5	8.3	14.8	8.0	14.4	10.3
15	SUICIDE	39.3	9.2	9.3	6.4	12.3	4.8	10.8	9.4
53	HOMICIDE	35.7	8.4	8.2	5.5	10.9	2.8	5.8	6.3
37	FIREARM-RELATED DEATHS	43.0	10.1	10.1	7.1	13.2	3.6	10.1	8.5
17	DRUG-INDUCED DEATHS	39.7	9.3	9.0	6.2	11.9	1.2	10.4	10.6
MORBIDITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008 CASES (AVERAGE)	CRUDE CASE RATE	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	CRUDE NATIONAL CASE RATE	STATEWIDE CASE RATE	
54	AIDS INCIDENCE (AGE 13 AND OVER)	45.7	13.0	9.2	16.8	1.0	14.4	11.6	
52	CHLAMYDIA INCIDENCE	1,911.3	447.8	427.7	467.8	d	c	377.7	
49	GONORRHEA INCIDENCE	335.0	78.5	70.1	86.9	19.0	119.0	79.7	
49	TUBERCULOSIS INCIDENCE	31.7	7.4	4.8	10.0	1.0	4.4	7.2	
INFANT MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2005-2007 DEATHS (AVERAGE)	BIRTH COHORT INFANT DEATH RATE	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	BIRTH COHORT NATIONAL INFANT DEATH RATE	STATEWIDE INFANT DEATH RATE	
41	INFANT MORTALITY: ALL RACES	35.7	6.2	4.1	8.2	4.5	6.7	5.3	
49	INFANT MORTALITY: ASIAN/PI	6.0	7.1 *	1.4	12.8	4.5	4.9	4.5	
39	INFANT MORTALITY: BLACK	8.0	11.3 *	3.5	19.0	4.5	13.3	12.4	
45	INFANT MORTALITY: HISPANIC	12.3	6.0 *	2.7	9.4	4.5	5.5	5.2	
19	INFANT MORTALITY: WHITE	8.0	4.2 *	1.3	7.1	4.5	5.6	4.8	
NATALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008 BIRTHS (AVERAGE)	PERCENT	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	PERCENTAGE NATIONAL	STATEWIDE PERCENTAGE	
52	LOW BIRTHWEIGHT INFANTS	416.3	7.2	6.5	7.9	5.0	8.2	6.9	
39	LATE OR NO PRENATAL CARE	1,455.0	25.4	24.1	26.7	10.0	16.8	16.3	
37	ADEQUATE/ADEQUATE PLUS CARE	4,152.3	72.6	70.4	74.8	90.0	dsu	78.7	
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008 BIRTHS (AVERAGE)	AGE-SPECIFIC BIRTH RATE	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	AGE-SPECIFIC NATIONAL BIRTH RATE	STATEWIDE BIRTH RATE	
26	BIRTHS TO MOTHERS AGED 15-19	501.7	30.1	27.5	32.8	a	42.5	36.6	
BREASTFEEDING									
RANK ORDER	HEALTH STATUS INDICATOR	2008 BIRTHS	PERCENT	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	PERCENTAGE NATIONAL	STATEWIDE PERCENTAGE	
37	BREASTFEEDING INITIATION	3,618	88.9	86.0	91.8	75.0	73.9	86.2	
CENSUS									
RANK ORDER	HEALTH STATUS INDICATOR	2007 NUMBER	PERCENT	95% CONFIDENCE LIMITS LOWER UPPER		NATIONAL OBJECTIVE	PERCENTAGE NATIONAL	STATEWIDE PERCENTAGE	
16	PERSONS UNDER 18 IN POVERTY	13,018	11.9	11.7	12.1	a	18.0	16.0	

* Unreliable, relative standard error greater than or equal to 23 percent.
a Healthy People 2010 (HP 2010) National Objective has not been established.
b National Objective is based on both underlying and contributing cause of death which requires use of multiple cause of death files. California's data exclude multiple/contributing causes of death.
c National rate is not comparable to California due to rate calculation methods.
d Prevalence data were not available in all California counties to evaluate HP 2010 National Objective of no more than 3 percent testing positive in the population aged 15 to 24 years.
dsu Data do not meet the criteria for statistical reliability, data quality, or confidentiality. Centers for Disease Control and Prevention (CDC) website at <http://wonder.cdc.gov/data2010/>. Accessed March 2010.

Mortality
National Center for Health Statistics. Deaths: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 58. No 01. August 2009.
CDCP Wonder website at <http://wonder.cdc.gov/data2010/>. (2006 Female Breast Cancer, Prostate Cancer, and Motor Vehicle Traffic). Accessed March 2010.

Morbidity
CDCP Wonder website at <http://wonder.cdc.gov/data2010/>. (2006 AIDS and Gonorrhoea incidence). Accessed March 2010.
U.S. Centers for Disease Control and Prevention (CDC) at <http://www.cdc.gov/tb/statistics/reports/2007/pdf/table1.pdf> Accessed March 2010.

Infant Mortality
National Center for Health Statistics. Deaths: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 58. No 01. August 2009. (2006 data for All Races, Black, Hispanic, and White).
National Center for Health Statistics. Infant Mortality Statistics from the 2005 Period Linked Birth/Infant Death Data Set. *National Vital Statistics Reports* Vol 57. No 02. July 2008. (Asian/Pacific Islander).
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Breastfeeding
Centers for Disease Control and Prevention (CDC) at http://www.cdc.gov/breastfeeding/data/NIS_data/index.htm (Breastfeeding Initiation-2006 Provisional). Accessed March 2010.

Census
U.S. Census Bureau. Small Area Income and Poverty Estimates at <http://www.census.gov/did/www/saipe/>. Accessed March 2010.

Note
Crude death rates, crude case rates, and age-adjusted death rates are per 100,000 population. Birth cohort infant death rates are per 1,000 live births. Age-specific birth rates are per 1,000 population. Data from prior years are not comparable to its current representation due to changes in AIDS and Breastfeeding data collection, procedural changes, and methodology.

Source
California Department of Public Health, Center for Health Statistics. 2006-2008 Birth and Death Statistical Master Files and 2005-2007 Birth Cohort-Perinatal Outcome Files.
Division of Communicable Disease Control, Office of AIDS Surveillance Section; and Center for Family Health, Genetic Disease Screening Program, Newborn Screening Data, 2008.
Department of Finance. 2007 Population Estimates with Age, Sex, and Race/Ethnic Detail, July 2007.

AMADOR COUNTY'S HEALTH STATUS PROFILE									
MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2007-2009 DEATHS (AVERAGE)	CRUDE DEATH RATE	AGE-ADJUSTED DEATH RATE	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-ADJUSTED DEATH RATE	
					LOWER	UPPER		NATIONAL	STATEWIDE
34	ALL CAUSES	402.7	1,021.9	694.3	624.4	764.1	a	758.6	647.2
26	ALL CANCERS	94.7	240.2	154.5	124.9	188.9	158.6	175.5	154.0
27	COLORRECTAL CANCER	9.0	22.8 *	14.1 *	6.5	26.8	13.7	16.5	14.4
30	LUNG CANCER	25.3	64.3	41.0	26.6	60.4	43.3	49.6	37.2
48	FEMALE BREAST CANCER	7.3	41.0 *	23.9 *	9.9	48.5	21.3	22.9	21.2
10	PROSTATE CANCER	4.3	20.1 *	15.8 *	4.6	39.1	28.2	23.5	21.7
6	DIABETES	6.3	16.1 *	9.9 *	3.9	21.1	b	21.8	20.3
31	ALZHEIMER'S DISEASE	15.0	38.1 *	24.5 *	13.7	40.5	a	24.4	26.7
25	CORONARY HEART DISEASE	64.7	164.1	110.1	84.9	140.5	162.0	132.3	128.0
20	CEREBROVASCULAR DISEASE (STROKE)	20.7	52.4	34.5	21.3	53.0	50.0	40.6	38.4
57	INFLUENZA/PNEUMONIA	14.7	37.2 *	25.1 *	13.9	41.6	a	40.6	18.2
31	CHRONIC LOWER RESPIRATORY DISEASE	26.7	67.7	43.0	28.3	62.8	a	44.0	37.1
49	CHRONIC LIVER DISEASE AND CIRRHOSIS	9.0	22.8 *	16.5 *	7.6	31.4	3.2	9.2	10.8
45	ACCIDENTS (UNINTENTIONAL INJURIES)	24.3	61.8	52.5	33.8	78.0	17.1	38.6	28.7
51	MOTOR VEHICLE TRAFFIC CRASHES	7.7	19.5 *	18.7 *	7.9	37.4	8.0	12.9	9.2
50	SUICIDE	9.0	22.8 *	17.9 *	8.2	34.0	4.8	11.6	9.6
9	HOMICIDE	1.0	2.5 *	1.7 *	0.0	9.5	2.8	5.9	5.8
33	FIREARM-RELATED DEATHS	5.7	14.4 *	9.9 *	3.5	22.0	3.6	10.3	8.2
47	DRUG-INDUCED DEATHS	9.7	24.5 *	20.6 *	9.7	38.3	1.2	12.3	10.7

MORBIDITY									
RANK ORDER	HEALTH STATUS INDICATOR	2007-2009 CASES (AVERAGE)	CRUDE CASE RATE	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	CRUDE CASE RATE		
				LOWER	UPPER		NATIONAL	STATEWIDE	
8	AIDS INCIDENCE (AGE 13 AND OVER)	0.3	0.9 *	-	0.0	12.3	1.0	12.2	10.7
20	CHLAMYDIA INCIDENCE	76.7	194.6	-	153.5	243.3	d	c	382.4
12	GONORRHEA INCIDENCE	3.7	9.3 *	-	2.3	24.8	19.0	110.7	70.2
2	TUBERCULOSIS INCIDENCE	0.0	-	-	-	-	1.0	4.2	6.9

INFANT MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008 DEATHS (AVERAGE)	BIRTH COHORT INFANT DEATH RATE	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	BIRTH COHORT INFANT DEATH RATE		
				LOWER	UPPER		NATIONAL	STATEWIDE	
36	INFANT MORTALITY: ALL RACES	1.7	5.8 *	0.5	23.4	4.5	6.7	5.3	
12	INFANT MORTALITY: ASIAN/P	0.0	-	-	-	4.5	4.6	4.5	
22	INFANT MORTALITY: BLACK	0.0	-	-	-	4.5	13.4	12.3	
5	INFANT MORTALITY: HISPANIC	0.0	-	-	-	4.5	5.4	5.2	
47	INFANT MORTALITY: WHITE	1.3	6.2 *	0.3	28.6	4.5	5.6	4.6	

NATALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2007-2009 BIRTHS (AVERAGE)	PERCENT	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
				LOWER	UPPER		NATIONAL	STATEWIDE	
4	LOW BIRTHWEIGHT INFANTS	14.3	4.9 *	2.7	8.2	5.0	8.2	6.8	
5	LATE OR NO PRENATAL CARE	38.3	13.2	9.4	18.1	10.0	du	17.3	
1	ADEQUATE/ADEQUATE PLUS CARE	256.3	88.4	77.6	99.2	90.0	dsu	79.0	

RANK ORDER	HEALTH STATUS INDICATOR	2007-2009 BIRTHS (AVERAGE)	AGE-SPECIFIC BIRTH RATE	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-SPECIFIC BIRTH RATE	
				LOWER	UPPER		NATIONAL	STATEWIDE
14	BIRTHS TO MOTHERS AGED 15-19	25.3	21.5	13.9	31.6	a	41.5	34.7

BREASTFEEDING									
RANK ORDER	HEALTH STATUS INDICATOR	2009 BIRTHS	PERCENT	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
				LOWER	UPPER		NATIONAL	STATEWIDE	
	BREASTFEEDING INITIATION	Please see: http://www.cdph.ca.gov/programs/BreastFeeding/Pages/default.aspx				75.0			

CENSUS									
RANK ORDER	HEALTH STATUS INDICATOR	2008 NUMBER	PERCENT	95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
				LOWER	UPPER		NATIONAL	STATEWIDE	
15	PERSONS UNDER 18 IN POVERTY	816	12.5	11.6	13.4	a	19.0	17.0	

a Healthy People 2010 (HP 2010) National Objective has not been established.
b National Objective is based on both underlying and contributing cause of death which requires use of multiple cause of death files. California's data exclude multiple/contributing causes of death.
c National rate is not comparable to California due to rate calculation methods.
d Prevalence data were not available in all California counties to evaluate HP 2010 National Objective of no more than 3 percent testing positive in the population aged 15 to 24 years.
dsu Data do not meet the criteria for statistical reliability, data quality, or confidentiality. Centers for Disease Control and Prevention (CDC) website at <http://wonder.cdc.gov/data2010/>. Accessed March 2010.
du Data unavailable

Mortality National Center for Health Statistics. Deaths: Preliminary Data for 2008. *National Vital Statistics Reports* Vol 59, No 02, December 2010.
National Center for Health Statistics. Deaths: Final Data for 2007. *National Vital Statistics Reports* Vol 58, No 19, May 2010.
(2007 Female Breast Cancer, Prostate Cancer, Accidents, Suicide and Homicide).

Morbidity U.S. Centers for Disease Control and Prevention (CDC) at <http://www.cdc.gov/niv/surveillance/resources/reports/2008report/table4a.htm> (2008 AIDS). Accessed February 2011.
CDC at <http://www.cdc.gov/std/stats09/tables/13.htm>. (2008 Gonorrhea). Accessed February 2011.
CDC at <http://www.cdc.gov/tb/statistics/reports/2009/pdf/Table1.pdf>. (2008 Tuberculosis). Accessed February 2011.

Infant Mortality National Center for Health Statistics. Infant Mortality Statistics from the 2006 Period Linked Birth/Infant Death Data Set.
National Vital Statistics Reports Vol 58, No 17, April 2010.

Nativity National Center for Health Statistics. Births: Final Data for 2008. *National Vital Statistics Reports* Vol 59, No 1, December 2010. (Low Birthweight Infants and Births to Mothers Aged 15-19).

Census U.S. Census Bureau. Small Area Income and Poverty Estimates at <http://www.census.gov/did/www/saipe>. Accessed February 2011.

Note Crude death rates, crude case rates, and age-adjusted death rates are per 100,000 population. Birth cohort infant death rates are per 1,000 live births. Age-specific birth rates are per 1,000 population.

Sources California Department of Public Health, Center for Health Statistics. 2007-2009 Birth and Death Statistical Master Files and 2006-2008 Birth Cohort-Perinatal Outcome Files.
Division of Communicable Disease Control, Office of AIDS Surveillance Section.
Department of Finance. 2007 Population Estimates with Age, Sex, and Race/Ethnic Detail, July 2007.

CALAVERAS COUNTY'S HEALTH STATUS PROFILE									
MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-ADJUSTED DEATH RATE		
		DEATHS (AVERAGE)	CRUDE DEATH RATE	AGE-ADJUSTED DEATH RATE	LOWER		UPPER	NATIONAL	STATEWIDE
17	ALL CAUSES	439.0	951.8	635.3	572.2	698.4	a	760.3	666.4
24	ALL CANCERS	112.7	244.3	151.9	122.9	181.0	158.6	177.5	155.9
24	COLORECTAL CANCER	10.0	21.7 *	13.9 *	4.9	22.8	13.7	16.7	14.7
27	LUNG CANCER	31.7	68.7	40.9	26.5	55.2	43.3	50.5	38.1
13	FEMALE BREAST CANCER	6.7	28.6 *	18.1 *	3.6	32.5	21.3	23.5	21.2
28	PROSTATE CANCER	6.7	29.2 *	21.4 *	4.9	38.0	28.2	23.5	21.8
5	DIABETES	6.7	18.8 *	11.0 *	3.6	18.5	b	22.4	21.1
5	ALZHEIMER'S DISEASE	6.7	14.5 *	9.3 *	2.2	16.4	a	22.8	25.7
24	CORONARY HEART DISEASE	84.3	182.9	114.2	89.5	139.0	162.0	134.5	137.1
8	CEREBROVASCULAR DISEASE (STROKE)	20.0	43.4	26.6	14.9	38.3	50.0	41.6	40.8
36	INFLUENZA/PNEUMONIA	13.7	29.6 *	18.6 *	8.7	28.5	a	16.3	19.6
25	CHRONIC LOWER RESPIRATORY DISEASE	30.7	66.5	40.4	26.0	54.9	a	41.2	37.8
22	CHRONIC LIVER DISEASE AND CIRRHOSIS	7.0	15.2 *	9.9 *	1.9	17.9	3.2	8.9	10.7
42	ACCIDENTS (UNINTENTIONAL INJURIES)	26.0	56.4	48.3	27.5	69.1	17.1	37.8	29.7
58	MOTOR VEHICLE TRAFFIC CRASHES	12.3	26.7 *	26.6 *	9.7	43.4	8.0	14.4	10.3
46	SUICIDE	8.7	18.8 *	17.5 *	4.2	30.8	4.8	10.8	9.4
29	HOMICIDE	1.3	2.9 *	3.9 *	0.0	11.0	2.8	5.8	6.3
51	FIREARM-RELATED DEATHS	7.0	15.2 *	13.3 *	2.1	24.6	3.6	10.1	8.5
16	DRUG-INDUCED DEATHS	4.0	8.7 *	9.0 *	0.0	18.7	1.2	10.4	10.6
MORBIDITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	CRUDE CASE RATE		
		CASES (AVERAGE)	CRUDE CASE RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
9	AIDS INCIDENCE (AGE 13 AND OVER)	0.3	0.8 *	0.0	3.6	1.0	14.4	11.6	
3	CHLAMYDIA INCIDENCE	33.3	72.3	47.7	96.8	d	c	377.7	
11	GONORRHEA INCIDENCE	5.0	10.8 *	1.3	20.3	19.0	119.0	79.7	
14	TUBERCULOSIS INCIDENCE	0.3	0.7 *	0.0	3.2	1.0	4.4	7.2	
INFANT MORTALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2005-2007		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	BIRTH COHORT		
		DEATHS (AVERAGE)	BIRTH COHORT INFANT DEATH RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
15	INFANT MORTALITY: ALL RACES	1.7	4.3 *	0.0	10.8	4.5	6.7	5.3	
12	INFANT MORTALITY: ASIAN/PI	0.0	-	-	-	4.5	4.9	4.5	
13	INFANT MORTALITY: BLACK	0.0	-	-	-	4.5	13.3	12.4	
4	INFANT MORTALITY: HISPANIC	0.0	-	-	-	4.5	5.5	5.2	
35	INFANT MORTALITY: WHITE	1.7	5.5 *	0.0	13.9	4.5	5.6	4.8	
NATALITY									
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		BIRTHS (AVERAGE)	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
14	LOW BIRTHWEIGHT INFANTS	22.0	5.7	3.3	8.0	5.0	8.2	6.9	
14	LATE OR NO PRENATAL CARE	62.3	16.2	12.2	20.2	10.0	16.8	16.3	
25	ADEQUATE/ADEQUATE PLUS CARE	290.0	75.8	67.1	84.5	90.0	dsu	78.7	
RANK ORDER	HEALTH STATUS INDICATOR	2006-2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	AGE-SPECIFIC BIRTH RATE		
		BIRTHS (AVERAGE)	AGE-SPECIFIC BIRTH RATE	LOWER	UPPER		NATIONAL	STATEWIDE	
9	BIRTHS TO MOTHERS AGED 15-19	34.7	20.6	13.7	27.4	a	42.5	36.6	
BREASTFEEDING									
RANK ORDER	HEALTH STATUS INDICATOR	2008		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		BIRTHS	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
40	BREASTFEEDING INITIATION	166	87.8	74.5	100.0	75.0	73.9	86.2	
CENSUS									
RANK ORDER	HEALTH STATUS INDICATOR	2007		95% CONFIDENCE LIMITS		NATIONAL OBJECTIVE	PERCENTAGE		
		NUMBER	PERCENT	LOWER	UPPER		NATIONAL	STATEWIDE	
24	PERSONS UNDER 18 IN POVERTY	1,214	14.7	13.8	15.5	a	18.0	16.0	

* Unreliable, relative standard error greater than or equal to 23 percent.

- Rates, percentages, and confidence limits are not calculated for zero events.

a Healthy People 2010 (HP 2010) National Objective has not been established.

b National Objective is based on both underlying and contributing cause of death which requires use of multiple cause of death files. California's data exclude multiple/contributing causes of death.

c National rate is not comparable to California due to rate calculation methods.

d Prevalence data were not available in all California counties to evaluate HP 2010 National Objective of no more than 3 percent testing positive in the population aged 15 to 24 years.

dsu Data do not meet the criteria for statistical reliability, data quality, or confidentiality. Centers for Disease Control and Prevention (CDC) website at <http://wonder.cdc.gov/data2010/>. Accessed March 2010.

Mortality National Center for Health Statistics. Deaths: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 58. No 01. August 2009.

Morbidity CDC Wonder website at <http://wonder.cdc.gov/data2010/>. (2006 Female Breast Cancer, Prostate Cancer, and Motor Vehicle Traffic). Accessed March 2010.

Infant Mortality CDC Wonder website at <http://wonder.cdc.gov/data2010/>. (2006 AIDS and Gonorrhea incidence). Accessed March 2010.

U.S. Centers for Disease Control and Prevention (CDC) at <http://www.cdc.gov/birthstatistics/reports/2007/pdf/table1.pdf>. Accessed March 2010.

National Center for Health Statistics. Deaths: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 58. No 01. August 2009. (2006 data for All Races, Black, Hispanic, and White).

National Center for Health Statistics. Infant Mortality Statistics from the 2005 Period Linked Birth/Infant Death Data Set. *National Vital Statistics Reports* Vol 57. No 02. July 2008. (Asian/Pacific Islander).

National Center for Health Statistics. Births: Preliminary Data for 2007. *National Vital Statistics Reports* Vol 57. No 12. March 2009. (Low Birthweight Infants and Births to Mothers Aged 15-19).

Natality National Center for Health Statistics. Births: Final Data for 2006. *National Vital Statistics Reports* Vol 57. No 07. Jan 2009. (Late or No Prenatal Care).

Breastfeeding Centers for Disease Control and Prevention (CDC) at http://www.cdc.gov/breastfeeding/data/nis_data/index.htm (Breastfeeding Initiation-2006 Provisional). Accessed March 2010.

Census U.S. Census Bureau. Small Area Income and Poverty Estimates at <http://www.census.gov/idd/www/saippe>. Accessed March 2010.

Note Crude death rates, crude case rates, and age-adjusted death rates are per 100,000 population. Birth cohort infant death rates are per 1,000 live births. Age-specific birth rates are per 1,000 population.

Source Data from prior years are not comparable to its current representation due to changes in AIDS and Breastfeeding data collection, procedural changes, and methodology.

California Department of Public Health, Center for Health Statistics. 2006-2008 Birth and Death Statistical Master Files and 2005-2007 Birth Cohort-Perinatal Outcome Files.

Division of Communicable Disease Control, Office of AIDS Surveillance Section; and Center for Family Health, Genetic Disease Screening Program, Newborn Screening Data, 2008.

Department of Finance. 2007 Population Estimates with Age, Sex, and Race/Ethnic Detail, July 2007.

ATTACHMENT "H"

CALIFORNIA HOSPITAL DISCLOSURE REPORT

01 HEALTH CARE INSTITUTION (LEGAL NAME): LODI MEMORIAL HOSPITAL ASSOCIATION, INC.
02 OSHPD FACILITY NO.: 106390923
03 D.B.A. (DOING BUSINESS AS): LODI MEMORIAL HOSPITAL
04 HOSPITAL BUSINESS PHONE: (209) 334-3411
05 MEDI-CAL CONTRACT PROVIDER NO.: HSC000336
06 MEDI-CAL NON-CONTRACT PROVIDER NO.: ZZT000336
07 MEDICARE PROVIDER NUMBER: 05-0336
08 STREET ADDRESS: 975 SOUTH FAIRMONT AVENUE
09 CITY: LODI
10 ZIP CODE: 95240-5118
11 MAILING ADDRESS - IF DIFFERENT (STREET OR P.O. BOX): P.O. BOX 3004
12 CITY: LODI
13 ZIP CODE: 95241-1908
14 CHIEF EXECUTIVE OFFICER: JOSEPH P. HARRINGTON
15 TITLE: CHIEF EXECUTIVE OFCR
16 HOSPITAL WEB SITE ADDRESS: HTTP://WWW.LODIHEALTH.ORG
17 NAME OF OWNER: LODI MEMORIAL HOSPITAL ASSOCIATION, INC.
18 PREVIOUS NAME OF INSTITUTION
(IF CHANGED SINCE PREVIOUS REPORT):
23 PERSON COMPLETING REPORT: CYNTHIA B. BUTLER
24 ORGANIZATION NAME: LODI MEMORIAL HOSPITAL ASSOCIATION, INC.
25 PHONE: (209) 334-3411 EXT-7513
26 FAX PHONE: (209) 339-7659
27 BUSINESS E-MAIL ADDRESS: CBUTLER@LODIHEALTH.ORG
28 MAILING ADDRESS
(STREET OR P.O. BOX): P.O. BOX 3004
29 CITY: LODI
30 STATE: CA
31 ZIP CODE: 95241-1908
36 REPORT FOR PERIOD: FROM: 01/01/2012 TO: 12/31/2012
38 MEDI-CAL CONTRACT PERIOD: FROM: 01/01/2012 TO: 12/31/2012
40 WAS THIS DISCLOSURE REPORT COMPLETED AFTER AN INDEPENDENT FINANCIAL AUDIT? X YES NO
41 ARE AUDIT ADJUSTMENTS MADE BY THE INDEPENDENT AUDITOR REFLECTED IN THIS REPORT? X YES NO

CERTIFICATION

I, JOSEPH P HARRINGTON CERTIFY UNDER PENALTY OF PERJURY AS FOLLOWS: THAT I AM AN OFFICIAL OF
LODI MEMORIAL HOSPITAL

(NAME OF INSTITUTION) AND AM DULY AUTHORIZED TO SIGN THIS CERTIFICATION; THAT, IF APPLICABLE, THE OSHPD'S ACCOUNTING AND REPORTING SYSTEM AS SET FORTH IN THE OFFICE'S "ACCOUNTING AND REPORTING MANUAL FOR CALIFORNIA HOSPITALS" HAS BEEN IMPLEMENTED BY THIS INSTITUTION; THAT AS APPLICABLE, THE DATA IN THE ACCOMPANYING REPORTS ARE BASED ON THAT SYSTEM; AND THAT TO THE BEST OF MY KNOWLEDGE AND INFORMATION I BELIEVE EACH STATEMENT AND AMOUNT IN THE ACCOMPANYING REPORT TO BE TRUE AND CORRECT.

DATED: 06/11/2013
LODI MEMORIAL HOSPITAL
(NAME OF INSTITUTION)
BY:
(SIGNATURE)
TITLE: CHIEF EXECUTIVE OFFICER
ADDRESS: 975 SOUTH FAIRMONT AVENUE
LODI CA 95240-5118

MAIL DISKETTE/CD AND ORIGINAL OF TRANSMITTAL AND CERTIFICATION FORM TO:

OFFICE OF STATEWIDE HEALTH PLANNING AND DEVELOPMENT
ACCOUNTING AND REPORTING SYSTEMS SECTION
400 R STREET, SUITE 250
SACRAMENTO, CA 95811-6513 TELEPHONE: (916) 326-3854 FAX: (916) 323-7675

-----MISC. INFORMATION----- (1)		-----TYPE OF CONTROL (ONE ONLY)----- (2)		-----TYPE OF CARE (ONE ONLY)----- (3)	
05	LICENSED BEDS (END OF PERIOD)	214	CHURCH		SHORT TERM--GENERAL X
10	AVAILABLE BEDS (AVERAGE)	180	NON PROFIT CORPORATION	X	SHORT TERM--CHILDRENS
15	STAFF BEDS (AVERAGE)	140	NON PROFIT OTHER		SHORT TERM--PSYCHIATRIC
20	HSA NO.	6	INVESTOR--INDIVIDUAL		SHORT TERM--SPECIALITY
25	IF DESIGNATED TRAUMA CENTER,		INVESTOR--PARTNERSHIP		LONG TERM--GENERAL
30	INDICATE LEVEL (1, 2, OR 3)		INVESTOR--CORPORATION		LONG TERM--CHILDRENS
35	IF CCS APPROVED NICU,		STATE		LONG TERM--PSYCHIATRIC
40	INDICATE THE STANDARD BELOW:		COUNTY		LONG TERM--SPECIALTY
45	REGIONAL		CITY/COUNTY		
50	COMMUNITY		CITY		
55	INTERMEDIATE		DISTRICT		
				NO. OF EACH	
-----GOVERNMENT PROGRAMS----- (1)		-----PREPAID PROGRAMS----- TYPE (2)		24 HOUR ON PREMISES COVERAGE-(3)	
60	MEDICARE	X	HOSPITAL BASED		EMERGENCY ROOM X
65	MEDI-CAL	X	PARENT ORGANIZATION BASED		PSYCHIATRIC E. R.
70	CHILDREN'S MEDICAL SERVICES		STATE CONTRACTS		PHYSICIAN X
75	SHORT DOYLE		FEDERAL CONTRACTS		PHARMACIST X
80	CHAMPUS	X	MEDICAL FOUNDATION CONTRACTS		OPERATING ROOM
85	COUNTY INDIGENT		COMMERCIAL PLAN CONTRACTS		LAB SERVICES X
90					RADIOLOGY SERVICES X
95					ANESTHESIOLOGIST
100					
105					

-----ACTIVE MEDICAL STAFF PROFILE - MD'S/DO'S/PODIATRISTS/DENTISTS (ENTER NO)----- RESIDENTS/FELLOWS

CLINICAL SPECIALTY	-----HOSPITAL BASED-----			----NON-HOSPITAL BASED----			RESIDENTS/FELLOWS	
	BOARD CERTIFIED	BOARD ELIGIBLE	OTHER	BOARD CERTIFIED	BOARD ELIGIBLE	OTHER	RESIDENTS	FELLOWS
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
110 AEROSPACE MEDICINE								
115 ALLERGY AND IMMUNOLOGY								
120 ANESTHESIOLOGY				6	2	2		
125 CARDIOVASCULAR DISEASES	1			11				
130 CHILD PSYCHIATRY								
135 COLON RECTAL SURGERY								
140 DENTAL								
145 DERMATOLOGY								
150 DIAGNOSTIC RADIOLOGY								
155 FORENSIC PATHOLOGY								
160 GASTROENTEROLOGY				2	1			
165 GENERAL/FAMILY PRACTICE	5		1	18		2		
170 GEN PREVENTATIVE MED								
175 GENERAL SURGERY	3			2		1		
180 INTERNAL MEDICINE	2			20	4	4		
185 NEUROLOGICAL SURGERY								
190 NEUROLOGY	1						1	
195 NUCLEAR MEDICINE								
200 OBSTETRICS & GYNECOLOGY				13	1			
205 OCCUPATIONAL MEDICINE								
210 ONCOLOGY				4				
215 OPHTHALMOLOGY								
220 ORAL SURGERY				1				
225 ORTHOPAEDIC SURGERY				4				
230 OTOLARYNGOLOGY				4				
235 PATHOLOGY				2				
240 PEDIATRIC--ALERGY								
245 PEDIATRIC--CARDIOLOGY								
250 PEDIATRIC SURGERY								
255 PEDIATRICS	4	1		1		1		
260 PHYSICAL MEDICINE/REHAB				1				
265 PLASTIC SURGERY								
270 PODIATRY							2	
275 PSYCHIATRY								
280 PUBLIC HEALTH								
285 PULMONARY DISEASES	2			1				
290 RADIOLOGY				5				
295 THERAPEUTIC RADIOLOGY								
300 THORACIC SURGERY								
305 UROLOGY	1			1		1		
310 VASCULAR SURGERY	2			1				
315 OTHER SPECIALTIES				2				
320 TOTAL	21	1	1	99	8	14		

(1)	(2)	(3)	
DAILY HOSPITAL SERVICES	LABORATORY SERVICES	CLINIC SERVICES	
005 INTENSIVE CARE SERVICES	1 MICROBIOLOGY	1 DENTAL	3
010 BURN	3 NECROPSY	2 DERMATOLOGY	3
015 CORONARY	3 SEROLOGY	1 DIABETES	3
020 MEDICAL	1 SURGICAL PATHOLOGY	2 DRUG ABUSE	3
025 NEONATAL	3 DIAGNOSTIC IMAGING SERVICES	1 FAMILY THERAPY	3
030 NEUROSURGICAL	3 COMPUTED TOMOGRAPHY	1 GROUP THERAPY	3
035 PEDIATRIC	3 CYSTOSCOPY	1 HYPERTENSION	3
040 PULMONARY	3 MAGNETIC RESONANCE IMAGING	2 METABOLIC	3
045 SURGICAL	1 POSITRON EMISSION TOMOGRAPHY	2 NEUROLOGY	3
050 DEFINITIVE OBSERVATION CARE	3 ULTRASONOGRAPHY	1 NEONATAL	3
055 ACUTE CARE SERVICES	1 X-RAY - RADIOLOGY	1 OBESITY	3
060 ALTERNATE BIRTH CTR (LICENSED BEDS)	3 DIAGNOSTIC/THERAPEUTIC SERVICES	1 OBSTETRICS	1
065 GERIATRIC	1 AUDIOLOGY	2 OPHTHALMOLOGY	3
070 MEDICAL	1 BIOFEEDBACK THERAPY	3 ORTHOPEDIC	3
075 NEONATAL	3 CARDIAC CATHETERIZATION	1 OTOLARYNGOLOGY	3
080 ONCOLOGY	1 COBALT THERAPY	3 PEDIATRIC	1
085 ORTHOPEDIC	1 DIAGNOSTIC RADIOISOTOPE	1 PEDIATRIC SURGERY	3
090 PEDIATRIC	1 ECHOCARDIOLOGY	1 PODIATRY	3
095 PHYSICAL REHABILITATION	1 ELECTROCARDIOLOGY	1 PSYCHIATRIC	3
100 POST PARTUM	1 ELECTROENCEPHALOGRAPHY	1 RENAL	3
105 SURGICAL	1 ELECTROMYOGRAPHY	3 RHEUMATIC	3
107 TRANS INPAT CARE(ACUTE BEDS)	3		
110 NEWBORN CARE SERVICES	1 ENDOSCOPY	1 RURAL HEALTH	1
115 DEVELOPMENTALLY DISABLED NURSERY CRE	3 GASTRO-INTESTINAL LABORATORY	1 SURGERY	3
120 NEWBORN NURSERY CARE	1 HYPERBARIC CHAMBER SERVICES		
125 PREMATURE NURSERY CARE	1 LITHOTRIPSY	2 HOME CARE SERVICES	
130 HOSPICE CARE	3 NUCLEAR MEDICINE	1 HOME HEALTH AIDE SERVICES	1
135 INPATIENT CARE UNDER CUSTODY (JAIL)	3 OCCUPATIONAL THERAPY	1 HOME NURSING CARE (VISITING NURSE)	1
140 LONG-TERM CARE	1 PHYSICAL THERAPY	1 HOME PHYSICAL MEDICINE CARE	1
145 BEHAVIORAL DISORDER CARE	3 PERIPHERAL VASCULAR LABORATORY	1 HOME SOCIAL SERVICES CARE	1
150 DEVELOPMENTALLY DISABLED CARE	3 PULMONARY FUNCTION SERVICES	1 HOME DIALYSIS TRAINING	3
155 INTERMEDIATE CARE	3 RADIATION THERAPY	2 HOME HOSPICE CARE	3
160 RESIDENTIAL/SELF CARE	3 RADIUM THERAPY	3 HOME I.V. THERAPY SERVICES	1
165 SELF CARE	3 RADIOACTIVE IMPLANTS	1 JAIL CARE	3
170 SKILLED NURSING CARE	3 RECREATIONAL THERAPY	1 PSYCHIATRIC FOSTER HOME CARE	3
175 SUB-ACUTE CARE	3 RESPIRATORY THERAPY SERVICES		
177 SUB-ACUTE CARE - PEDIATRIC	3		
179 TRANS INPAT CARE(SNF BEDS)	3		
180 CHEMICAL DEPENDENCY - DETOX	1 SPEECH-LANGUAGE PATHOLOGY	1 AMBULATORY SERVICES	
185 ALCOHOL	3 SPORTSCARE MEDICINE	1 ADULT DAY HEALTH CARE CENTER	1
190 DRUG	3 STRESS TESTING	1 AMBULATORY SURGERY SERVICES	1
195 CHEMICAL DEPENDENCY - REHAB	1 THERAPEUTIC RADIOISOTOPE	1 COMPREHENSIVE OUTPATIENT REHAB FAC	1

CODE

- 1 - SERVICE IS AVAILABLE AT HOSPITAL
- 2 - SERVICE IS AVAILABLE THROUGH ARRANGEMENT AT ANOTHER HEALTH CARE ENTITY
- 3 - SERVICE NOT AVAILABLE.
- 4 - CLINIC SERVICES ARE COMMONLY PROVIDED IN THE EMERGENCY SUITE TO NON-EMERGENCY OUTPATIENTS BY HOSPITAL-BASED PHYSICIANS OR RESIDENTS (CLINIC SERVICE ONLY.)

(1)	(2)	(3)	
200 ALCOHOL	3 X-RAY RADIOLOGY THERAPY	3 OBSERVATION (SHORT STAY) CARE	1
205 DRUG	3 PSYCHIATRIC SERVICES	3 SATELLITE AMBULATORY SURGERY CENTER	2
210 PSYCHIATRIC SERVICES	3 CLINIC PSYCHOLOGIST SERVICES	3 SATELLITE CLINIC SERVICES	3
215 PSYCHIATRIC ACUTE - ADULT	3 CHILD CARE SERVICES		
220 PSYCHIATRIC - ADOLESCENT AND CHILD	3 ELECTROCONVULSIVE THERAPY (SHOCK)	3 OTHER SERVICES	
225 PSYCHIATRIC INTENSIVE (ISOLATION) CR	3 MILIEU THERAPY	3 DIABETIC TRAINING CLASS	1
230 PSYCHIATRIC LONG-TERM CARE	3 NIGHT CARE	3 DIETETIC COUNSELING	1
235	3 PSYCHIATRIC THERAPY	3 DRUG REACTION INFORMATION	1
240 OBSTETRIC SERVICES	3 PSYCHOPHARMACOLOGICAL THERAPY	3 FAMILY PLANNING	1
245 ABORTION SERVICES	3 SHELTERED WORKSHOP	3 GENETIC COUNSELING	3
250 COMBINED LABOR/DELIVERY BIRTHING RM	1 RENAL DIALYSIS	3 MEDICAL RESEARCH	3
255 DELIVERY ROOM SERVICE	1 HEMODIALYSIS	1 PARENT TRAINING CLASS	3
260 INFERTILITY SERVICES	3 HOME DIALYSIS SUPPORT SERVICES	3 PATIENT REPRESENTATIVE	1
265 LABOR ROOM SERVICES	1 PERITONEAL	1 PUBLIC HEALTH CLASS	3
270 SURGERY SERVICES	1 SELF-DIALYSIS TRAINING	3 SOCIAL WORK SERVICES	1
275 DENTAL	1 ORGAN ACQUISITION	2 TOXICOLOGY/ANTIDOTE INFORMATION	1
280 GENERAL	1 BLOOD BANK	1 VOCATIONAL SERVICES	1
285 GYNECOLOGICAL	1 EXTRACORPOREAL MEMBRANE OXYGENATION		
290 HEART	3 PHARMACY	1 MEDICAL EDUCATION PROGRAMS	
295 KIDNEY	1	APPROVED RESIDENCY	2
300 NEUROSURGICAL	3 EMERGENCY SERVICES	APPROVED FELLOWSHIP	3
305 OPEN HEART	3 EMERGENCY COMMUNICATION SYSTEMS	1 NON-APPROVED RESIDENCY	3
310 OPHTHALMOLOGIC	1 EMERGENCY HELICOPTER SERVICE	2 ASSOCIATE RECORDS TECHNICIAN	3
315 ORGAN TRANSPLANT	3 EMERGENCY OBSERVATION SERVICES	1 DIAGNOSTIC RADIOLOGIC TECHNOLOGIST	3
320 ORTHOPEDIC	1 EMERGENCY ROOM SERVICES	1 DIETETIC INTERN PROGRAM	3
325 OTOLARYNGOLIC	1 HELIPORT	1 EMERGENCY MEDICAL TECHNICIAN	3
330 PEDIATRIC	1 MEDICAL TRANSPORTATION	2 HOSPITAL ADMINISTRATION PROGRAM	3
335 PLASTIC	1 MOBILE CARDIAC CARE SERVICES	3 LICENSED VOCATIONAL NURSE	3
340 PODIATRY	1 ORTHOPEDIC EMERGENCY SERVICES	1 MEDICAL TECHNOLOGIST PROGRAM	3
345 THORACIC	1 PSYCHIATRIC EMERGENCY SERVICES	3 MEDICAL RECORDS ADMINISTRATOR	3
350 UROLOGIC	1 RADIOISOTOPE DECONTAMINATION ROOM	3 NURSE ANESTHETIST	3
355 ANESTHESIA SERVICES	1 TRAUMA TREATMENT E.R.	3 NURSE PRACTITIONER	3
360		NURSE MIDWIFE	3
365 LABORATORY SERVICES	CLINIC SERVICES	OCCUPATIONAL THERAPIST	3
370 ANATOMICAL PATHOLOGY	2 AIDS	3 PHARMACY INTERN	3
375 CHEMISTRY	1 ALCOHOLISM	3 PHYSICIAN'S ASSISTANT	3
380 CLINICAL PATHOLOGY	1 ALLERGY	2 PHYSICAL THERAPIST	3
385 CYTOGENETICS	2 CARDIOLOGY	3 REGISTERED NURSE	3
390 CYTOLOGY	2 CHEST MEDICAL	3 RESPIRATORY THERAPIST	3
395 HEMATOLOGY	1 CHILD DIAGNOSIS	3 SOCIAL WORKER PROGRAM	3
400 HISTOCOMPATIBILITY	2 CHILD TREATMENT		
405 IMMUNOLOGY	1 COMMUNICABLE DISEASE		

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LODI MEMORIAL HOSPITAL ASSOCIATION, INC.

REPORT PERIOD END: 12/31/2012

- A. ARE ANY COSTS INCLUDED WHICH ARE A RESULT OF TRANSACTIONS WITH A RELATED ORGANIZATION AS DEFINED IN 42CFR 413.17?
 - 1. NO (IF "YES", COMPLETE ITEM C)
- B. ARE ANY COSTS INCLUDED WHICH ARE A RESULT OF TRANSACTIONS WITH AN ORGANIZATION OF WHICH A HOSPITAL EMPLOYEE, BOARD MEMBER, OR MEMBER OF THE MEDICAL STAFF, OR RELATIVE OF SUCH PERSON IS AN OFFICER OR OWNER? (IGNORE STOCK OWNERSHIP OF LESS THAN 3%.)
 - 2. NO (IF "YES", COMPLETE ITEM C)
- C. COMPLETE THE FOLLOWING TO SHOW THE RELATIONSHIPS OF THE HOSPITAL WITH RELATED ORGANIZATIONS AND WITH ORGANIZATIONS WITH RELATED PERSONNEL FROM WHICH THE HOSPITAL OBTAINED SERVICES, FACILITIES, OR SUPPLIES DURING THE REPORTING PERIOD. COMPLETE COLUMN (8) FOR MANAGEMENT FEES, PROPERTY LEASES AND RENTALS, AND DATA PROCESSING ONLY.

CODE (CODE C-G)	NAME INDIVIDUAL	PERCENT OWNERSHIP OF HOSPITAL	NAME	RELATED ORGANIZATIONS PERCENT OF OWNERSHIP	TYPE OF BUSINESS
(1)	(2)	(3)	(4)	(5)	(6)
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
		NATURE OF SERVICE OR SUPPLY (7)		EXPENSES INCLUDED ON AMOUNT (8)	PAGE COLUMN (9) (10) LINE (11)
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					

COMMENTS:
13.
14.
15.
16.

- CODES:
USE OF CODES A, B AND G TO INDICATE THE RELATIONSHIP OF THE HOSPITAL TO RELATED ORGANIZATIONS AND CODES C, D, E, F AND G TO INDICATE RELATIONSHIP OF HOSPITAL WITH ORGANIZATIONS WITH RELATED PERSONNEL.
- A. CORPORATION, PARTNERSHIP OR OTHER ORGANIZATION HAS OWNERSHIP INTEREST IN HOSPITAL.
 - B. HOSPITAL HAS OWNERSHIP INTEREST IN BOTH RELATED ORGANIZATION AND HOSPITAL.
 - C. INDIVIDUAL HAS OWNERSHIP INTEREST (STOCKHOLDER, PARTNER, ETC.) IN BOTH RELATED ORGANIZATION AND HOSPITAL.
 - D. DIRECTOR, OFFICER, ADMINISTRATOR OR KEY PERSON OR RELATIVE OF SUCH PERSON HAS OWNERSHIP INTEREST IN RELATED ORGANIZATION.
 - E. INDIVIDUAL IS DIRECTOR, OFFICER, ADMINISTRATOR OR KEY PERSON OF HOSPITAL AND RELATED ORGANIZATION.
 - F. DIRECTOR, OFFICER, ADMINISTRATOR OR KEY PERSON OF RELATED ORGANIZATION OR RELATIVE OF SUCH PERSON HAS OWNERSHIP INTEREST IN HOSPITAL.
 - G. OTHER (OWNERSHIP OR NON-FINANCIAL) INTEREST, SPECIFY ON LINES 13-16.

D. STATEMENT OF COMPENSATION OF OWNERS AND THEIR RELATIVES

NAME	TITLE AND FUNCTION	SOLE PROPRIETORSHIP		PARTNERS		CORPORATION OFFICERS		COMPENSATION INCLUDED IN COSTS FOR THE PERIOD*
		PERCENTAGE OF CUSTOMARY WORK WEEK DEVOTED TO BUSINESS	PERCENT SHARE OF OPERATING PROFIT OR (LOSS)	PERCENTAGE OF CUSTOMARY WORK WEEK DEVOTED TO BUSINESS	PERCENT OF PROVIDER STOCK OWNED	PERCENTAGE OF CUSTOMARY WORK WEEK DEVOTED TO BUSINESS		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	

17.
18.
19.
20.
21.

* COMPENSATION AS USED IN THIS SCHEDULE HAS THE SAME DEFINITIONS AS IN 42CFR 413.102
 NOTE: RELATIVES ARE DEFINED AS: SPOUSE, SON, DAUGHTER, GRANDCHILD, GREAT GRANDCHILD, STEPCHILD, BROTHER, SISTER, HALF-BROTHER, HALF-SISTER, STEPBROTHER, STEPSISTER, PARENT, GRANDPARENT, GREAT GRANDPARENT, STEPMOTHER, STEPFATHER, NIECE, NEPHEW, AUNT, UNCLE, SON-IN-LAW, DAUGHTER-IN-LAW, FATHER-IN-LAW, MOTHER-IN-LAW, BROTHER-IN-LAW, OR SISTER-IN-LAW.

E. ARE ANY FUNDS HELD IN TRUST BY AN OUTSIDE PARTY WHICH ARE NOT REFLECTED ON THE BALANCE SHEET?
 22. NO IF "YES", WHAT IS THE TOTAL AMOUNT? \$

F. SECTION 1191 REFERENCES SIX GENERAL TYPES OF FINANCIAL ARRANGEMENTS WHICH EXIST BETWEEN HOSPITAL AND HOSPITAL-BASED PHYSICIANS. CHECK THE APPROPRIATE BOXES BELOW TO INDICATE THE TYPE OF FINANCIAL ARRANGEMENT WHICH EXISTS IN YOUR HOSPITAL FOR THE VARIOUS HOSPITAL COST CENTERS HAVING SUCH ARRANGEMENTS. IF NONE OF THE SIX TYPES OF FINANCIAL ARRANGEMENTS DESCRIBED ARE APPROPRIATE, CHECK THE "OTHER" COLUMN AND DESCRIBE THE ARRANGEMENT IN THE COMMENT SECTION. FOR COST CENTERS OTHER THAN THOSE LISTED BELOW, PLEASE COMPLETE THE "OTHER" LINE.

HOSPITAL COST CENTER	FINANCIAL ARRANGEMENT							OTHER (8)
	JOINT (2)	CONTRACTED (3)	RENTAL (4)	INDEPENDENT (5)	AGENCY (6)	SALARIED (7)		
23. CLINICAL & PATHOLOGICAL LABORATORY SERVICES				X				
24. RADIOLOGY - DIAGNOSTIC AND THERAPEUTIC		X		X				
25. NUCLEAR MEDICINE				X				
26. RADIOLOGY SERVICES		X		X				
27. EMERGENCY SERVICES		X		X				
28. GASTRO-INTESTINAL SERVICES				X				
29. PULMONARY FUNCTION SERVICES				X				
30. PSYCHIATRIC THERAPY								
31. ANESTHESIOLOGY		X		X				
32. OTHER HOSPITALIST (ICU &MED/SURG)		X						

COMMENTS:
 33. LINE 32 DEPTS 6010-6177
 34.
 35.
 36.

G. HOSPITAL OWNERS AND GOVERNING BOARD MEMBERS

	NAME (1)	OCCUPATION (2)	CHECK IF OWNER (3)	PERCENT OF HOSPITAL OWNERSHIP (4)	CHECK IF BOARD MEMBER (5)	COMPENSATION (6)
37.	RON ADDINTON	BUSINESS CEO		0	X	0
38.	ELIZABETH AGUIRE	CITY CLERK		0	X	0
39.	ELVIRA MILANO, MD	PHYSICIAN, CHIEF OF STAFF		0	X	0
40.	STEVE CRABTREE	ATTORNEY		0	X	0
41.	CECIL DILLON	CIVIL ENGINEER		0	X	0
42.	WILLIAM CUMMINS	PASTOR		0	X	0
43.	CHRISTEEN FERREE	HR MANAGER		0	X	0
44.	PAUL HALEY	BANKER		0	X	0
45.	TAJ KHAN	MECHANICAL ENGINEER		0	X	0
46.	ROBERT MCCAFFREY	RETIRED SCHOOL SUPT		0	X	0
47.	ANNETTE MURDACA	CONSULTANT		0	X	0
48.	DEBBIE OLSEN	REGIONAL REPRESENTATIVE		0	X	0
49.	THOMAS SORBERA, MD	PHYSICIAN		0	X	0
50.	PARAM GILL, MD	PHYSICIAN		0	X	0
51.	JEFF KIRST	DEVELOPER		0	X	0
52.	DAN PHELPS	CPA		0	X	0
53.				0		0
54.				0		0
55.				0		0
56.				0		0
57.				0		0
58.				0		0
59.				0		0
60.				0		0
61.				0		0
62.				0		0
63.				0		0
64.				0		0
65.				0		0
66.				0		0

*COMPENSATION INCLUDES INCOME FROM ALL SOURCES FOR SERVICES RENDERED PERSONALLY TO OR ON BEHALF OF THE HOSPITAL

I. TO BE COMPLETED BY ALL CLOSELY HELD CORPORATIONS. IF A PHYSICIAN IS AN OWNER OR AN OWNER OF THE CORPORATION WHICH OWNS THE HOSPITAL, IDENTIFY ALL BUSINESS RELATIONSHIPS BETWEEN THE PHYSICIAN AND HOSPITAL. THIS WOULD INCLUDE PERCENTAGE OF STOCK OWNED BY THE PHYSICIAN, ALL CONTRACTS BETWEEN THE PHYSICIAN AND THE HOSPITAL, AND ALL LEASE ARRANGEMENTS BETWEEN THE PHYSICIAN AND HOSPITAL. IF MORE THAN TEN OWNERS, PROVIDE DATA FOR THE TEN WITH THE LARGEST PERCENTAGE OF STOCK OWNED.

	PHYSICIAN NAME (1)	PERCENT OF STOCK OWNED (2)	DESCRIBE CONTRACT, LEASE AND OTHER ARRANGEMENTS (3)
70.		0	
71.		0	
72.		0	
73.		0	
74.		0	
75.		0	
76.		0	
77.		0	
78.		0	
79.		0	

J. IS THIS FACILITY OPERATED BY A MANAGEMENT FIRM?
 80. NO (IF "YES", COMPLETE LINES 81 THROUGH 102.)
 81. NAME OF MANAGEMENT FIRM:
 82. ADDRESS:
 83. CITY: 84. STATE: 85. ZIP: -
 86. AMOUNT PAID TO THE MANAGEMENT FIRM FOR THE REPORTING PERIOD: \$

K. DOES THE HOSPITAL ADMINISTRATOR WORK FOR THE MANAGEMENT FIRM?
 87.

L. LIST THE SERVICES PROVIDED BY THE MANAGEMENT FIRM.
 88.
 89.
 90.
 91.
 92.
 93.
 94.
 95.
 96.
 97.

M. ARE THE AMOUNTS PAID TO THE MANAGEMENT FIRM FUNCTIONALLY ACCOUNTED AND REPORTED AS REQUIRED?
 98. (IF NO, COMPLETE LINES 99 THROUGH 102.)
 PLEASE EXPLAIN WHY AMOUNTS PAID TO THE MANAGEMENT FIRM ARE NOT FUNCTIONALLY ACCOUNTED AND REPORTED:
 99.
 100.
 101.
 102.

	(1) LICENSED (END OF PERIOD)	(2) BEDS AVAILABLE (AVERAGE)	(3) STAFFED (AVERAGE)	(4) PATIENT ADULT	(5) (CENSUS) PEDIATRIC	(11) DAYS SERVICE	(12) DISCHARGES TOTAL
DAILY HOSPITAL SERVICES							
005 MEDICAL/SURGICAL IC	10	10	10	2686		720	175
010 CORONARY CARE							
015 PEDIATRIC IC							
020 NEONATAL IC							
025 PSYCHIATRIC IC							
030 BURN CARE							
035 OTHER INTENSIVE CARE							
040 DEFINITIVE OBSERVATION							
045 MEDICAL/SURGICAL ACUTE	156	145	110	23650			4882
050 PEDIATRIC ACUTE							
055 PSYCHIATRIC ACUTE - ADULT							
060 PSYCH ACUTE-ADOL & CHILD							
065 OBSTETRICS ACUTE	16	15	10	1992			996
070 ALTERNATE BIRTHING CENTER							
075 CHEMICAL DEPEND SERVICES							
080 PHYSICAL REHABILITATION	32	10	10	1943			148
085 HOSPICE INPATIENT CARE							
090 OTHER ACUTE CARE							
100 SUB-ACUTE CARE							
101 SUB-ACUTE CARE-PEDIATRIC							
105 SKILLED NURSING							
110 PSYCHIATRIC LONG-TERM							
115 INTERMEDIATE CARE							
120 RESIDENTIAL							
125 OTHER LONG TERM CARE SRVC							
145 OTHER DAILY SERVICES							
150 TOTAL DAILY HOSP SERVICES	214	180	140	30271		720	6201
155 NURSERY ACUTE	15	15	10				

ACCOUNT DESCRIPTION	STANDARD UNIT OF MEASURE	(1) TOTAL UNITS OF SERVICE	(7) TOTAL INPATIENT UNITS OF SERVICE	(13) TOTAL OUTPATIENT UNITS OF SERVICE
AMBULATORY SERVICES				
160	EMERGENCY ROOM		30902	4661
165	MEDICAL TRANSPORTATION		723	723
170	PSYCHIATRIC ER'S			
175	CLINIC		78180	78180
180	SATELLITE CLINICS			
185	SATELLITE ASC			
190	OUTPAT CHEMICAL DEP SVCS			
195	OBSERVATION CARE		44545	44545
200	PART HOSPITALIZATION PSY			
205	HOME HEALTH CARE SERVICES		9307	9307
210	HOSPICE-OUTPATIENT SVCS			
215	ADULT DAY HEALTH CARE SVC		4372	4372
ANCILLARY SERVICES				
230	LABOR AND DELIVERY		964	964
235	SURGERY AND RECOVERY		337994	162048
240	AMBULATORY SURGERY SVCS			
245	ANESTHESIOLOGY		337994	162048
250	MED SUPPLIES SOLD TO PAT		48639	
255	DURABLE MEDICAL EQUIPMENT			
260	CLINICAL LABORATORY SVCS		507126	245084
265	PATHOLOGICAL LAB SVCS		1330	818
270	BLOOD BANK		4526	3441
275	ECHOCARDIOLOGY		2639	1564
280	CARDIAC CATH SERVICES		965	368
285	CARDIOLOGY SERVICES		16826	5525
290	ELECTROMYOGRAPHY			
295	ELECTROENCEPHALOGRAPHY			
300	RADIOLOGY-DIAGNOSTIC		34812	12733
305	RADIOLOGY-THERAPEUTIC			
310	NUCLEAR MEDICINE		1753	558
315	MAGNETIC RESONANCE IMAGNG		450	433
320	ULTRASONOGRAPHY		6953	1865
325	CAT SCANNER		12963	3888
330	DRUGS SOLD TO PATIENTS		38310	
335	RESPIRATORY THERAPY		32867	
340	PULMONARY FUNCTION SVCS		4786	549
345	RENAL DIALYSIS		955	955
350	LITHOTRIPSY			
355	GASTRO-INTESTINAL SVCS		489	411
360	PHYSICAL THERAPY		41450	21041
365	SPEECH-LANGUAGE PATHOLOGY		7911	5675
370	OCCUPATIONAL THERAPY		10399	7352
380	ELECTROCONVULSIVE THERAPY			
385	PSYCHIATRIC/PSYCHOLOGICAL			
390	PSYCH INDIV/GROUP THERAPY			
395	ORGAN ACQUISITION			

OTHER STATISTICS		(1) TOTAL UNITS OF SERVICE	(7) INPATIENT UNITS OF SERVICE	(13) OUTPATIENT UNITS OF SERVICE
505	SATELLITE AMBULATORY SURGERY CNTR			
510	SATELLITE AMBULATORY SURGERY CNTR			
515	SURGERY AND RECOVERY SERVICES			
520	SURGERY AND RECOVERY SERVICES		3999	1670
525	SURGERY AND RECOVERY SERVICES			2329
530	SURGERY AND RECOVERY SERVICES			
535	AMBULATORY SURGERY SERVICES		6	
540	AMBULATORY SURGERY SERVICES			
545	OBSERVATION CARE VISITS			1856
550	RENAL DIALYSIS CARE VISITS		1856	
555	REFERRED VISITS		60302	60302
560	TOTAL OUTPATIENT VISITS (a)		182587	182587
LIVE BIRTH SUMMARY		(1) TOTAL BIRTHS	(7) NATURAL BIRTHS	(13) CESAREAN SECTION
600	LABOR AND DELIVERY SERVICES			
605	SURGERY AND RECOVERY SERVICES		966	614
610	ALTERNATE BIRTHING CENTER			
615	OBSTETRICS ACUTE			
620	EMERGENCY SERVICES AND OTHER AREAS			
625	TOTAL BIRTHS		966	614
				352

(a) SUM OF COLUMN 13, LINES 160, 170, 175, 180, 190, 200, 205, 210, 215, 505, 515, 535, 544, 550 AND 555.

	(1)	(2)	(3)	PATIENT (CENSUS) DAYS (4)	(5)	DAYS (6)
	MEDICARE TRADITIONAL	MEDICARE MANAGED CARE	MEDI-CAL TRADITIONAL	MEDI-CAL MANAGED CARE	COUNTY INDIGENT PROGRAMS TRADITIONAL	COUNTY INDIGENT PROGRAMS MANAGED CARE
005 ACUTE CARE	15626	1990	1812	3369		
010 PSYCHIATRIC CARE						
015 CHEMICAL DEPENDENCY CARE						
020 REHABILITATION CARE	695	194	16	319		
025 LONG-TERM CARE						
030 OTHER CARE						
035 TOTAL	16321	2184	1828	3688		
040 NURSERY ACUTE			312	691		
045 PURCHASED INPATIENT SERVICES						

	(7)	(8)	(9)	PATIENT (CENSUS) DAYS (10)	(11)	DAYS (11)
	OTHER THIRD PARTIES TRADITIONAL	OTHER THIRD PARTIES MANAGED CARE	OTHER INDIGENT	OTHER PAYORS	TOTAL PATIENT DAYS	
005 ACUTE CARE	322	3673	799	737	28328	
010 PSYCHIATRIC CARE						
015 CHEMICAL DEPENDENCY CARE						
020 REHABILITATION CARE	27	692			1943	
025 LONG-TERM CARE						
030 OTHER CARE						
035 TOTAL	349	4365	799	737	30271	
040 NURSERY ACUTE	1	619		15	1638	
045 PURCHASED INPATIENT SERVICES						

	(12)	(13)	(14)	(15)	(16)	(17)
	MEDICARE TRADITIONAL	MEDICARE MANAGED CARE	MEDI-CAL TRADITIONAL	MEDI-CAL MANAGED CARE	DISCHARGES INDIGENT PROGRAMS TRADITIONAL	COUNTY INDIGENT PROGRAMS MANAGED CARE
005 ACUTE CARE	2839	397	406	987		
010 PSYCHIATRIC CARE						
015 CHEMICAL DEPENDENCY CARE						
020 REHABILITATION CARE	62	13	1	20		
025 LONG-TERM CARE						
030 OTHER CARE						
035 TOTAL	2901	410	407	1007		
040 NURSERY ACUTE			188	405		
045 PURCHASED INPATIENT SERVICES						

	(18)	(19)	(20)	(21)	(22)
	OTHER THIRD PARTIES TRADITIONAL	OTHER THIRD PARTIES MANAGED CARE	OTHER INDIGENT	OTHER PAYORS	TOTAL DISCHARGES
005 ACUTE CARE	52	1088	165	119	6053
010 PSYCHIATRIC CARE					
015 CHEMICAL DEPENDENCY CARE					
020 REHABILITATION CARE	1	51			148
025 LONG-TERM CARE					
030 OTHER CARE					
035 TOTAL	53	1139	165	119	6201
040 NURSERY ACUTE	1	362		8	964
045 PURCHASED INPATIENT SERVICES					

	(1)	(2)	(3)	OUTPATIENT VISITS		
				(4)	(5)	
	MEDICARE TRADITIONAL	MEDICARE MANAGED CARE	MEDI-CAL TRADITIONAL	MEDI-CAL MANAGED CARE	COUNTY INDIGENT PROGRAMS TRADITIONAL	(6) COUNTY INDIGENT PROGRAMS MANAGED CARE
060 EMERGENCY SVCS. (INCL. PSYCH ER)	5079	1105	2252	7520		
065 CLINIC (INCL. SATELLITE CLINICS)	11118	1198	10829	37328		
070 OBSERVATION CARE DAYS	928	177	54	184		
075 PSYCHIATRIC DAY-NIGHT CARE DAYS						
080 HOME HEALTH CARE SERVICES	7252		243			
085 HOSPICE - OUTPATIENT						
090 OUTPATIENT SURGERIES	599	108	18	519		
095 PRIVATE REFERRED	30524	1091	2894	4159		
100 OTHER *						
105 TOTAL	55500	3679	16290	49710		

	(7)	(8)	(9)	OUTPATIENT VISITS	
				(10)	(11)
	OTHER THIRD PARTIES TRADITIONAL	OTHER THIRD PARTIES MANAGED CARE	OTHER INDIGENT	OTHER PAYORS	TOTAL PATIENT VISITS
060 EMERGENCY SVCS. (INCL. PSYCH ER)	658	5625	905	3097	26241
065 CLINIC (INCL. SATELLITE CLINICS)	12052	3862	71	1722	78180
070 OBSERVATION CARE DAYS	27	380	54	52	1856
075 PSYCHIATRIC DAY-NIGHT CARE DAYS					
080 HOME HEALTH CARE SERVICES	1801		11		9307
085 HOSPICE - OUTPATIENT					
090 OUTPATIENT SURGERIES	24	1031	4	26	2329
095 PRIVATE REFERRED	741	13567	30	7296	60302
100 OTHER *				4372	4372
105 TOTAL	15303	24465	1075	16565	182587

* INCLUDES CHEMICAL DEPENDENCY SERVICES, ADULT DAY HEALTH CARE, & RENAL DIALYSIS VISITS.

LODI MEMORIAL HOSPITAL ASSOCIATION, INC.

REPORT PERIOD END: 12/31/2012

	ACCOUNT NO.	(1) CURRENT YEAR	(2) PRIOR YEAR
ASSETS			
CURRENT ASSETS			
005 CASH	1000	9939628	6452586
010 MARKETABLE SECURITIES	1010		
015 ACCOUNTS AND NOTES RECEIVABLE	1020	165615016	186268211
020 LESS ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES AND THIRD-PARTY CONT WITHHOLDS	1040	-141699000	-158886000
025 RECEIVABLE FROM THIRD PARTY PAYORS	1050	25000	799403
030 PLEDGES AND OTHER RECEIVABLES	1060	12742627	7073169
035 DUE FROM RESTRICTED FUNDS	1070		
040 INVENTORY	1080	3359520	3319368
045 INTERCOMPANY RECEIVABLES	1090	7023039	14667486
050 PREPAID EXPENSES AND OTHER CURRENT ASSETS	1100	5558181	8850748
055 TOTAL CURRENT ASSETS		62564011	68544971
ASSETS WHOSE USE IS LIMITED			
060 LIMITED USE CASH	1110	12260534	15423315
065 LIMITED USE INVESEMENTS	1120	22119724	24470881
070 LIMITED USE OTHER ASSETS	1130		
075 TOTAL ASSETS WHOSE USE IS LIMITED		34380258	39894196
PROPERTY, PLANT, AND EQUIPMENT - AT COST			
080 LAND	1200	3655762	3655762
085 LAND IMPROVEMENTS	1210	4027187	3931008
090 BUILDINGS AND IMPROVEMENTS	1220	131871533	127835646
095 LEASEHOLD IMPROVEMENTS	1230	749239	1013991
100 EQUIPMENT	1240	105284809	101867040
105 TOTAL PROPERTY, PLANT, AND EQUIPMENT		245588530	238303447
195 LESS ACCUMULATED DEPRECIATION AND AMORTIZATION	1260	-83611126	-74876474
200 NET TOTAL PROPERTY, PLANT, AND EQUIPMENT		161977404	163426973
205 CONSTRUCTION IN PROGRESS	1250	860855	3530408
INVESTMENTS AND OTHER ASSETS			
210 INVESTMENTS IN PROPERTY, PLANTS AND EQUIPMENT	1310		
215 LESS ACCUMULATED DEPRECIATION - INVESTMENTS IN PLANT AND EQUIPMENT	1320		
220 OTHER INVESTMENTS	1330	5213750	2129134
225 INTERCOMPANY RECEIVABLES	1340		
230 OTHER ASSETS	1350	5495013	5854432
235 TOTAL INVESTMENTS AND OTHER ASSETS		10708763	7983566
INTANGIBLE ASSETS			
245 GOODWILL	1360	7312	11126
250 UNAMORTIZED LOAN COSTS	1370		
255 PREOPENING AND OTHER ORGANIZATION COSTS	1380		
260 OTHER INTANGIBLE ASSETS	1390		
265 TOTAL INTANGIBLE ASSETS		7312	11126
270 TOTAL ASSETS		270498603	283391240
OTHER INFORMATION			
405 CURRENT MARKET VALUE--CURRENT ASSETS MARKETABLE SECURITIES (LINE 010)			
410 CURRENT MARKET VALUE--LIMITED USE INVESTMENTS		22119724	24470881
415 CURRENT MARKET VALUE--OTHER INVESTMENTS (LINE 220)		5213750	2129134
420 TOTAL COST TO COMPLETE CONSTRUCTION IN PROGRESS (LINE 205)		4158002	8007245

	ACCOUNT NO.	(3) CURRENT YEAR	(4) PRIOR YEAR
LIABILITIES AND EQUITY			
CURRENT LIABILITIES			
005	NOTES AND LOANS PAYABLE	2010	
010	ACCOUNTS PAYABLE	2020	3586051
015	ACCRUED COMPENSATION AND RELATED LIABILITIES	2030	6202996
020	OTHER ACCRUED EXPENSES	2040	800000
025	ADVANCES FROM THIRD PARTY PAYORS	2050	
030	PAYABLE TO THIRD PARTY PAYORS	2060	370000
035	DUE TO RESTRICTED FUNDS	2070	
040	INCOME TAXES PAYABLE	2080	
045	INTERCOMPANY PAYABLE	2090	336114
050	CURRENT MATURITIES OF LONG-TERM DEBT		3133502
055	OTHER CURRENT LIABILITIES	2100	12141528
060	TOTAL CURRENT LIABILITIES		26570191
	DEFERRED CREDITS		31871696
065	DEFERRED INCOME TAXES	2110	
070	DEFERRED THIRD PARTY INCOME	2120	
075	OTHER DEFERRED CREDITS	2130	770891
080	TOTAL DEFERRED CREDITS		770891
	LONG TERM DEBT UNPAID PRINCIPAL (a)		740056
085	MORTGAGES PAYABLE	2210	
090	CONSTRUCTION LOANS	2220	
095	NOTES UNDER REVOLVING CREDIT	2230	
100	CAPITALIZED OBLIGATIONS	2240	346764
105	BONDS PAYABLE	2250	143020000
110	INTERCOMPANY PAYABLES	2260	
115	OTHER NON-CURRENT LIABILITIES	2270	
120	TOTAL LONG-TERM DEBT		143366764
125	LESS AMOUNT SHOWN AS CURRENT MATURITIES		-3133502
130	NET TOTAL LONG-TERM DEBT		140233262
135	TOTAL LIABILITIES		167574344
	EQUITY (NON-PROFIT)		175727474
140	UNRESTRICTED FUND BALANCE	2310	102924259
	EQUITY (INVESTOR-OWNED - CORPORATION)		107663766
145	PREFERRED STOCK	2310	
150	COMMON STOCK	2320	
155	ADDITIONAL PAID-IN-CAPITAL	2330	
160	RETAINED EARNINGS	2340	
165	LESS TREASURY STOCK	2350	
	EQUITY (INVESTOR-OWNED - PARTNERSHIP)		
170	CAPITAL - UNRESTRICTED	2310	
175	LESS PARTNERS' DRAW	2320	
	EQUITY (INVESTOR-OWNED - DIVISION OF A CORPORATION)		
180	PREFERRED STOCK	2710	
185	COMMON STOCK	2720	
190	ADDITIONAL PAID-IN-CAPITAL	2730	
195	DIVISION EQUITY - UNRESTRICTED	2740	
200	LESS TREASURY STOCK	2750	
205	TOTAL EQUITY		102924259
270	TOTAL LIABILITIES AND EQUITY		270498603

(a) COMPLETE REPORT PAGE 5.1 TO PROVIDE DETAILED LONG-TERM DEBT INFORMATION

	(5)	(6)	(7)	(8)	(9)
	DETAIL FOR PAGE 5 COLUMN (3) LINE NO.	DATE OBLIGATION INCURRED (YEAR ONLY *)	DUE DATE (YEAR ONLY *)	INTEREST RATE (A)	UNPAID PRINCIPAL BALANCE AT YEAR END
05	105	2007	2037	5.00	9810000
10	105	2007	2036	5.00	9320000
15	105	2007	2035	5.00	8855000
20	105	2007	2034	5.00	8415000
25	105	2007	2033	5.00	7995000
30	105	2007	2032	5.00	7595000
35	105	2007	2031	5.00	7215000
40	105	2007	2030	5.00	6855000
45	105	2007	2029	5.00	6515000
50	105	2007	2028	5.00	6190000
55	105	2007	2027	5.00	5895000
60	105	2007	2026	5.00	5615000
65	105	2007	2025	5.00	5345000
70	105	2007	2024	5.00	5090000
75	105	2007	2023	5.00	4850000
80	105	2007	2022	5.00	4620000
85	105	2007	2021	5.00	4400000
90	105	2007	2020	5.00	4190000
95	105	2007	2019	5.00	3990000
100	105	2007	2018	5.00	3800000
105	105	2007	2017	5.00	3620000
110	105	2007	2016	5.00	3445000
115	105	2007	2015	5.00	3280000
120	105	2007	2014	5.00	3125000
125	105	2007	2013	5.00	825000
130	105	2007	2013	3.75	2165000
135	100	2009	2013	5.26	95722
140	100	2012	2017	5.26	43915
145	100	2012	2016	5.26	55927
150	100	2012	2015	5.26	53067
155	100	2012	2014	5.26	50354
160	100	2012	2013	5.26	47779
165					
170					
175					
180					
185					
190					
195					
200					
205					
210					
215					
220					
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320					

* DO NOT REPORT MONTH AND DAY. REPORT YEAR ONLY.
 (a) IF MORE THAN ONE DUE DATE OR INTEREST RATE, LIST EACH WITH UNPAID PRINCIPAL AMOUNT

LINE NO.	DESCRIPTION	(1) BEGINNING BALANCE	(2) PURCHASE	(3) ACQUISITIONS DONATION	(4) TRANSFER	(5) DISPOSALS & RETIREMENTS	(6) ENDING BALANCE(a)
5	LAND	3655762					3655762
10	LAND IMPROVEMENT	3931008	29057		67122		4027187
15	BUILDINGS AND IMPROVEMENTS	127835646	221497		3863958	49568	131871533
20	LEASEHOLD IMPROVEMENTS	1013991				264752	749239
25	EQUIPMENT	101867040	2463022		3834001	2879254	105284809
30	CONSTRUCTION IN PROGRESS	3530408	5095528		-7765081		860855
35	TOTAL	241833855	7809104			3193574	246449385

(a) COLUMN(6), LINE 35 MUST AGREE WITH PAGE 5, COLUMN(1), LINE 190 PLUS LINE 205.

LINE NO.	ACCOUNT NO.	(1) CURRENT YEAR	(2) PRIOR YEAR
	ASSETS		
	SPECIFIC PURPOSE FUNDS		
005	CASH	1510	
010	MARKETABLE SECURITIES	1521	
015	OTHER INVESTMENTS	1529	928619
020	RECEIVABLES	1530	
025	DUE FROM OTHER FUNDS	1540	
030	OTHER ASSETS	1550	
075	TOTAL SPECIFIC PURPOSE FUND ASSETS	736801	928619
	PLANT REPLACEMENT AND EXPANSION FUNDS		
105	CASH	1410	
	INVESTMENTS:		
110	MARKETABLE SECURITIES	1421	
115	MORTGAGES INVESTMENTS	1422	
		1423	
120	REAL PROPERTY (NET OF ACCUMULATED DEPRECIATION)	1424	
125	OTHER INVESTMENTS	1429	
130	RECEIVABLES	1430	
135	DUE FROM OTHER FUNDS	1440	
140	OTHER ASSETS	1450	
170	TOTAL PLANT REPLACEMENT AND EXPANSION FUND ASSETS		
	ENDOWMENT FUNDS		
205	CASH	1610	
	INVESTMENTS:		
210	MARKETABLE SECURITIES	1621	
215	MORTGAGES	1622	
		1623	
220	REAL PROPERTY (NET OF ACCUMULATED DEPRECIATION)	1624	
225	OTHER INVESTMENTS	1629	
230	RECEIVABLES	1630	
235	DUE FROM OTHER FUNDS	1640	
240	OTHER ASSETS	1650	
275	TOTAL ENDOWMENT FUND ASSETS		
LINE NO.		(1) CURRENT YEAR	(2) PRIOR YEAR
	OTHER INFORMATION		
405	CURRENT MARKET VALUE--SPECIFIC PURPOSE FUNDS MARKETABLE SECURITIES (LINE 010)		
410	CURRENT MARKET VALUE--P.R.&E. FUNDS MARKETABLE SECURITIES (LINE 110)		
415	CURRENT MARKET VALUE--ENDOWMENT FUNDS MARKETABLE SECURITIES (LINE 210)		

LINE NO.	ACCOUNT NO.	(3) CURRENT YEAR	(4) PRIOR YEAR
LIABILITIES AND FUND BALANCES			
SPECIFIC PURPOSE FUNDS			
005	DUE TO UNRESTRICTED FUND	2510	
010	DUE TO PLANT REPLACEMENT AND EXPANSION FUND	2520	
015	DUE TO ENDOWMENT FUND	2530	
070	FUND BALANCE	2570	736801
075	TOTAL SPECIFIC PURPOSE FUND LIABILITIES AND FUND BALANCE		736801
PLANT REPLACEMENT AND EXPANSION FUNDS			
105	DUE TO UNRESTRICTED FUND	2410	
110	DUE TO SPECIFIC PURPOSE FUND	2420	
115	DUE TO ENDOWMENT FUND	2430	
165	FUND BALANCE	2470	
170	TOTAL PLANT REPLACEMENT AND EXPANSION FUND LIABILITIES & FUND BALANCE		
ENDOWMENT FUNDS			
205	MORTGAGES	2610	
210	OTHER NON-CURRENT LIABILITIES	2620	
215	DUE TO UNRESTRICTED FUND	2630	
220	DUE TO PLANT REPLACEMENT AND EXPANSION FUND	2640	
225	DUE TO SPECIFIC PURPOSE FUND	2650	
270	FUND BALANCE	2670	
275	TOTAL ENDOWMENT FUND LIABILITIES AND FUND BALANCE		

	(1)	(2)	(3)	(4)
DESCRIPTION	FUNDS UNRESTRICTED	SPECIFIC PURPOSE (a)	RESTRICTED FUNDS PLANT REPLACEMENT AND EXPANSION	ENDOWMENT
05 BALANCE AT BEGINNING OF YEAR, AS PREVIOUSLY REPORTED	107663766	928619		
10 PRIOR PERIOD AUDIT ADJUSTMENT				
15 RESTATEMENT (DESCRIBE):				
20				
25				
30				
35				
40				
45				
50 BALANCE AT BEGINNING OF YEAR, AS RESTATED	107663766	928619		
ADDITIONS (DEDUCTIONS)				
55 NET INCOME (LOSS)	-4930789			
60 ACQUISITIONS OF POOLED COMPANIES				
65 PROCEEDS FROM SALE OF STOCK				
70 STOCK OPTIONS EXERCISED				
75 RESTRICTED CONTRIBUTIONS AND GRANTS		190814		
80 RESTRICTED INVESTMENT INCOME				
85 EXPENDITURES FOR SPECIFIC PURPOSES		-157301		
90 DIVIDENDS DECLARED				
95 DONATED PROPERTY, PLANT, AND EQUIPMENT				
100 INTERCOMPANY TRANSFERS				
105 DISPRO SHARE FUNDS TRANS TO PUBLIC ENT				
110 OTHER (DESCRIBE):				
115 UNREALIZED NET LOSS ON INVESTM	-34049			
120				
125 TOTAL ADDITIONS (DEDUCTIONS)	-4964838	33513		
TRANSFERS:				
130 PROPERTY AND EQUIPMENT ADDITIONS	225331	-225331		
135 PRINCIPAL PAYMENTS ON LONG-TERM DEBT				
140 OTHER (DESCRIBE):				
145				
150				
155				
160				
165				
170				
175 TOTAL TRANSFERS	225331	-225331		
185 BALANCE AT END OF YEAR	102924259	736801		

(a) DISTRICT HOSPITALS - INCLUDE BOND INTEREST AND REDEMPTION

LODI MEMORIAL HOSPITAL ASSOCIATION, INC.

REPORT PERIOD END: 12/31/2012

SECTION I		(1)	(2)
		CURRENT YEAR	PRIOR YEAR
OPERATING REVENUES:			
005	DAILY HOSPITAL SERVICES	241728583	256128199
010	AMBULATORY SERVICES	170088594	153479211
015	ANCILLARY SERVICES	654543856	639716593
030	GROSS PATIENT REVENUE (SUM OF LINES 5 THROUGH 20)	1066361033	1049324003
105	DEDUCTIONS FROM REVENUE: (FROM LINE 395) (a)	912369504	908484671
107	CAPITATION PREMIUM REVENUE: (FROM LINE 450) (b)	1112385	1062073
110	NET PATIENT REVENUE (LINE 030 MINUS LINE 105 PLUS LINE 107)	155103914	141901405
135	TOTAL OTHER OPERATING REVENUE	3318243	4178291
140	TOTAL OPERATING REVENUE (SUM OF LINES 110 AND 135)	158422157	146079696
OPERATING EXPENSES:			
146	DAILY HOSPITAL SERVICES	25600167	28077482
151	AMBULATORY SERVICES	22024401	21149916
156	ANCILLARY SERVICES	39057388	38823986
161	RESEARCH COSTS		
166	EDUCATION COSTS		
171	GENERAL SERVICES	23224402	23151049
176	FISCAL SERVICES	5740647	6341496
181	ADMINISTRATIVE SERVICES	24812349	17546039
186	UNASSIGNED COSTS	15280114	14515271
190	PURCHASED INPATIENT SERVICES		
195	PURCHASED OUTPATIENT SERVICES		
200	TOTAL OPERATING EXPENSES (SUM OF LINES 146 - 195)	155739468	149605239
205	NET FROM OPERATIONS (LINE 140 MINUS LINE 200)	2682689	-3525543
210	NET NON-OPERATING REVENUE AND EXPENSE (FROM LINE 700)(c)	-7613478	-4336657
215	NET INCOME BEFORE TAXES AND EXTRAORDINARY ITEMS (SUM OF LINES 205 AND 210)	-4930789	-7862200
PROVISION FOR INCOME TAXES			
220	CURRENT		
225	DEFERRED		
230	NET INCOME BEFORE EXTRAORDINARY ITEMS (LINE 215 MINUS 220 AND 225)	-4930789	-7862200
EXTRAORDINARY ITEMS (SPECIFY)			
235			
240			
245	NET INCOME (LINE 230 MINUS LINES 235 AND 240)	-4930789	-7862200

- (a) REPORT PAGE 8, SECTION II MUST BE COMPLETED TO PROVIDE DETAILED DEDUCTIONS FROM REVENUE INFORMATION.
- (b) REPORT PAGE 8, SECTION II MUST BE COMPLETED TO PROVIDE DETAILED CAPITATION PREMIUM REVENUE INFORMATION.
- (c) REPORT PAGE 8, SECTION III MUST BE COMPLETED TO PROVIDE DETAILED NON-OPERATING REVENUE AND EXPENSE INFORMATION

(DEDUCTIONS FROM REVENUE AND CAPITATION PREMIUM REVENUE)

SECTION II

	(1) CURRENT YEAR	(2) PRIOR YEAR
DEDUCTIONS FROM REVENUE:		
300 PROVISION FOR BAD DEBTS	30427061	43150415
305 CONTRACTUAL ADJUSTMENTS - MEDICARE - TRADITIONAL	446832355	433596788
310 CONTRACTUAL ADJUSTMENTS - MEDICARE - MANAGED CARE	64185139	64882450
315 CONTRACTUAL ADJUSTMENTS - MEDI-CAL - TRADITIONAL	46188482	79112432
320 CONTRACTUAL ADJUSTMENTS - MEDI-CAL - MANAGED CARE	140154629	110782028
325 DISPROPORTIONATE SHARE PAYMENTS FOR MEDI-CAL PATIENT DAYS(SB855)(CR BAL)(d)		
330 CONTRACTUAL ADJUSTMENTS - COUNTY INDIGENT PROGRAMS - TRADITIONAL		
335 CONTRACTUAL ADJUSTMENTS - COUNTY INDIGENT PROGRAMS - MANAGED CARE		
340 CONTRACTUAL ADJUSTMENTS - OTHER THIRD PARTIES - TRADITIONAL	13718277	12791932
345 CONTRACTUAL ADJUSTMENTS - OTHER THIRD PARTIES - MANAGED CARE	135576307	130037563
350 CHARITY DISCOUNTS - HILL BURTON		
355 CHARITY DISCOUNTS - OTHER	28075801	27692550
360 RESTRICTED DONATIONS AND SUBSIDIES FOR INDIGENT CARE (CREDIT BALANCE)		
365 TEACHING ALLOWANCES (TEACHING HOSPITALS ONLY)		
370 SUPPORT FOR CLINICAL TEACHING (CREDIT BALANCE) (TEACHING HOSPITALS ONLY)		
375 POLICY DISCOUNTS	14408	9306
380 ADMINISTRATIVE ADJUSTMENTS	6215316	5508976
385 OTHER DEDUCTIONS FROM REVENUE	981729	920231
395 TOTAL DEDUCTIONS FROM REVENUE (SUM OF LINES 300 - 385)	912369504	908484671
CAPITATION PREMIUM REVENUE:		
430 CAPITATION PREMIUM REVENUE - MEDICARE		
435 CAPITATION PREMIUM REVENUE - MEDI-CAL	1001146	955866
440 CAPITATION PREMIUM REVENUE - COUNTY INDIGENT PROGRAM		
445 CAPITATION PREMIUM REVENUE - OTHER THIRD PARTIES	111239	106207
450 TOTAL CAPITATION PREMIUM REVENUE (SUM OF LINES 430 THRU 445)	1112385	1062073

(d) DISPROPORTIONATE SHARE FUNDS TRANSFERRED BACK TO A RELATED PUBLIC ENTITY MUST BE REPORTED ON PAGE 7, COLUMN 1, LINE 105.

(NON-OPERATING REVENUE AND EXPENSE)

LINE NO.	SECTION III	ACCOUNT NO.	(1) CURRENT YEAR	(2) PRIOR YEAR
NON-OPERATING REVENUES:				
500	GAINS ON SALES OF HOSPITAL PROPERTY	9010		20635
505	MAINTENANCE OF RESTRICTED FUNDS REVENUE	9030		
510	UNRESTRICTED CONTRIBUTIONS	9040	163121	176171
515	DONATED SERVICES	9050		
520	INCOME, GAINS AND LOSSES FROM UNRESTRICTED INVESTMENTS	9060	-7319895	-4217463
525	UNRESTRICTED INCOME FROM ENDOWMENT FUNDS	9070		
530	UNRESTRICTED INCOME FROM OTHER RESTRICTED FUNDS	9080		
535	TERM ENDOWMENT FUNDS BECOMING UNRESTRICTED	9090		
540	TRANSFERS FROM RESTRICTED FUNDS FOR NON-OPERATING EXPENSES	9100		
545	ASSESSMENT REVENUE (e)	9150		
550	COUNTY ALLOCATION OF TAXES REVENUE (e)	9160		
555	SPECIAL DISTRICT AUGMENTATION REVENUE (e)	9170		
560	DEBT SERVICE TAXES REVENUE (e)	9180		
565	STATE HOMEOWNER'S PROPERTY TAX RELIEF (e)	9190		
570	STATE APPROPRIATION	9200		
575	COUNTY APPROPRIATION - STATE AB-8 FUNDS			
580	COUNTY APPROPRIATION - COUNTY GENERAL FUNDS	9220		
585	COUNTY APPROPRIATION - OTHER COUNTY FUNDS	9230		
590	PHYSICIANS' OFFICES AND OTHER RENTALS - REVENUE	9250	218419	184978
595	MEDICAL OFFICE BUILDING REVENUE	9260		
600	CHILD CARE SERVICES REVENUE (NON-EMPLOYEES)	9270		
605	FAMILY HOUSING REVENUE	9280		
610	RETAIL OPERATIONS REVENUE	9290	103168	99538
615	OTHER NON-OPERATING REVENUE	9400	199257	174637
625	TOTAL NON-OPERATING REVENUE (SUM OF LINES 500 THRU 615)		-6635930	-3561504
NON-OPERATING EXPENSES:				
640	LOSSES ON SALE OF HOSPITAL PROPERTY	9020	161224	
645	MAINTENANCE OF RESTRICTED FUNDS EXPENSE	9030		
650	PHYSICIANS' OFFICES AND OTHER RENTALS EXPENSE	9510	278751	202952
655	MEDICAL OFFICE BUILDING EXPENSE	9520		
660	CHILD CARE SERVICES EXPENSE (NON-EMPLOYEES)	9530		
665	FAMILY HOUSING EXPENSE	9540		
670	RETAIL OPERATIONS EXPENSE	9550	97246	96974
675	OTHER NON-OPERATING EXPENSE	9800	440327	475227
685	TOTAL NON-OPERATING EXPENSE (SUM OF LINES 640 THRU 675)		977548	775153
700	NET NON-OPERATING REVENUE AND EXPENSE (LINE 640 MINUS LINE 675)		-7613478	-4336657
705	INTEREST ON LONG-TERM DEBT (e)			

(e) DISTRICT HOSPITALS ONLY.

	(1) CURRENT YEAR	(2) PRIOR YEAR
CASH FLOWS FROM OPERATING ACTIVITIES AND NON-OPERATING REVENUE:		
005 NET INCOME (LOSS)	-4930789	-7862200
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED BY (USED FOR)		
OPERATING ACTIVITIES AND NON-OPERATING REVENUE:		
015 DEPRECIATION AND AMORTIZATION	11791653	11279223
017 AMORTIZATION OF INTANGIBLE ASSETS	3814	6452
020 CHANGE IN MARKETABLE SECURITIES		
CHANGE IN ACCOUNTS AND NOTES RECEIVABLES, NET OF ALLOWANCE FOR UNCOLLECTIBLE		
030 RECEIVABLES AND THIRD-PARTY CONTRACTUAL WITHHOLDS	3466195	-1439527
035 CHANGE IN RECEIVABLES FROM THIRD-PARTY PAYORS	774403	-499603
040 CHANGE IN PLEDGES AND OTHER RECEIVABLES	-5669458	-1293816
045 CHANGE IN DUE FROM RESTRICTED FUNDS		
050 CHANGE IN INVENTORY	-40152	-395833
055 CHANGE IN INTERCOMPANY RECEIVABLES	7644447	2495154
057 CHANGE IN PREPAID EXPENSES AND OTHER CURRENT LIABILITIES	3292567	-3444356
060 CHANGE IN ACCOUNT PAYABLE	-1236738	-894119
065 CHANGE IN ACCRUED COMPENSATION AND RELATED LIABILITIES	-2505	504208
070 CHANGE IN OTHER ACCRUED EXPENSES	-901000	1151000
075 CHANGE IN ADVANCES FROM THIRD-PARTY PAYORS		
080 CHANGE IN PAYABLE TO THIRD-PARTY PAYORS	370000	-557000
085 CHANGE IN DUE TO RESTRICTED FUNDS		
087 CHANGE IN INCOME TAXES PAYABLE		
090 CHANGE IN INTERCOMPANY PAYABLES	1676	151885
095 CHANGE IN OTHER CURRENT LIABILITIES	-3715612	5456598
100 CHANGE IN DEFERRED CREDITS	30835	29602
102 OTHER (DESCRIBE): AMORT-BOND INSUR & FEES (INT)	359420	364861
103 OTHER (DESCRIBE): ACCRUED INTEREST CHANGE		-9150
104 OTHER (DESCRIBE): UNREALIZED INVESTMENT GAIN(LOSS)		-719607
105 TOTAL ADJUSTMENTS (SUM OF LINES 15 THROUGH 100)	16169545	12185972
115 NET CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES (SUM OF LINES 5 AND 105)	11238756	4323772
CASH FLOW FROM INVESTING ACTIVITIES		
130 CHANGE IN ASSETS WHOSE USE IS LIMITED	5513938	6847204
135 PURCHASE OF PLANT, PROPERTY AND EQUIPMENT AND CONSTRUCTION-IN-PROGRESS	-7809104	-9446349
140 OTHER (DESCRIBE): DONATED PPE/TRF FM RESTRICTED	225331	716680
141 OTHER (DESCRIBE): CHANGE IN OTHER INVESTMENTS	-3084616	-1208669
142 OTHER (DESCRIBE): GAIN(LOSS) ON PPE DISPOSAL	-161224	20635
145 NET CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES (SUM OF LINES 130 THROUGH 140)	-5315675	-3070499

* COLUMNS 1 AND 2, LINE 40, MUST AGREE WITH COLUMNS 3 AND 4, LINE 29.

** CURRENT YEAR MUST EQUAL PAGE 5, COLUMN 1, LINE 65 MINUS PAGE 5, COLUMN 3, LINE 60.

	(1)	(2)
	CURRENT YEAR	PRIOR YEAR
CASH FLOWS FROM FINANCING ACTIVITIES		
160 PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	262600	
165 PRINCIPAL PAYMENTS ON LONG-TERM DEBT	-2962386	-2831184
170 PROCEEDS FROM ISSUANCE OF NOTES AND LOANS		
175 PRINCIPAL PAYMENTS ON NOTES AND LOANS		
180 DIVIDENDS PAID		
185 PROCEEDS FROM ISSUANCE OF COMMON STOCK		
190 OTHER (DESCRIBE): EARNINGS ON BOND PROCEEDS	120103	176732
191 OTHER (DESCRIBE): INTEREST CAPITALIZED ON CIP	71700	280938
192 OTHER (DESCRIBE): OTHER	71944	330868
195 NET CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES (SUM OF LINES 160 THROUGH 190)	-2436039	-2042646
205 NET INCREASE(DECREASE) IN CASH (SUM OF LINES 115, 145 AND 195)	3487042	-789373
215 CASH AT BEGINNING OF YEAR	6452586	7241959
225 CASH AT END OF YEAR	9939628	6452586

REVENUE PRODUCING CENTERS	UNITS OF SERVICE (1)	ADJUSTED DIRECT EXPENSES (2)	ALLOCATED COSTS (3)	TOTAL PAT CARE COSTS (4)	AVERAGE UNIT PATIENT CARE COSTS (5)
DAILY HOSPITAL SERVICES					
005 MEDICAL/SURGICAL IC	2,686	3,931,342	2,399,679	6,331,021	2,357.04
010 CORONARY CARE					
015 PEDIATRIC IC					
020 NEONATAL IC					
025 PSYCHIATRIC IC					
030 BURN CARE					
035 OTHER INTENSIVE CARE					
040 DEFINITIVE OBSERVATION					
045 MEDICAL/SURGICAL ACUTE	23,650	15,017,026	16,449,884	31,466,910	1,330.52
050 PEDIATRIC ACUTE					
055 PSYCHIATRIC ACUTE - ADULT					
060 PSYCH ACUTE-ADOL & CHILD					
065 OBSTETRICS ACUTE	1,992	2,079,257	2,073,648	4,152,905	2,084.79
070 ALTERNATE BIRTHING CENTER					
075 CHEMICAL DEPEND SERVICES					
080 PHYSICAL REHABILITATION	1,943	1,357,548	1,530,966	2,888,514	1,486.63
085 HOSPICE INPATIENT CARE					
090 OTHER ACUTE CARE					
095 NURSERY ACUTE	1,638	966,028	532,091	1,498,119	914.60
100 SUB-ACUTE CARE					
101 SUB-ACUTE CARE-PEDIATRIC					
105 SKILLED NURSING					
110 PSYCHIATRIC LONG-TERM					
115 INTERMEDIATE CARE					
120 RESIDENTIAL					
125 OTHER LONG TERM CARE SRVC					
145 OTHER DAILY SERVICES					
150 TOTAL DAILY HOSP SERVICES		23,351,201	22,986,268	46,337,469	
AMBULATORY SERVICES					
160 EMERGENCY ROOM	30,902	6,374,870	5,806,274	12,181,144	394.19
165 MEDICAL TRANSPORTATION	723	158,959	24,339	183,298	253.52
170 PSYCHIATRIC ER'S					
175 CLINIC	78,180	5,040,964	5,184,669	10,225,633	130.80
180 SATELLITE CLINICS					
185 SATELLITE ASC					
190 OUTPAT CHEMICAL DEP SVCS					
195 OBSERVATION CARE	44,545	1,576,205	1,448,674	3,024,879	67.91
200 PART HOSPITALIZATION PSY					
205 HOME HEALTH CARE SERVICES	9,307	2,101,680	956,455	3,058,135	328.58
210 HOSPICE-OUTPATIENT SVCS					
215 ADULT DAY HEALTH CARE SVC	4,372	216,972	432,944	649,916	148.65
220 OTHER AMBULATORY SERVICES		2,297,091	1,690,645	3,987,736	
225 TOTAL AMBULATORY SERVICES		17,766,741	15,544,000	33,310,741	

REVENUE PRODUCING CENTERS	UNITS OF SERVICE (1)	ADJUSTED DIRECT EXPENSES (2)	ALLOCATED COSTS (3)	TOTAL PAT CARE COSTS (4)	AVERAGE UNIT PATIENT CARE COSTS (5)
ANCILLARY SERVICES					
230 LABOR AND DELIVERY	964	2,150,738	1,158,914	3,309,652	3,433.25
235 SURGERY AND RECOVERY	337,994	3,480,594	3,166,048	6,646,642	19.66
240 AMBULATORY SURGERY SVCS					
245 ANESTHESIOLOGY	337,994	160,889	365,893	526,782	1.56
250 MED SUPPLIES SOLD TO PAT	48,639	5,650,678	2,296,898	7,947,576	163.40
255 DURABLE MEDICAL EQUIPMENT					
260 CLINICAL LABORATORY SVCS	507,126	6,740,924	4,296,688	11,037,612	21.77
265 PATHOLOGICAL LAB SVCS	1,330	83,714	89,327	173,041	130.11
270 BLOOD BANK	4,526	891,919	381,602	1,273,521	281.38
275 ECHOCARDIOLOGY	2,639	431,328	331,660	762,988	289.12
280 CARDIAC CATH SERVICES	965	333,905	276,558	610,463	632.60
285 RADIOLOGY SERVICES	16,826	551,534	512,268	1,063,802	63.22
290 ELECTROMYOGRAPHY					
295 ELECTROENCEPHALOGRAPHY					
300 RADIOLOGY-DIAGNOSTIC	34,812	1,652,422	1,402,497	3,054,919	87.75
305 RADIOLOGY-THERAPEUTIC					
310 NUCLEAR MEDICINE	1,753	422,044	299,380	721,424	411.54
315 MAGNETIC RESONANCE IMAGNG	450	240,218	101,121	341,339	758.53
320 ULTRASONOGRAPHY	6,953	642,027	463,984	1,106,011	159.07
325 CAT SCANNER	12,963	960,521	2,166,354	3,126,875	241.22
330 DRUGS SOLD TO PATIENTS	38,310	5,073,813	7,148,183	12,221,996	319.03
335 RESPIRATORY THERAPY	32,867	2,572,830	1,711,940	4,284,770	130.37
340 PULMONARY FUNCTION SVCS	4,786	400,124	280,031	680,155	142.11
345 RENAL DIALYSIS	955	487,002	221,165	708,167	741.54
350 LITHOTRIPSY					
355 GASTRO-INTESTINAL SVCS	489	157,618	226,148	383,766	784.80
360 PHYSICAL THERAPY	41,450	1,156,654	818,841	1,975,495	47.66
365 SPEECH-LANGUAGE PATHOLOGY	7,911	179,187	108,513	287,700	36.37
370 OCCUPATIONAL THERAPY	10,399	248,530	94,754	343,284	33.01
375 OTHER PHYSICAL MEDICINE					
380 ELECTROCONVULSIVE THERAPY					
385 PSYCHIATRIC/PSYCHOLOGICAL					
390 PSYCH INDIV/GROUP THERAPY					
395 ORGAN ACQUISITION					
400 OTHER ANCILLARY SERVICES		2,147,897	1,954,588	4,102,485	
405 TOTAL ANCILLARY SERVICES		36,817,110	29,873,355	66,690,465	
410 PURCHASED INPATIENT SERVI					
411 PURCHASED OUTPATIENT SERV					
415 TOTAL OPERATING REV AND E		77,935,052	68,403,623	146,338,675	
420 NON-OPERATING COST CENTER		977,548	340,133	1,317,681	
425 PROVISIONS FOR INCOME TAX					
430 EXTRAORDINARY ITEMS					
435 NET PROFIT (LOSS)		78,912,600	68,743,756	147,656,356	

REVENUE PRODUCING CENTERS	REALLOCATED RESEARCH (6)	REALLOCATED CSTE DUCATN (7)	TRANSFRS FOR OPERATING COSTS (8)	NET COSTS AS REALLOCATED (9)	AVERAGE UNIT COST (10)
DAILY HOSPITAL SERVICES					
005 MEDICAL/SURGICAL IC				6,331,021	2,357.04
010 CORONARY CARE					
015 PEDIATRIC IC					
020 NEONATAL IC					
025 PSYCHIATRIC IC					
030 BURN CARE					
035 OTHER INTENSIVE CARE					
040 DEFINITIVE OBSERVATION					
045 MEDICAL/SURGICAL ACUTE				31,466,910	1,330.52
050 PEDIATRIC ACUTE					
055 PSYCHIATRIC ACUTE - ADULT					
060 PSYCH ACUTE-ADOL & CHILD					
065 OBSTETRICS ACUTE				4,152,905	2,084.79
070 ALTERNATE BIRTHING CENTER					
075 CHEMICAL DEPEND SERVICES					
080 PHYSICAL REHABILITATION				2,888,514	1,486.63
085 HOSPICE INPATIENT CARE					
090 OTHER ACUTE CARE					
095 NURSERY ACUTE				1,498,119	914.60
100 SUB-ACUTE CARE					
101 SUB-ACUTE CARE-PEDIATRIC					
105 SKILLED NURSING					
110 PSYCHIATRIC LONG-TERM					
115 INTERMEDIATE CARE					
120 RESIDENTIAL					
125 OTHER LONG TERM CARE SRVC					
145 OTHER DAILY SERVICES					
150 TOTAL DAILY HOSP SERVICES				46,337,469	
AMBULATORY SERVICES					
160 EMERGENCY ROOM				12,181,144	394.19
165 MEDICAL TRANSPORTATION				183,298	253.52
170 PSYCHIATRIC ER'S					
175 CLINIC				10,225,633	130.80
180 SATELLITE CLINICS					
185 SATELLITE ASC					
190 OUTPAT CHEMICAL DEP SVCS					
195 OBSERVATION CARE				3,024,879	67.91
200 PART HOSPITALIZATION PSY					
205 HOME HEALTH CARE SERVICES				3,058,135	328.58
210 HOSPICE-OUTPATIENT SVCS					
215 ADULT DAY HEALTH CARE SVC				649,916	148.65
220 OTHER AMBULATORY SERVICES				3,987,736	
225 TOTAL AMBULATORY SERVICES				33,310,741	

REVENUE PRODUCING CENTERS	REALLOCATED RESEARCH (6)	REALLOCATED CSTE DUCATN (7)	TRANSFRS FOR OPERATING COSTS (8)	NET COSTS AS REALLOCATED (9)	AVERAGE UNIT COST (10)
230 LABOR AND DELIVERY				3,309,652	3,433.25
235 SURGERY AND RECOVERY				6,646,642	19.66
240 AMBULATORY SURGERY SVCS					
245 ANESTHESIOLOGY				526,782	1.56
250 MED SUPPLIES SOLD TO PAT				7,947,576	163.40
255 DURABLE MEDICAL EQUIPMENT					
260 CLINICAL LABORATORY SVCS				11,037,612	21.77
265 PATHOLOGICAL LAB SVCS				173,041	130.11
270 BLOOD BANK				1,273,521	281.38
275 ECHOCARDIOLOGY				762,988	289.12
280 CARDIAC CATH SERVICES				610,463	632.60
285 CARDIOLOGY SERVICES				1,063,802	63.22
290 ELECTROMYOGRAPHY					
295 ELECTROENCEPHALOGRAPHY					
300 RADIOLOGY-DIAGNOSTIC				3,054,919	87.75
305 RADIOLOGY-THERAPEUTIC					
310 NUCLEAR MEDICINE				721,424	411.54
315 MAGNETIC RESONANCE IMAGNG				341,339	758.53
320 ULTRASONOGRAPHY				1,106,011	159.07
325 CAT SCANNER				3,126,875	241.22
330 DRUGS SOLD TO PATIENTS				12,221,996	319.03
335 RESPIRATORY THERAPY				4,284,770	130.37
340 PULMONARY FUNCTION SVCS				680,155	142.11
345 RENAL DIALYSIS				708,167	741.54
350 LITHOTRIPSY					
355 GASTRO-INTESTINAL SVCS				383,766	784.80
360 PHYSICAL THERAPY				1,975,495	47.66
365 SPEECH-LANGUAGE PATHOLOGY				287,700	36.37
370 OCCUPATIONAL THERAPY				343,284	33.01
375 OTHER PHYSICAL MEDICINE					
380 ELECTROCONVULSIVE THERAPY					
385 PSYCHIATRIC/PSYCHOLOGICAL					
390 PSYCH INDIV/GROUP THERAPY					
395 ORGAN ACQUISITION					
400 OTHER ANCILLARY SERVICES				4,102,485	
405 TOTAL ANCILLARY SERVICES				66,690,465	
410 PURCHASED INPATIENT SERVI					
411 PURCHASED OUTPATIENT SERV					
415 TOTAL OPERATING REV AND E				146,338,675	
420 NON-OPERATING COST CENTER				1,317,681	
425 PROVISIONS FOR INCOME TAX					
430 EXTRAORDINARY ITEMS					
435 NET PROFIT (LOSS)				147,656,356	

10(2) CONTINUED

REVENUE PRODUCING CENTERS	GROSS REVENUE (11)	DEDUCTIONS FROM (12)	ADJUSTMENT FOR PROF. COMPONENT (13)	NET REVENUE (14)	AVERAGE UNIT NET REVENUE (15)	NET (16)	AVERAGE UNIT NET (17)
DAILY HOSPITAL SERVICES							
005 MEDICAL/SURGICAL IC	39,893,583	34,090,998	406,094	5,396,491	2,009.12	-934,530	-347.93
010 CORONARY CARE							
015 PEDIATRIC IC							
020 NEONATAL IC							
025 PSYCHIATRIC IC							
030 BURN CARE							
035 OTHER INTENSIVE CARE							
040 DEFINITIVE OBSERVATION							
045 MEDICAL/SURGICAL ACUTE	169,049,417	144,460,911	1,842,249	22,746,257	961.79	-8,720,653	-368.74
050 PEDIATRIC ACUTE							
055 PSYCHIATRIC ACUTE - ADULT							
060 PSYCH ACUTE-ADOL & CHILD							
065 OBSTETRICS ACUTE	12,719,638	10,869,546		1,850,092	928.76	-2,302,813	-1,156.03
070 ALTERNATE BIRTHING CENTER							
075 CHEMICAL DEPEND SERVICES							
080 PHYSICAL REHABILITATION	12,896,880	11,021,008		1,875,872	965.45	-1,012,642	-521.17
085 HOSPICE INPATIENT CARE							
090 OTHER ACUTE CARE							
095 NURSERY ACUTE	7,169,065	6,126,313		1,042,752	636.60	-455,367	-278.00
100 SUB-ACUTE CARE							
101 SUB-ACUTE CARE-PEDIATRIC							
105 SKILLED NURSING							
110 PSYCHIATRIC LONG-TERM							
115 INTERMEDIATE CARE							
120 RESIDENTIAL							
125 OTHER LONG TERM CARE SRVC							
145 OTHER DAILY SERVICES							
150 TOTAL DAILY HOSP SERVICES	241,728,583	206,568,776	2,248,343	32,911,464		-13,426,005	
AMBULATORY SERVICES							
160 EMERGENCY ROOM	104,001,699	88,874,486	1,317,769	13,809,444	446.88	1,628,300	52.69
165 MEDICAL TRANSPORTATION						-183,298	-253.52
170 PSYCHIATRIC ER'S							
175 CLINIC	24,017,328	20,523,969	2,716,879	776,480	9.93	-9,449,153	-120.86
180 SATELLITE CLINICS							
185 SATELLITE ASC							
190 OUTPAT CHEMICAL DEP SVCS							
195 OBSERVATION CARE	24,816,958	21,207,292	221,502	3,388,164	76.06	363,285	8.16
200 PART HOSPITALIZATION PSY							
205 HOME HEALTH CARE SERVICES	4,287,744	3,664,085		623,659	67.01	-2,434,476	-261.57
210 HOSPICE-OUTPATIENT SVCS							
215 ADULT DAY HEALTH CARE SVC	157,755	134,809		22,946	5.25	-626,970	-143.41
220 OTHER AMBULATORY SERVICES	12,807,110	10,944,295		1,862,815		-2,124,921	
225 TOTAL AMBULATORY SERVICES	170,088,594	145,348,936	4,256,150	20,483,508		-12,827,233	

REVENUE PRODUCING CENTERS	GROSS REVENUE (11)	DEDUCTIONS FROM (12)	ADJUSTMENT FOR PROF. COMPONENT (13)	NET REVENUE (14)	AVERAGE UNIT NET REVENUE (15)	NET (16)	AVERAGE UNIT NET (17)
ANCILLARY SERVICES							
230 LABOR AND DELIVERY	9,511,980	8,128,447		1,383,533	1,435.20	-1,926,119	-1,998.05
235 SURGERY AND RECOVERY	52,567,034	44,921,075		7,645,959	22.62	999,317	2.96
240 AMBULATORY SURGERY SVCS							
245 ANESTHESIOLOGY	18,356,490	15,686,509	1,903,485	766,496	2.27	239,714	.71
250 MED SUPPLIES SOLD TO PAT	59,228,197	50,613,361		8,614,836	177.12	667,260	13.72
255 DURABLE MEDICAL EQUIPMENT							
260 CLINICAL LABORATORY SVCS	117,377,989	100,305,173		17,072,816	33.67	6,035,204	11.90
265 PATHOLOGICAL LAB SVCS	177,144	151,378		25,766	19.37	-147,275	-110.73
270 BLOOD BANK	1,126,777	962,885		163,892	36.21	-1,109,629	-245.17
275 ECHOCARDIOLOGY	12,691,937	10,845,875		1,846,062	699.53	1,083,074	410.41
280 CARDIAC CATH SERVICES	3,409,540	2,913,617		495,923	513.91	-114,540	-118.69
285 CARDIOLOGY SERVICES	9,150,956	7,819,935	140,246	1,190,775	70.77	126,973	7.55
290 ELECTROMYOGRAPHY							
295 ELECTROENCEPHALOGRAPHY							
300 RADIOLOGY-DIAGNOSTIC	29,541,986	25,245,057	185,000	4,111,929	118.12	1,057,010	30.36
305 RADIOLOGY-THERAPEUTIC							
310 NUCLEAR MEDICINE	6,678,076	5,706,739		971,337	554.10	249,913	142.56
315 MAGNETIC RESONANCE IMAGNG	3,877,763	3,313,736		564,027	1,253.39	222,688	494.86
320 ULTRASONOGRAPHY	15,240,791	13,023,994		2,216,797	318.83	1,110,786	159.76
325 CAT SCANNER	107,478,654	91,845,712		15,632,942	1,205.97	12,506,067	964.75
330 DRUGS SOLD TO PATIENTS	122,311,075	104,520,734		17,790,341	464.38	5,568,345	145.35
335 RESPIRATORY THERAPY	55,827,440	47,707,250		8,120,190	247.06	3,835,420	116.70
340 PULMONARY FUNCTION SVCS	3,792,479	3,240,857		551,622	115.26	-128,533	-26.86
345 RENAL DIALYSIS	1,595,937	1,363,805		232,132	243.07	-476,035	-498.47
350 LITHOTRIPSY							
355 GASTRO-INTESTINAL SVCS	1,387,025	1,185,280		201,745	412.57	-182,021	-372.23
360 PHYSICAL THERAPY	9,187,471	7,851,139		1,336,332	32.24	-639,163	-15.42
365 SPEECH-LANGUAGE PATHOLOGY	1,865,680	1,594,314		271,366	34.30	-16,334	-2.06
370 OCCUPATIONAL THERAPY	2,484,671	2,123,272		361,399	34.75	18,115	1.74
375 OTHER PHYSICAL MEDICINE							
380 ELECTROCONVULSIVE THERAPY							
385 PSYCHIATRIC/PSYCHOLOGICAL							
390 PSYCH INDIV/GROUP THERAPY							
395 ORGAN ACQUISITION							
400 OTHER ANCILLARY SERVICES	9,676,764	8,269,263		1,407,501		-2,694,984	
405 TOTAL ANCILLARY SERVICES	654,543,856	559,339,407	2,228,731	92,975,718		26,285,253	
410 PURCHASED INPATIENT SERVI							
411 PURCHASED OUTPATIENT SERV							
415 TOTAL OPERATING REV AND E	1066,361,033	911,257,119	8,733,224	146,370,690		32,015	
420 NON-OPERATING COST CENTER				-6,635,930		-7,953,611	
425 PROVISIONS FOR INCOME TAX							
430 EXTRAORDINARY ITEMS							
435 NET PROFIT (LOSS)	1066,361,033	911,257,119	8,733,224	139,734,760		-7,921,596	

PATIENT REVENUE PRODUCING CENTERS		----- MEDICARE PROGRAM -----			
		---- TRADITIONAL ----	----	---- MANAGED CARE ----	----
		(1)	(2)	(3)	(4)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
DAILY HOSPITAL SERVICES					
005	MEDICAL/SURGICAL IC	22,173,884		2,264,800	
010	CORONARY CARE				
015	PEDIATRIC IC				
020	NEONATAL IC				
025	PSYCHIATRIC IC				
030	BURN CARE				
035	OTHER INTENSIVE CARE				
040	DEFINITIVE OBSERVATION				
045	MEDICAL/SURGICAL ACUTE	101,805,219		12,952,851	
050	PEDIATRIC ACUTE				
055	PSYCHIATRIC ACUTE - ADULT				
060	PSYCH ACUTE-ADOL & CHILD				
065	OBSTETRICS ACUTE	44,933			
070	ALTERNATE BIRTHING CENTER				
075	CHEMICAL DEPEND SERVICES				
080	PHYSICAL REHABILITATION	4,677,125		1,281,120	
085	HOSPICE INPATIENT CARE				
090	OTHER ACUTE CARE				
095	NURSERY ACUTE				
100	SUB-ACUTE CARE				
101	SUB-ACUTE CARE-PEDIATRIC				
105	SKILLED NURSING				
110	PSYCHIATRIC LONG-TERM				
115	INTERMEDIATE CARE				
120	RESIDENTIAL				
125	OTHER LONG TERM CARE SRVC				
145	OTHER DAILY SERVICES				
150	TOTAL DAILY HOSP SERVICES	128,701,161		16,498,771	
	AMBULATORY SERVICES				
160	EMERGENCY ROOM	18,302,593	15,927,852	2,573,095	4,168,216
165	MEDICAL TRANSPORTATION				
170	PSYCHIATRIC ER'S				
175	CLINIC		3,519,396		353,963
180	SATELLITE CLINICS				
185	SATELLITE ASC				
190	OUTPAT CHEMICAL DEP SVCS				
195	OBSERVATION CARE		10,964,667		1,937,874
200	PART HOSPITALIZATION PSY				
205	HOME HEALTH CARE SERVICES		3,325,362		
210	HOSPICE-OUTPATIENT SVCS				
215	ADULT DAY HEALTH CARE SVC				
220	OTHER AMBULATORY SERVICES	2,404,513	2,808,856	294,414	390,064
225	TOTAL AMBULATORY SERVICES	20,707,106	36,546,133	2,867,509	6,850,117

PATIENT REVENUE PRODUCING CENTERS		----- MEDICARE PROGRAM -----			
		---- TRADITIONAL ----	----	---- MANAGED CARE ----	----
		(1)	(2)	(3)	(4)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
	ANCILLARY SERVICES				
230	LABOR AND DELIVERY	20,440	22,417		
235	SURGERY AND RECOVERY	12,992,795	6,775,872	1,628,260	1,318,154
240	AMBULATORY SURGERY SVCS				
245	ANESTHESIOLOGY	3,670,163	2,591,659	446,360	484,478
250	MED SUPPLIES SOLD TO PAT	22,028,662	8,019,521	2,674,592	1,392,609
255	DURABLE MEDICAL EQUIPMENT				
260	CLINICAL LABORATORY SVCS	42,824,805	16,864,620	5,477,785	2,779,041
265	PATHOLOGICAL LAB SVCS	101,578	73,306	475	475
270	BLOOD BANK	526,393	189,587	43,942	23,182
275	ECHOCARDIOLOGY	5,106,088	1,621,499	837,550	349,306
280	CARDIAC CATH SERVICES	956,517	1,407,786	82,726	117,927
285	CARDIOLOGY SERVICES	1,849,890	2,584,594	276,243	539,267
290	ELECTROMYOGRAPHY				
295	ELECTROENCEPHALOGRAPHY				
300	RADIOLOGY-DIAGNOSTIC	7,386,868	5,200,847	907,511	959,430
305	RADIOLOGY-THERAPEUTIC				
310	NUCLEAR MEDICINE	1,286,298	2,655,755	252,091	316,261
315	MAGNETIC RESONANCE IMAGNG	2,067,202	61,339	397,353	25,299
320	ULTRASONOGRAPHY	2,154,620	3,119,160	342,905	431,125
325	CAT SCANNER	18,079,488	24,839,225	2,942,894	5,112,274
330	DRUGS SOLD TO PATIENTS	53,312,323	8,580,667	6,329,021	1,564,585
335	RESPIRATORY THERAPY	32,588,103	1,983,713	3,720,981	446,854
340	PULMONARY FUNCTION SVCS	645,642	1,939,610	56,007	115,391
345	RENAL DIALYSIS	1,270,390		63,770	
350	LITHOTRIPSY				
355	GASTRO-INTESTINAL SVCS	666,574	110,190	83,479	12,990
360	PHYSICAL THERAPY	2,564,443	1,568,192	420,510	95,154
365	SPEECH-LANGUAGE PATHOLOGY	711,558	197,339	173,114	18,352
370	OCCUPATIONAL THERAPY	543,733	225,631	156,621	63,646
375	OTHER PHYSICAL MEDICINE				
380	ELECTROCONVULSIVE THERAPY				
385	PSYCHIATRIC/PSYCHOLOGICAL				
390	PSYCH INDIV/GROUP THERAPY				
395	ORGAN ACQUISITION				
400	OTHER ANCILLARY SERVICES	51,655	6,397,299		628,008
405	TOTAL ANCILLARY SERVICES	213,406,228	97,029,828	27,314,190	16,793,808
415	TOTAL PATIENT REVENUE	362,814,495	133,575,961	46,680,470	23,643,925

PATIENT REVENUE PRODUCING CENTERS	----- MEDICARE PROGRAM -----			
	---- TRADITIONAL ----		---- MANAGED CARE ----	
	(1)	(2)	(3)	(4)
	GROSS	GROSS	GROSS	GROSS
	INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
	REVENUE	REVENUE	REVENUE	REVENUE
DEDUCTIONS FROM REVENUE				
420 PROVISION FOR BAD DEBTS	180,771	500,455		
425 CONTRACTUAL ADJUSTMENTS	333,147,279	113,685,076	64,185,139	
426 DISPROPORTIONATE SHARE:MEDI-CAL				
430 CHARITY	2,005	1,642		
435 RESTRICTED DONATIONS				
440 TEACHING ALLOWANCES				
445 SUPPORT FOR CLINICAL TEACHING				
450 OTHER DEDUCTIONS	1,623,775	1,833,254		
455 TOTAL DEDUCTIONS FROM REVENUE	334,953,830	116,020,427	64,185,139	
457 CAPITATION PREMIUM REVENUE				
460 NET PATIENT REVENUE	27,860,665	17,555,534	6,139,256	

PATIENT REVENUE PRODUCING CENTERS		MEDI-CAL PROGRAM			
		TRADITIONAL (5) GROSS INPATIENT REVENUE	OUTPATIENT REVENUE	MANAGED CARE (7) GROSS INPATIENT REVENUE	(8) GROSS OUTPATIENT REVENUE
005	DAILY HOSPITAL SERVICES MEDICAL/SURGICAL IC	3,955,552		3,776,765	
010	CORONARY CARE				
015	PEDIATRIC IC				
020	NEONATAL IC				
025	PSYCHIATRIC IC				
030	BURN CARE				
035	OTHER INTENSIVE CARE				
040	DEFINITIVE OBSERVATION				
045	MEDICAL/SURGICAL ACUTE	10,296,431		16,167,273	
050	PEDIATRIC ACUTE				
055	PSYCHIATRIC ACUTE - ADULT				
060	PSYCH ACUTE-ADOL & CHILD				
065	OBSTETRICS ACUTE	2,263,894		5,371,540	
070	ALTERNATE BIRTHING CENTER				
075	CHEMICAL DEPEND SERVICES				
080	PHYSICAL REHABILITATION	102,000		2,070,600	
085	HOSPICE INPATIENT CARE				
090	OTHER ACUTE CARE				
095	NURSERY ACUTE	1,379,232		2,985,935	
100	SUB-ACUTE CARE				
101	SUB-ACUTE CARE-PEDIATRIC				
105	SKILLED NURSING				
110	PSYCHIATRIC LONG-TERM				
115	INTERMEDIATE CARE				
120	RESIDENTIAL				
125	OTHER LONG TERM CARE SRVC				
145	OTHER DAILY SERVICES				
150	TOTAL DAILY HOSP SERVICES	17,997,109		30,372,113	
	AMBULATORY SERVICES				
160	EMERGENCY ROOM	1,960,466	5,686,763	3,803,110	17,242,574
165	MEDICAL TRANSPORTATION				
170	PSYCHIATRIC ER'S				
175	CLINIC		3,975,705		11,168,537
180	SATELLITE CLINICS				
185	SATELLITE ASC				
190	OUTPAT CHEMICAL DEP SVCS				
195	OBSERVATION CARE		606,302		2,583,640
200	PART HOSPITALIZATION PSY				
205	HOME HEALTH CARE SERVICES		116,141		
210	HOSPICE-OUTPATIENT SVCS				
215	ADULT DAY HEALTH CARE SVC				
220	OTHER AMBULATORY SERVICES	356,642	88,936	708,490	1,315,386
225	TOTAL AMBULATORY SERVICES	2,317,108	10,473,847	4,511,600	32,310,137

PATIENT REVENUE PRODUCING CENTERS		----- MEDI-CAL PROGRAM -----			
		---- TRADITIONAL ----	----	---- MANAGED CARE ----	---
		(5)	(6)	(7)	(8)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
230	ANCILLARY SERVICES				
235	LABOR AND DELIVERY	1,207,694	578,029	2,778,808	1,212,232
240	SURGERY AND RECOVERY	855,017	222,836	2,550,348	4,359,983
245	AMBULATORY SURGERY SVCS				
250	ANESTHESIOLOGY	471,137	93,757	1,294,416	1,833,195
255	MED SUPPLIES SOLD TO PAT	1,192,309	281,474	2,847,572	2,749,077
260	DURABLE MEDICAL EQUIPMENT				
265	CLINICAL LABORATORY SVCS	4,060,323	3,110,121	7,353,160	7,314,176
270	PATHOLOGICAL LAB SVCS				
275	BLOOD BANK	55,278	10,917	65,337	13,186
280	ECHOCARDIOLOGY	423,226	117,884	688,108	531,068
285	CARDIAC CATH SERVICES	81,054	15,096	87,077	85,329
290	CARDIOLOGY SERVICES	125,841	237,497	237,096	729,579
295	ELECTROMYOGRAPHY				
300	ELECTROENCEPHALOGRAPHY				
305	RADIOLOGY-DIAGNOSTIC	702,609	914,953	947,828	4,070,132
310	RADIOLOGY-THERAPEUTIC				
315	NUCLEAR MEDICINE	108,435	40,276	221,342	414,408
320	MAGNETIC RESONANCE IMAGNG	203,371		331,870	45,392
325	ULTRASONOGRAPHY	281,410	1,065,248	547,386	2,606,663
330	CAT SCANNER	2,068,035	3,531,863	3,634,064	11,988,030
335	DRUGS SOLD TO PATIENTS	6,439,567	956,098	11,047,109	3,765,896
340	RESPIRATORY THERAPY	3,233,781	195,873	4,322,436	589,305
345	PULMONARY FUNCTION SVCS	81,928	43,832	52,386	304,994
350	RENAL DIALYSIS	70,558		83,140	
355	LITHOTRIPSY				
360	GASTRO-INTESTINAL SVCS	81,260	17,829	94,378	25,219
365	PHYSICAL THERAPY	123,582	121,334	424,858	850,188
370	SPEECH-LANGUAGE PATHOLOGY	45,809	12,871	113,761	37,370
375	OCCUPATIONAL THERAPY	40,640	21,479	299,196	131,366
380	OTHER PHYSICAL MEDICINE				
385	ELECTROCONVULSIVE THERAPY				
390	PSYCHIATRIC/PSYCHOLOGICAL				
395	PSYCH INDIV/GROUP THERAPY				
400	ORGAN ACQUISITION				
405	OTHER ANCILLARY SERVICES		172,935		1,052,354
410	TOTAL ANCILLARY SERVICES	21,953,174	11,762,202	40,021,676	44,709,142
415	TOTAL PATIENT REVENUE	42,267,391	22,236,049	74,905,389	77,019,279

PATIENT REVENUE PRODUCING CENTERS		----- MEDI-CAL PROGRAM -----			
		---- TRADITIONAL ----		---- MANAGED CARE ----	
		(5)	(6)	(7)	(8)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
	DEDUCTIONS FROM REVENUE				
420	PROVISION FOR BAD DEBTS				
425	CONTRACTUAL ADJUSTMENTS				
426	DISPROPORTIONATE SHARE:MEDI-CAL	46,188,482		140,154,629	
430	CHARITY				
435	RESTRICTED DONATIONS				
440	TEACHING ALLOWANCES				
445	SUPPORT FOR CLINICAL TEACHING				
450	OTHER DEDUCTIONS		323,381		
455	TOTAL DEDUCTIONS FROM REVENUE	46,511,863		140,154,629	
457	CAPITATION PREMIUM REVENUE				1,001,146
460	NET PATIENT REVENUE	17,991,577		12,771,185	

	----- COUNTY INDIGENT PROGRAM -----			
	---- TRADITIONAL ----		---- MANAGED CARE ----	
	(9)	(10)	(11)	(12)
	GROSS	GROSS	GROSS	GROSS
	INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
	REVENUE	REVENUE	REVENUE	REVENUE
PATIENT REVENUE PRODUCING CENTERS				
DAILY HOSPITAL SERVICES				
005				
	MEDICAL/SURGICAL IC			
010	CORONARY CARE			
015	PEDIATRIC IC			
020	NEONATAL IC			
025	PSYCHIATRIC IC			
030	BURN CARE			
035	OTHER INTENSIVE CARE			
040	DEFINITIVE OBSERVATION			
045	MEDICAL/SURGICAL ACUTE			
050	PEDIATRIC ACUTE			
055	PSYCHIATRIC ACUTE - ADULT			
060	PSYCH ACUTE-ADOL & CHILD			
065	OBSTETRICS ACUTE			
070	ALTERNATE BIRTHING CENTER			
075	CHEMICAL DEPEND SERVICES			
080	PHYSICAL REHABILITATION			
085	HOSPICE INPATIENT CARE			
090	OTHER ACUTE CARE			
095	NURSERY ACUTE			
100	SUB-ACUTE CARE			
101	SUB-ACUTE CARE-PEDIATRIC			
105	SKILLED NURSING			
110	PSYCHIATRIC LONG-TERM			
115	INTERMEDIATE CARE			
120	RESIDENTIAL			
125	OTHER LONG TERM CARE SRVC			
145	OTHER DAILY SERVICES			
150	TOTAL DAILY HOSP SERVICES			
AMBULATORY SERVICES				
160	EMERGENCY ROOM			
165	MEDICAL TRANSPORTATION			
170	PSYCHIATRIC ER'S			
175	CLINIC			
180	SATELLITE CLINICS			
185	SATELLITE ASC			
190	OUTPAT CHEMICAL DEP SVCS			
195	OBSERVATION CARE			
200	PART HOSPITALIZATION PSY			
205	HOME HEALTH CARE SERVICES			
210	HOSPICE-OUTPATIENT SVCS			
215	ADULT DAY HEALTH CARE SVC			
220	OTHER AMBULATORY SERVICES			
225	TOTAL AMBULATORY SERVICES			

	----- COUNTY INDIGENT PROGRAM -----			
	---- TRADITIONAL ----		---- MANAGED CARE ----	
	(9)	(10)	(11)	(12)
	GROSS	GROSS	GROSS	GROSS
	INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
	REVENUE	REVENUE	REVENUE	REVENUE
PATIENT REVENUE PRODUCING CENTERS				
ANCILLARY SERVICES				
230 LABOR AND DELIVERY				
235 SURGERY AND RECOVERY				
240 AMBULATORY SURGERY SVCS				
245 ANESTHESIOLOGY				
250 MED SUPPLIES SOLD TO PAT				
255 DURABLE MEDICAL EQUIPMENT				
260 CLINICAL LABORATORY SVCS				
265 PATHOLOGICAL LAB SVCS				
270 BLOOD BANK				
275 ECHOCARDIOLOGY				
280 CARDIAC CATH SERVICES				
285 CARDIOLOGY SERVICES				
290 ELECTROMYOGRAPHY				
295 ELECTROENCEPHALOGRAPHY				
300 RADIOLOGY-DIAGNOSTIC				
305 RADIOLOGY-THERAPEUTIC				
310 NUCLEAR MEDICINE				
315 MAGNETIC RESONANCE IMAGNG				
320 ULTRASONOGRAPHY				
325 CAT SCANNER				
330 DRUGS SOLD TO PATIENTS				
335 RESPIRATORY THERAPY				
340 PULMONARY FUNCTION SVCS				
345 RENAL DIALYSIS				
350 LITHOTRIPSY				
355 GASTRO-INTESTINAL SVCS				
360 PHYSICAL THERAPY				
365 SPEECH-LANGUAGE PATHOLOGY				
370 OCCUPATIONAL THERAPY				
375 OTHER PHYSICAL MEDICINE				
380 ELECTROCONVULSIVE THERAPY				
385 PSYCHIATRIC/PSYCHOLOGICAL				
390 PSYCH INDIV/GROUP THERAPY				
395 ORGAN ACQUISITION				
400 OTHER ANCILLARY SERVICES				
405 TOTAL ANCILLARY SERVICES				
415 TOTAL PATIENT REVENUE				

PATIENT REVENUE PRODUCING CENTERS		----- COUNTY INDIGENT PROGRAM -----			
		---- TRADITIONAL ----		---- MANAGED CARE ----	
		(9)	(10)	(11)	(12)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
	DEDUCTIONS FROM REVENUE				
420	PROVISION FOR BAD DEBTS				
425	CONTRACTUAL ADJUSTMENTS				
426	DISPROPORTIONATE SHARE:MEDI-CAL				
430	CHARITY				
435	RESTRICTED DONATIONS				
440	TEACHING ALLOWANCES				
445	SUPPORT FOR CLINICAL TEACHING				
450	OTHER DEDUCTIONS				
455	TOTAL DEDUCTIONS FROM REVENUE				
457	CAPITATION PREMIUM REVENUE				
460	NET PATIENT REVENUE				

PATIENT REVENUE PRODUCING CENTERS		OTHER THIRD PARTIES			
		TRADITIONAL (13) GROSS INPATIENT REVENUE	OUTPATIENT REVENUE	MANAGED CARE (15) GROSS INPATIENT REVENUE	(16) GROSS OUTPATIENT REVENUE
005	DAILY HOSPITAL SERVICES				
	MEDICAL/SURGICAL IC	1,213,275		4,016,999	
010	CORONARY CARE				
015	PEDIATRIC IC				
020	NEONATAL IC				
025	PSYCHIATRIC IC				
030	BURN CARE				
035	OTHER INTENSIVE CARE				
040	DEFINITIVE OBSERVATION				
045	MEDICAL/SURGICAL ACUTE	1,650,875		18,078,006	
050	PEDIATRIC ACUTE				
055	PSYCHIATRIC ACUTE - ADULT				
060	PSYCH ACUTE-ADOL & CHILD				
065	OBSTETRICS ACUTE			4,961,075	
070	ALTERNATE BIRTHING CENTER				
075	CHEMICAL DEPEND SERVICES				
080	PHYSICAL REHABILITATION	196,775		4,569,260	
085	HOSPICE INPATIENT CARE				
090	OTHER ACUTE CARE				
095	NURSERY ACUTE	4,419		2,740,601	
100	SUB-ACUTE CARE				
101	SUB-ACUTE CARE-PEDIATRIC				
105	SKILLED NURSING				
110	PSYCHIATRIC LONG-TERM				
115	INTERMEDIATE CARE				
120	RESIDENTIAL				
125	OTHER LONG TERM CARE SRVC				
145	OTHER DAILY SERVICES				
150	TOTAL DAILY HOSP SERVICES	3,065,344		34,365,941	
	AMBULATORY SERVICES				
160	EMERGENCY ROOM	362,593	1,675,639	3,961,615	15,941,559
165	MEDICAL TRANSPORTATION				
170	PSYCHIATRIC ER'S				
175	CLINIC		3,316,580		1,278,783
180	SATELLITE CLINICS				
185	SATELLITE ASC				
190	OUTPAT CHEMICAL DEP SVCS				
195	OBSERVATION CARE		285,468		7,126,141
200	PART HOSPITALIZATION PSY				
205	HOME HEALTH CARE SERVICES		841,277		
210	HOSPICE-OUTPATIENT SVCS				
215	ADULT DAY HEALTH CARE SVC				
220	OTHER AMBULATORY SERVICES	51,038	110,523	1,040,925	2,932,888
225	TOTAL AMBULATORY SERVICES	413,631	6,229,487	5,002,540	27,279,371

PATIENT REVENUE PRODUCING CENTERS		OTHER THIRD PARTIES			
		TRADITIONAL (13) GROSS INPATIENT REVENUE	OUTPATIENT REVENUE	MANAGED CARE (15) GROSS INPATIENT REVENUE	(16) GROSS OUTPATIENT REVENUE
230	ANCILLARY SERVICES		5,810	2,620,224	963,097
235	LABOR AND DELIVERY				
240	SURGERY AND RECOVERY	400,740	220,491	6,299,908	13,461,895
240	AMBULATORY SURGERY SVCS				
245	ANESTHESIOLOGY	111,720	99,955	2,223,642	4,583,233
250	MED SUPPLIES SOLD TO PAT	783,816	192,591	6,515,938	9,226,627
255	DURABLE MEDICAL EQUIPMENT				
260	CLINICAL LABORATORY SVCS	894,230	528,757	8,259,348	10,026,562
265	PATHOLOGICAL LAB SVCS		615		385
270	BLOOD BANK	2,646	29,172	92,075	39,559
275	ECHOCARDIOLOGY	77,384	60,568	915,719	1,280,840
280	CARDIAC CATH SERVICES	29,913		151,407	319,528
285	CARDIOLOGY SERVICES	37,100	101,324	309,854	1,476,665
290	ELECTROMYOGRAPHY				
295	ELECTROENCEPHALOGRAPHY				
300	RADIOLOGY-DIAGNOSTIC	178,660	735,660	1,320,790	3,669,688
305	RADIOLOGY-THERAPEUTIC				
310	NUCLEAR MEDICINE		24,244	223,272	973,771
315	MAGNETIC RESONANCE IMAGNG	34,460	8,375	535,140	17,710
320	ULTRASONOGRAPHY	35,966	48,023	647,037	3,111,329
325	CAT SCANNER	352,154	1,591,875	5,089,925	18,311,331
330	DRUGS SOLD TO PATIENTS	1,564,274	365,080	13,134,109	8,332,672
335	RESPIRATORY THERAPY	925,942	63,961	5,039,314	847,417
340	PULMONARY FUNCTION SVCS	24,254	4,820	96,047	380,819
345	RENAL DIALYSIS	7,288		93,063	
350	LITHOTRIPSY				
355	GASTRO-INTESTINAL SVCS	15,978		131,738	112,762
360	PHYSICAL THERAPY	84,152	972,563	881,538	979,505
365	SPEECH-LANGUAGE PATHOLOGY	26,224	28,600	253,302	227,130
370	OCCUPATIONAL THERAPY	33,313	72,133	641,981	229,697
375	OTHER PHYSICAL MEDICINE				
380	ELECTROCONVULSIVE THERAPY				
385	PSYCHIATRIC/PSYCHOLOGICAL				
390	PSYCH INDIV/GROUP THERAPY				
395	ORGAN ACQUISITION				
400	OTHER ANCILLARY SERVICES		74,233		723,190
405	TOTAL ANCILLARY SERVICES	5,620,829	5,228,235	55,475,371	79,295,412
415	TOTAL PATIENT REVENUE	9,099,804	11,457,722	94,843,852	106,574,783

PATIENT REVENUE PRODUCING CENTERS		OTHER THIRD PARTIES			
		TRADITIONAL (13) GROSS INPATIENT REVENUE	OUTPATIENT REVENUE	MANAGED CARE (15) GROSS INPATIENT REVENUE	OUTPATIENT REVENUE
420	DEDUCTIONS FROM REVENUE				
	PROVISION FOR BAD DEBTS				
425	CONTRACTUAL ADJUSTMENTS				
426	DISPROPORTIONATE SHARE:MEDI-CAL	6,534,744	7,183,533	135,576,307	
430	CHARITY	20,356	22,980	198,059	
435	RESTRICTED DONATIONS				
440	TEACHING ALLOWANCES				
445	SUPPORT FOR CLINICAL TEACHING				
450	OTHER DEDUCTIONS		94,515	694,569	
455	TOTAL DEDUCTIONS FROM REVENUE	6,555,100	7,301,028	136,468,935	
457	CAPITATION PREMIUM REVENUE			111,239	
460	NET PATIENT REVENUE	2,544,704	4,156,694	65,060,939	

PATIENT REVENUE PRODUCING CENTERS		-- OTHER INDIGENT -- (17) GROSS INPATIENT REVENUE	--- (18) GROSS OUTPATIENT REVENUE	--- OTHER PAYORS --- (19) GROSS INPATIENT REVENUE	---- (20) GROSS OUTPATIENT REVENUE
DAILY HOSPITAL SERVICES					
005	MEDICAL/SURGICAL IC	1,079,251		1,413,057	
010	CORONARY CARE				
015	PEDIATRIC IC				
020	NEONATAL IC				
025	PSYCHIATRIC IC				
030	BURN CARE				
035	OTHER INTENSIVE CARE				
040	DEFINITIVE OBSERVATION				
045	MEDICAL/SURGICAL ACUTE	5,293,670		2,805,092	
050	PEDIATRIC ACUTE				
055	PSYCHIATRIC ACUTE - ADULT				
060	PSYCH ACUTE-ADOL & CHILD				
065	OBSTETRICS ACUTE	18,976		59,220	
070	ALTERNATE BIRTHING CENTER				
075	CHEMICAL DEPEND SERVICES				
080	PHYSICAL REHABILITATION				
085	HOSPICE INPATIENT CARE				
090	OTHER ACUTE CARE				
095	NURSERY ACUTE			58,878	
100	SUB-ACUTE CARE				
101	SUB-ACUTE CARE-PEDIATRIC				
105	SKILLED NURSING				
110	PSYCHIATRIC LONG-TERM				
115	INTERMEDIATE CARE				
120	RESIDENTIAL				
125	OTHER LONG TERM CARE SRVC				
145	OTHER DAILY SERVICES				
150	TOTAL DAILY HOSP SERVICES AMBULATORY SERVICES	6,391,897		4,336,247	
160	EMERGENCY ROOM	1,125,067	3,738,726	885,612	6,646,219
165	MEDICAL TRANSPORTATION				
170	PSYCHIATRIC ER'S				
175	CLINIC		24,155		380,209
180	SATELLITE CLINICS				
185	SATELLITE ASC				
190	OUTPAT CHEMICAL DEP SVCS				
195	OBSERVATION CARE		601,071		711,795
200	PART HOSPITALIZATION PSY				
205	HOME HEALTH CARE SERVICES		4,964		
210	HOSPICE-OUTPATIENT SVCS				
215	ADULT DAY HEALTH CARE SVC				157,755
220	OTHER AMBULATORY SERVICES	119,441	48,733	56,682	79,579
225	TOTAL AMBULATORY SERVICES	1,244,508	4,417,649	942,294	7,975,557

PATIENT REVENUE PRODUCING CENTERS		-- OTHER INDIGENT ---		--- OTHER PAYORS ----	
		(17)	(18)	(19)	(20)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
ANCILLARY SERVICES					
230	LABOR AND DELIVERY		2,306	68,271	32,652
235	SURGERY AND RECOVERY	469,444	83,129	243,864	684,298
240	AMBULATORY SURGERY SVCS				
245	ANESTHESIOLOGY	161,675	26,865	75,079	189,156
250	MED SUPPLIES SOLD TO PAT	555,838	135,561	262,675	369,335
255	DURABLE MEDICAL EQUIPMENT				
260	CLINICAL LABORATORY SVCS	1,954,142	1,704,234	1,398,598	2,828,087
265	PATHOLOGICAL LAB SVCS				
270	BLOOD BANK	15,068	4,822	8,447	7,166
275	ECHOCARDIOLOGY	245,789	111,880	159,886	165,142
280	CARDIAC CATH SERVICES	46,801		21,970	6,409
285	CARDIOLOGY SERVICES	64,561	218,398	51,699	311,348
290	ELECTROMYOGRAPHY				
295	ELECTROENCEPHALOGRAPHY				
300	RADIOLOGY-DIAGNOSTIC	258,906	621,487	233,994	1,432,623
305	RADIOLOGY-THERAPEUTIC				
310	NUCLEAR MEDICINE	47,537	48,111	11,274	55,001
315	MAGNETIC RESONANCE IMAGNG	119,983		30,269	
320	ULTRASONOGRAPHY	105,240	193,461	109,239	441,979
325	CAT SCANNER	1,118,076	3,135,180	688,314	4,995,926
330	DRUGS SOLD TO PATIENTS	2,756,865	737,814	2,061,837	1,363,158
335	RESPIRATORY THERAPY	644,666	100,785	942,399	181,910
340	PULMONARY FUNCTION SVCS	7,033		23,206	16,510
345	RENAL DIALYSIS	7,232		496	
350	LITHOTRIPSY				
355	GASTRO-INTESTINAL SVCS	18,385		11,047	5,196
360	PHYSICAL THERAPY	42,385	3,315	41,536	14,216
365	SPEECH-LANGUAGE PATHOLOGY	2,839		12,883	4,528
370	OCCUPATIONAL THERAPY	711	1,185	5,535	17,804
375	OTHER PHYSICAL MEDICINE				
380	ELECTROCONVULSIVE THERAPY				
385	PSYCHIATRIC/PSYCHOLOGICAL				
390	PSYCH INDIV/GROUP THERAPY				
395	ORGAN ACQUISITION				
400	OTHER ANCILLARY SERVICES		9,825		567,265
405	TOTAL ANCILLARY SERVICES	8,643,176	7,138,358	6,462,518	13,689,709
415	TOTAL PATIENT REVENUE	16,279,581	11,556,007	11,741,059	21,665,266

PATIENT REVENUE PRODUCING CENTERS		-- OTHER INDIGENT ---		--- OTHER PAYORS ----	
		(17)	(18)	(19)	(20)
		GROSS	GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	INPATIENT	OUTPATIENT
		REVENUE	REVENUE	REVENUE	REVENUE
DEDUCTIONS FROM REVENUE					
420	PROVISION FOR BAD DEBTS			11,016,387	18,729,448
425	CONTRACTUAL ADJUSTMENTS				
426	DISPROPORTIONATE SHARE:MEDI-CAL				
430	CHARITY	16,276,674	11,554,085		
435	RESTRICTED DONATIONS				
440	TEACHING ALLOWANCES				
445	SUPPORT FOR CLINICAL TEACHING				
450	OTHER DEDUCTIONS			665,152	1,976,807
455	TOTAL DEDUCTIONS FROM REVENUE	16,276,674	11,554,085	11,681,539	20,706,255
457	CAPITATION PREMIUM REVENUE				
460	NET PATIENT REVENUE	2,907	1,922	59,520	959,011

		-----	TOTAL	-----
		(21)	(22)	(23)
		GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	PATIENT
		REVENUE	REVENUE	REVENUE
DAILY HOSPITAL SERVICES				
005	MEDICAL/SURGICAL IC	39,893,583		39,893,583
010	CORONARY CARE			
015	PEDIATRIC IC			
020	NEONATAL IC			
025	PSYCHIATRIC IC			
030	BURN CARE			
035	OTHER INTENSIVE CARE			
040	DEFINITIVE OBSERVATION			
045	MEDICAL/SURGICAL ACUTE	169,049,417		169,049,417
050	PEDIATRIC ACUTE			
055	PSYCHIATRIC ACUTE - ADULT			
060	PSYCH ACUTE-ADOL & CHILD			
065	OBSTETRICS ACUTE	12,719,638		12,719,638
070	ALTERNATE BIRTHING CENTER			
075	CHEMICAL DEPEND SERVICES			
080	PHYSICAL REHABILITATION	12,896,880		12,896,880
085	HOSPICE INPATIENT CARE			
090	OTHER ACUTE CARE			
095	NURSERY ACUTE	7,169,065		7,169,065
100	SUB-ACUTE CARE			
101	SUB-ACUTE CARE-PEDIATRIC			
105	SKILLED NURSING			
110	PSYCHIATRIC LONG-TERM			
115	INTERMEDIATE CARE			
120	RESIDENTIAL			
125	OTHER LONG TERM CARE SRVC			
145	OTHER DAILY SERVICES			
150	TOTAL DAILY HOSP SERVICES AMBULATORY SERVICES	241,728,583		241,728,583
160	EMERGENCY ROOM	32,974,151	71,027,548	104,001,699
165	MEDICAL TRANSPORTATION			
170	PSYCHIATRIC ER'S			
175	CLINIC		24,017,328	24,017,328
180	SATELLITE CLINICS			
185	SATELLITE ASC			
190	OUTPAT CHEMICAL DEP SVCS			
195	OBSERVATION CARE		24,816,958	24,816,958
200	PART HOSPITALIZATION PSY			
205	HOME HEALTH CARE SERVICES		4,287,744	4,287,744
210	HOSPICE-OUTPATIENT SVCS			
215	ADULT DAY HEALTH CARE SVC		157,755	157,755
220	OTHER AMBULATORY SERVICES	5,032,145	7,774,965	12,807,110
225	TOTAL AMBULATORY SERVICES	38,006,296	132,082,298	170,088,594

		TOTAL		
		(21)	(22)	(23)
		GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	PATIENT
		REVENUE	REVENUE	REVENUE
	ANCILLARY SERVICES			
230	LABOR AND DELIVERY	6,695,437	2,816,543	9,511,980
235	SURGERY AND RECOVERY	25,440,376	27,126,658	52,567,034
240	AMBULATORY SURGERY SVCS			
245	ANESTHESIOLOGY	8,454,192	9,902,298	18,356,490
250	MED SUPPLIES SOLD TO PAT	36,861,402	22,366,795	59,228,197
255	DURABLE MEDICAL EQUIPMENT			
260	CLINICAL LABORATORY SVCS	72,222,391	45,155,598	117,377,989
265	PATHOLOGICAL LAB SVCS	102,978	74,166	177,144
270	BLOOD BANK	809,186	317,591	1,126,777
275	ECHOCARDIOLOGY	8,453,750	4,238,187	12,691,937
280	CARDIAC CATH SERVICES	1,457,465	1,952,075	3,409,540
285	CARDIOLOGY SERVICES	2,952,284	6,198,672	9,150,956
290	ELECTROMYOGRAPHY			
295	ELECTROENCEPHALOGRAPHY			
300	RADIOLOGY-DIAGNOSTIC	11,937,166	17,604,820	29,541,986
305	RADIOLOGY-THERAPEUTIC			
310	NUCLEAR MEDICINE	2,150,249	4,527,827	6,678,076
315	MAGNETIC RESONANCE IMAGNG	3,719,648	158,115	3,877,763
320	ULTRASONOGRAPHY	4,223,803	11,016,988	15,240,791
325	CAT SCANNER	33,972,950	73,505,704	107,478,654
330	DRUGS SOLD TO PATIENTS	96,645,105	25,665,970	122,311,075
335	RESPIRATORY THERAPY	51,417,622	4,409,818	55,827,440
340	PULMONARY FUNCTION SVCS	986,503	2,805,976	3,792,479
345	RENAL DIALYSIS	1,595,937		1,595,937
350	LITHOTRIPSY			
355	GASTRO-INTESTINAL SVCS	1,102,839	284,186	1,387,025
360	PHYSICAL THERAPY	4,583,004	4,604,467	9,187,471
365	SPEECH-LANGUAGE PATHOLOGY	1,339,490	526,190	1,865,680
370	OCCUPATIONAL THERAPY	1,721,730	762,941	2,484,671
375	OTHER PHYSICAL MEDICINE			
380	ELECTROCONVULSIVE THERAPY			
385	PSYCHIATRIC/PSYCHOLOGICAL			
390	PSYCH INDIV/GROUP THERAPY			
395	ORGAN ACQUISITION			
400	OTHER ANCILLARY SERVICES	51,655	9,625,109	9,676,764
405	TOTAL ANCILLARY SERVICES	378,897,162	275,646,694	654,543,856
415	TOTAL PATIENT REVENUE	658,632,041	407,728,992	1,066,361,033

		----- TOTAL -----		
		(21)	(22)	(23)
		GROSS	GROSS	GROSS
		INPATIENT	OUTPATIENT	PATIENT
		REVENUE	REVENUE	REVENUE
	DEDUCTIONS FROM REVENUE			
420	PROVISION FOR BAD DEBTS			30,427,061
425	CONTRACTUAL ADJUSTMENTS			846,655,189
426	DISPROPORTIONATE SHARE:MEDI-CAL			
430	CHARITY			28,075,801
435	RESTRICTED DONATIONS			
440	TEACHING ALLOWANCES			
445	SUPPORT FOR CLINICAL TEACHING			
450	OTHER DEDUCTIONS			7,211,453
455	TOTAL DEDUCTIONS FROM REVENUE			912,369,504
457	CAPITATION PREMIUM REVENUE			1,112,385
460	NET PATIENT REVENUE			155,103,914

		OTHER OPERATING REVENUE		
PART I: COST REDUCTIONS DISTRIBUTED TO SEVERAL COST CENTERS				
005.00	DONATED COMMODITIES			
010.00	CASH DISCOUNTS ON PURCHASES	3593	18	155
015.00	SALE OF SCRAP AND WASTE	969	18	100
020.00	REBATES AND REFUNDS-MATERIALS	141187	18	100
025.00	OTHER COMMISSIONS-FINANACE AP	75310	18	155
030.00	NON-PATIENT ROOM RENTALS			
035.00	REBATES AND REFUNDS-PHARMACY	57778	18	95
040.00	EDUCATION REV-CLASS FEES	26320	18	270
045.00	OTHER REV-PHARMACY	2800	18	95
050.00	OTHER REV-RESPIRATORY THERAPY	3650	17	335
PART II: MINOR RECOVERIES DISTRIBUTED TO ONE COST CENTER				
065.00	TELEPHONE AND TELEGRAPH REVENU			
070.00	DONATED BLOOD			
075.00	VENDING MACHINE COMMISSIONS	4660	18	65
080.00	TELEVISION/RADIO RENTALS			
085.00	FINANCE CHRGS ON PAT ACCOUNTS	797	18	160
090.00	CHILD CARE SERVICES REVENUE			
095.00	COMMUNITY WELLNESS-FLU SHOTS	305	18	280
100.00	OTHER REV-HUMAN RESOURCES	25	18	225
105.00	OTHER REV-MED LIBRARY	12	18	245
110.00	OTHER REV-BRAIN BUILDERS (ADC)	3875	17	400
115.00	OTHER REV-OB	623	17	65
115.01	OTHER REV - CLINICS	1510	17	175
115.02	OTHER REV-CARDIOLOGY	4022	17	285
115.03				
120.00	TOTAL PARTS I AND II	327436		
PART III: OTHER OPERATING REVENUE ALLOCATED				
130.00	NON-PATIENT FOOD SALES	359143	20	100
135.00	LAUNDRY AND LINEN REVENUE			
140.00	SOCIAL WORK SERVICES REVENUE			
145.00	SUPPLIES SOLD TO NON-PATIENT			
150.00	DRUGS SOLD TO NON-PATIENT			
155.00	PURCHASING SERVICES REVENUE			
160.00	PARKING REVENUE			
165.00	HOUSEKEEPING & MAINT. SERV	1639	20	135
170.00	DATA PROCESSING SERV REVENUE			
175.00	MED RECORDS ABSTRACTS SALES	47587	20	185
180.00	MANAGEMENT SERVICES REVENUE			
185.00	TRNSFR RESTRICTED FUND/NURSE TR	101441	20	230
185.01	TRANSFER RESTRICTED FUND/HR	13147	20	85
185.02	TRANSFER RESTRICTED FUND/RN ED	14969	20	230
185.03	TRANSFER RESTRICTED FUND/ADMIN	16939	20	35
185.04	TRANSFER RESTRICTED FUND/ED	1695	20	660
185.05	TRANSFER RESTRICTED FUND/ANCIL	5000	20	900
185.06	TRANSFER RESTRICTED FUND/SAFTY	9553	20	60
185.07	TRANSFER RESTRICTED FUND/ADC	2606	20	715
185.08	TRANSFER RESTRICTED FUND/CLINIC	11070	20	675
185.09	TRANSFER RESTRICTED FUND/PLANT	3360	20	135
185.10	TRANSFER RESTRICTED FUND/NURS A	1500	20	225
190.00	WORKERS COMPENSATION REFUNDS			
195.00	COMMUNITY HEALTH EDUCATION REV	319	20	55
196.00	REINSURANCE RECOVERIES			411
200.00	EHR MEANINGFUL USE - MEDICARE	1662050	20	160
205.00	EHR MEANINGFUL USE - MEDI-CAL	676720	20	160
210.00	GRANTS-DEPT OF AGING-ADULT DAY	61224	20	715
215.00	LEGAL SETTLEMENTS-ADMINISTRATI	845	20	35
220.00	TOTAL PART III	2990807		
PART IV: RESEARCH/EDUC/REVENUES AND TRANSFERS				
225.00	TRANSFERS FROM RESTR TO RESRCH			
230.00	SCHOOL OF NURSING TUITION			
235.00	LVN PROGRAM TUITION			
240.00	MEDICAL POSTGRAD EDUC TUITION			
245.00	PARAMEDICAL EDUCATION TUITION			
250.00	STUDENT HOUSING REVENUE			
255.00	OTH HEALTH PROF EDUC REVENUE			
260.00	TRANSFERS FROM RESTR FOR EDUC			
270.00	TRANSFERS FROM RESTR FOR OPER			
275.00	TOTAL PART IV			
280.00	TOTAL OTHER OPERATING REVENUE	3318243		

		-----COMPENSATION PAID-----				
		(1)	(2)	(3)	(4)	(5)
PATIENT REVENUE PRODUCING CENTERS		SALARIES AND WAGES .07	EMPLOYEE BENEFITS .10 - .19	PROFESSIONAL FEES .20	TOTAL COMPENSATION	RESEARCH SUPPORTED BY HOSPITAL
DAILY HOSPITAL SERVICES						
005	MEDICAL/SURGICAL IC	49,359	13,592	343,143	406,094	
010	CORONARY CARE					
015	PEDIATRIC IC					
020	NEONATAL IC					
025	PSYCHIATRIC IC					
030	BURN CARE					
035	OTHER INTENSIVE CARE					
040	DEFINITIVE OBSERVATION					
045	MEDICAL/SURGICAL ACUTE			1842,249	1842,249	
050	PEDIATRIC ACUTE					
055	PSYCHIATRIC ACUTE - ADULT					
060	PSYCH ACUTE-ADOL & CHILD					
065	OBSTETRICS ACUTE					
070	ALTERNATE BIRTHING CENTER					
075	CHEMICAL DEPEND SERVICES					
080	PHYSICAL REHABILITATION			99,290	99,290	
085	HOSPICE INPATIENT CARE					
090	OTHER ACUTE CARE					
095	NURSERY ACUTE					
100	SUB-ACUTE CARE					
101	SUB-ACUTE CARE-PEDIATRIC					
105	SKILLED NURSING					
110	PSYCHIATRIC LONG-TERM					
115	INTERMEDIATE CARE					
120	RESIDENTIAL					
125	OTHER LONG TERM CARE SRVC					
145	OTHER DAILY SERVICES					
150	TOTAL DAILY HOSP SERVICES	49,359	13,592	2284,682	2347,633	
AMBULATORY SERVICES						
160	EMERGENCY ROOM			1317,769	1317,769	
165	MEDICAL TRANSPORTATION					
170	PSYCHIATRIC ER'S					
175	CLINIC	1603,746	451,138	669,648	2724,532	
180	SATELLITE CLINICS					
185	SATELLITE ASC					
190	OUTPAT CHEMICAL DEP SVCS					
195	OBSERVATION CARE			221,502	221,502	
200	PART HOSPITALIZATION PSY					
205	HOME HEALTH CARE SERVICES					
210	HOSPICE-OUTPATIENT SVCS					
215	ADULT DAY HEALTH CARE SVC					
220	OTHER AMBULATORY SERVICES					
225	TOTAL AMBULATORY SERVICES	1603,746	451,138	2208,919	4263,803	

		-----COMPENSATION PAID-----				
		(1)	(2)	(3)	(4)	(5)
PATIENT REVENUE PRODUCING CENTERS		SALARIES AND WAGES	EMPLOYEE BENEFITS	PROFESSIONAL FEES	TOTAL COMPENSATION	RESEARCH SUPPORTED BY HOSPITAL
	ANCILLARY SERVICES	.07	.10 - .19	.20		
230	LABOR AND DELIVERY					
235	SURGERY AND RECOVERY					
240	AMBULATORY SURGERY SVCS					
245	ANESTHESIOLOGY			1903,485	1903,485	
250	MED SUPPLIES SOLD TO PAT					
255	DURABLE MEDICAL EQUIPMENT					
260	CLINICAL LABORATORY SVCS			54,720	54,720	
265	PATHOLOGICAL LAB SVCS					
270	BLOOD BANK					
275	ECHOCARDIOLOGY					
280	CARDIAC CATH SERVICES					
285	CARDIOLOGY SERVICES			141,246	141,246	
290	ELECTROMYOGRAPHY					
295	ELECTROENCEPHALOGRAPHY					
300	RADIOLOGY-DIAGNOSTIC			300,000	300,000	
305	RADIOLOGY-THERAPEUTIC					
310	NUCLEAR MEDICINE					
315	MAGNETIC RESONANCE IMAGNG					
320	ULTRASONOGRAPHY					
325	CAT SCANNER					
330	DRUGS SOLD TO PATIENTS					
335	RESPIRATORY THERAPY	29,572	7,839		37,411	
340	PULMONARY FUNCTION SVCS					
345	RENAL DIALYSIS					
350	LITHOTRIPSY					
355	GASTRO-INTESTINAL SVCS					
360	PHYSICAL THERAPY					
365	SPEECH-LANGUAGE PATHOLOGY					
370	OCCUPATIONAL THERAPY					
375	OTHER PHYSICAL MEDICINE					
380	ELECTROCONVULSIVE THERAPY					
385	PSYCHIATRIC/PSYCHOLOGICAL					
390	PSYCH INDIV/GROUP THERAPY					
395	ORGAN ACQUISITION			3,812	3,812	
400	OTHER ANCILLARY SERVICES					
405	TOTAL ANCILLARY SERVICES	29,572	7,839	2403,263	2440,674	

PATIENT REVENUE PRODUCING CENTERS		RECLASSIFICATION OF COMPENSATION BY PERCENT OF TIME SPENT BY FUNCTION					ALLOCATION O
		(6)	(7)	(8)	(9)	(10)	(13)
		MED EDUCATION	GENERAL	NURSING AND	PHYSICIAN AND	SUPERVISION	
		SUPPORTED BY	ADMINISTRATION	PARAMEDICAL	INTERN/RES	AND OTHER	PAGE 16, COL
		BY HOSPITAL AND	HOSPITAL	CARE OF HOSP	CARE OF HOSP	FUNCTIONS OF	TO REVENUE
		(NON-INSERVIC)	COMMITTEES	PATIENTS	PATIENTS	OF COST CNTR	CENTERS
	DAILY HOSPITAL SERVICES						
005	MEDICAL/SURGICAL IC					406094	
010	CORONARY CARE						
015	PEDIATRIC IC						
020	NEONATAL IC						
025	PSYCHIATRIC IC						
030	BURN CARE						
035	OTHER INTENSIVE CARE						
040	DEFINITIVE OBSERVATION						
045	MEDICAL/SURGICAL ACUTE					1842249	
050	PEDIATRIC ACUTE						
055	PSYCHIATRIC ACUTE - ADULT						
060	PSYCH ACUTE-ADOL & CHILD						
065	OBSTETRICS ACUTE						
070	ALTERNATE BIRTHING CENTER						
075	CHEMICAL DEPEND SERVICES						
080	PHYSICAL REHABILITATION			99290			
085	HOSPICE INPATIENT CARE						
090	OTHER ACUTE CARE						
095	NURSERY ACUTE						
100	SUB-ACUTE CARE						
101	SUB-ACUTE CARE-PEDIATRIC						
105	SKILLED NURSING						
110	PSYCHIATRIC LONG-TERM						
115	INTERMEDIATE CARE						
120	RESIDENTIAL						
125	OTHER LONG TERM CARE SRVC						
145	OTHER DAILY SERVICES						
150	TOTAL DAILY HOSP SERVICES			99290		2248343	
	AMBULATORY SERVICES						
160	EMERGENCY ROOM					1317769	
165	MEDICAL TRANSPORTATION						
170	PSYCHIATRIC ER'S						
175	CLINIC			7653		2716879	
180	SATELLITE CLINICS						
185	SATELLITE ASC						
190	OUTPAT CHEMICAL DEP SVCS						
195	OBSERVATION CARE					221502	
200	PART HOSPITALIZATION PSY						
205	HOME HEALTH CARE SERVICES						
210	HOSPICE-OUTPATIENT SVCS						
215	ADULT DAY HEALTH CARE SVC						
220	OTHER AMBULATORY SERVICES						
225	TOTAL AMBULATORY SERVICES			7653		4256150	

		RECLASSIFICATION OF COMPENSATION BY PERCENT OF TIME SPENT BY FUNCTION					
		(6)	(7)	(8)	(9)	(10)	(13)
PATIENT REVENUE PRODUCING CENTERS		MED EDUCATION	GENERAL	NURSING AND	PHYSICIAN AND	SUPERVISION	ALLOCATION O
		SUPPORTED BY	ADMINISTRATION	PARAMEDICAL	INTERN/RES	AND OTHER	PAGE 16, COL
		BY HOSPITAL AND	HOSPITAL	CARE OF HOSP	CARE OF HOSP	FUNCTIONS OF	TO REVENUE
		(NON-INSERV)	COMMITTEES	PATIENTS	PATIENTS	OF COST CNTR	CENTERS
	ANCILLARY SERVICES						
230	LABOR AND DELIVERY						
235	SURGERY AND RECOVERY						
240	AMBULATORY SURGERY SVCS						
245	ANESTHESIOLOGY					1903485	
250	MED SUPPLIES SOLD TO PAT						
255	DURABLE MEDICAL EQUIPMENT						
260	CLINICAL LABORATORY SVCS		54720				
265	PATHOLOGICAL LAB SVCS						
270	BLOOD BANK						
275	ECHOCARDIOLOGY						
280	CARDIAC CATH SERVICES						
285	CARDIOLOGY SERVICES		1000			140246	
290	ELECTROMYOGRAPHY						
295	ELECTROENCEPHALOGRAPHY						
300	RADIOLOGY-DIAGNOSTIC		115000			185000	
305	RADIOLOGY-THERAPEUTIC						
310	NUCLEAR MEDICINE						
315	MAGNETIC RESONANCE IMAGNG						
320	ULTRASONOGRAPHY						
325	CAT SCANNER						
330	DRUGS SOLD TO PATIENTS						
335	RESPIRATORY THERAPY		37411				
340	PULMONARY FUNCTION SVCS						
345	RENAL DIALYSIS						
350	LITHOTRIPSY						
355	GASTRO-INTESTINAL SVCS						
360	PHYSICAL THERAPY						
365	SPEECH-LANGUAGE PATHOLOGY						
370	OCCUPATIONAL THERAPY						
375	OTHER PHYSICAL MEDICINE						
380	ELECTROCONVULSIVE THERAPY						
385	PSYCHIATRIC/PSYCHOLOGICAL						
390	PSYCH INDIV/GROUP THERAPY						
395	ORGAN ACQUISITION						
400	OTHER ANCILLARY SERVICES		3812				
405	TOTAL ANCILLARY SERVICES		211943			2228731	

NON OSHPD DATA
(14)
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NURSING

DAILY HOSPITAL SERVICES
005 MEDICAL/SURGICAL IC
010 CORONARY CARE
015 PEDIATRIC IC
020 NEONATAL IC
025 PSYCHIATRIC IC
030 BURN CARE
035 OTHER INTENSIVE CARE
040 DEFINITIVE OBSERVATION
045 MEDICAL/SURGICAL ACUTE
050 PEDIATRIC ACUTE
055 PSYCHIATRIC ACUTE - ADULT
060 PSYCH ACUTE-ADOL & CHILD
065 OBSTETRICS ACUTE
070 ALTERNATE BIRTHING CENTER
075 CHEMICAL DEPEND SERVICES
080 PHYSICAL REHABILITATION
085 HOSPICE INPATIENT CARE
090 OTHER ACUTE CARE
095 NURSERY ACUTE
100 SUB-ACUTE CARE
101 SUB-ACUTE CARE-PEDIATRIC
105 SKILLED NURSING
110 PSYCHIATRIC LONG-TERM
115 INTERMEDIATE CARE
120 RESIDENTIAL
125 OTHER LONG TERM CARE SRVC
145 OTHER DAILY SERVICES
150 TOTAL DAILY HOSP SERVICES
 AMBULATORY SERVICES
160 EMERGENCY ROOM
165 MEDICAL TRANSPORTATION
170 PSYCHIATRIC ER'S
175 CLINIC
180 SATELLITE CLINICS
185 SATELLITE ASC
190 OUTPAT CHEMICAL DEP SVCS
195 OBSERVATION CARE
200 PART HOSPITALIZATION PSY
205 HOME HEALTH CARE SERVICES
210 HOSPICE-OUTPATIENT SVCS
215 ADULT DAY HEALTH CARE SVC
220 OTHER AMBULATORY SERVICES
225 TOTAL AMBULATORY SERVICES

NON OSHPD DATA
(14)
PAGE 16
NURSING

230 ANCILLARY SERVICES
235 LABOR AND DELIVERY
240 SURGERY AND RECOVERY
245 AMBULATORY SURGERY SVCS
250 ANESTHESIOLOGY
255 MED SUPPLIES SOLD TO PAT
260 DURABLE MEDICAL EQUIPMENT
265 CLINICAL LABORATORY SVCS
270 PATHOLOGICAL LAB SVCS
275 BLOOD BANK
280 ECHOCARDIOLOGY
285 CARDIAC CATH SERVICES
290 RADIOLOGY SERVICES
295 ELECTROMYOGRAPHY
300 ELECTROENCEPHALOGRAPHY
305 RADIOLOGY-DIAGNOSTIC
310 RADIOLOGY-THERAPEUTIC
315 NUCLEAR MEDICINE
320 MAGNETIC RESONANCE IMAGNG
325 ULTRASONOGRAPHY
330 CAT SCANNER
335 DRUGS SOLD TO PATIENTS
340 RESPIRATORY THERAPY
345 PULMONARY FUNCTION SVCS
350 RENAL DIALYSIS
355 LITHOTRIPSY
360 GASTRO-INTESTINAL SVCS
365 PHYSICAL THERAPY
370 SPEECH-LANGUAGE PATHOLOGY
375 OCCUPATIONAL THERAPY
380 OTHER PHYSICAL MEDICINE
385 ELECTROCONVULSIVE THERAPY
390 PSYCHIATRIC/PSYCHOLOGICAL
395 PSYCH INDIV/GROUP THERAPY
400 ORGAN ACQUISITION
405 OTHER ANCILLARY SERVICES
TOTAL ANCILLARY SERVICES

		-----COMPENSATION PAID-----				
		(1)	(2)	(3)	(4)	(5)
NON-REVENUE PRODUCING CENTERS		SALARIES AND WAGES	EMPLOYEE BENEFITS	PROFESSIONAL FEES	TOTAL COMPENSATION	RESEARCH SUPPORTED BY HOSPITAL
	RESEARCH COSTS					
005	RESEARCH PROJ AND ADMIN					
010	TOTAL RESEARCH					
	EDUCATION COSTS					
015	EDUCATION ADMIN OFFICE					
020	SCHOOL OF NURSING					
025	LVN PROGRAM					
030	MEDICAL POST GRAD EDUC					
035	PARAMEDICAL EDUCATION					
040	STUDENT HOUSING					
045	OTHER EDUC ACTIVITIES					
050	TOTAL EDUCATION					
	ADMINISTRATIVE SERVICES					
205	HOSPITAL ADMINISTRATION					
210	GOVERNING BOARD EXPENSE					
215	PUBLIC RELATIONS					
220	MANAGEMENT ENGINEERING					
225	PERSONNEL					
230	EMPLOYEE HEALTH SERVICES					
235	AUXILIARY GROUPS					
240	CHAPLAINCY SERVICES					
245	MEDICAL LIBRARY					
250	MEDICAL RECORDS					
255	MEDICAL STAFF ADMIN	11,938	3,585	29,858	45,381	
260	NURSING ADMINISTRATION					
265	NURSING FLOAT PERSONNEL					
270	INSERVICE EDUCATION-NURSG					
275	UTILIZATION MANAGEMENT			34,646	34,646	
280	COMMUNITY HEALTH EDUC					
295	OTHER ADMINISTRATIVE SRV			48,000	48,000	
300	TOTAL ADMINISTRATIVE SVCS	11,938	3,585	112,504	128,027	
305	TOTAL PAGES 15 AND 16	1694,615	476,154	7009,368	9180,137	

DO NOT INCLUDE ANY COMPENSATION
 LISTED ABOVE ON PAGE 17 OR 18
 COL. 1, COL. 3, OR COL. 7

TOTAL LINE 305
 TO PAGE 18,
 COLUMN 3
 LINE 5

		RECLASSIFICATION OF COMPENSATION BY PERCENT OF TIME SPENT BY FUNCTION				
		(6)	(7)	(8)	(9)	(10)
		MED EDUCATION SUPPORTED BY HOSPITAL (NON-INSERVC)	GENERAL ADMINISTRATION COMMITTEES	NURSING AND PARAMEDICAL PATIENTS	PHYSICIAN AND INTERN/RES CARE OF HOSP PATIENTS	SUPERVISION AND OTHER FUNCTIONS OF COST CNTR
NON-REVENUE PRODUCING CENTERS						
	RESEARCH COSTS					
005	RESEARCH PROJ AND ADMIN					
010	TOTAL RESEARCH					
	EDUCATION COSTS					
015	EDUCATION ADMIN OFFICE					
020	SCHOOL OF NURSING					
025	LVN PROGRAM					
030	MEDICAL POST GRAD EDUC					
035	PARAMEDICAL EDUCATION					
040	STUDENT HOUSING					
045	OTHER EDUC ACTIVITIES					
050	TOTAL EDUCATION					
	ADMINISTRATIVE SERVICES					
205	HOSPITAL ADMINISTRATION					
210	GOVERNING BOARD EXPENSE					
215	PUBLIC RELATIONS					
220	MANAGEMENT ENGINEERING					
225	PERSONNEL					
230	EMPLOYEE HEALTH SERVICES					
235	AUXILIARY GROUPS					
240	CHAPLAINCY SERVICES					
245	MEDICAL LIBRARY					
250	MEDICAL RECORDS					
255	MEDICAL STAFF ADMIN		45,381			
260	NURSING ADMINISTRATION					
265	NURSING FLOAT PERSONNEL					
270	INSERVICE EDUCATION-NURSG					
275	UTILIZATION MANAGEMENT		34,646			
280	COMMUNITY HEALTH EDUC					
295	OTHER ADMINISTRATIVE SRV		48,000			
300	TOTAL ADMINISTRATIVE SVCS		128,027			
305	TOTAL PAGES 15 AND 16		446,913		8733,224	
LINES 15-50		TOTAL LINE	LINE ITEMS TO	LINE 50 TO	LINE ITEMS TO	
PAGE 16 TO		305 TO PAGE	PAGE 17 COL 3	PAGE 15,	PAGES 17 & 18	
SAME LINES ON		18, COL 3	LINE AS	COLUMN 13	COL 3, LINES	
PAGE 18,COL 3		LINE 295	APPROPRIATE		AS APPROPRIATE	
OTHERS TO P.18						
COL 3, LINE 15						

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	SALARIES AND WAGES	EMPLOYEE BENEFITS	RECLASS. PHYS. AND STUDENT COMP	PROFESSIONL FEES	SUPLIES	PURCHASED SERVICES	DEPRECIATION
PATIENT REVENUE PRODUCING CENTERS							
DAILY HOSPITAL SERVICES							
005 MEDICAL/SURGICAL IC	2775748	747061		94648	220297	1161	79268
010 CORONARY CARE							
015 PEDIATRIC IC							
020 NEONATAL IC							
025 PSYCHIATRIC IC							
030 BURN CARE							
035 OTHER INTENSIVE CARE							
040 DEFINITIVE OBSERVATION							
045 MEDICAL/SURGICAL ACUTE	10880318	2805648		10065	731349	8908	419394
050 PEDIATRIC ACUTE							
055 PSYCHIATRIC ACUTE - ADULT							
060 PSYCH ACUTE-ADOL & CHILD							
065 OBSTETRICS ACUTE	1602407	357022		33694	70355	6730	1889
070 ALTERNATE BIRTHING CENTER							
075 CHEMICAL DEPEND SERVICES							
080 PHYSICAL REHABILITATION	1040579	260387			31167	9328	9976
085 HOSPICE INPATIENT CARE							
090 OTHER ACUTE CARE							
095 NURSERY ACUTE	713280	191837			42816	5256	12839
100 SUB-ACUTE CARE							
101 SUB-ACUTE CARE-PEDIATRIC							
105 SKILLED NURSING							
110 PSYCHIATRIC LONG-TERM							
115 INTERMEDIATE CARE							
120 RESIDENTIAL							
125 OTHER LONG TERM CARE SRVC							
145 OTHER DAILY SERVICES							
150 TOTAL DAILY HOSP SERVICES	17012332	4361955		138407	1095984	31383	523366
AMBULATORY SERVICES							
160 EMERGENCY ROOM	3980110	1005730		494615	699887	21253	166092
165 MEDICAL TRANSPORTATION						158959	
170 PSYCHIATRIC ER'S							
175 CLINIC	3164621	897248		3995	406579	69055	50496
180 SATELLITE CLINICS							
185 SATELLITE ASC							
190 OUTPAT CHEMICAL DEP SVCS							
195 OBSERVATION CARE	1270452	297660			5947	74	2072
200 PART HOSPITALIZATION PSY							
205 HOME HEALTH CARE SERVICES	1477379	420657		43655	45418	21475	2603
210 HOSPICE-OUTPATIENT SVCS							
215 ADULT DAY HEALTH CARE SVC	155301	43337			6205	3386	1027
220 OTHER AMBULATORY SERVICES	1669928	469101			124614	1816	24836
225 TOTAL AMBULATORY SERVICES	11717791	3133733		542265	1288650	276018	247126

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	SALARIES AND WAGES	EMPLOYEE BENEFITS	RECLASS. PHYS. AND STUDENT COMP	PROFESSIONL FEES	SUPPLIES	PURCHASED SERVICES	DEPRECIATION
PATIENT REVENUE PRODUCING CENTERS							
ANCILLARY SERVICES							
230 LABOR AND DELIVERY	1433991	415170		58419	196516	876	43193
235 SURGERY AND RECOVERY	1740531	437841		173682	762873	136420	174804
240 AMBULATORY SURGERY SVCS							
245 ANESTHESIOLOGY	52686	14867			76394	2394	14548
250 MED SUPPLIES SOLD TO PAT					5650678		
255 DURABLE MEDICAL EQUIPMENT							
260 CLINICAL LABORATORY SVCS	2937410	815954			1754066	916583	125127
265 PATHOLOGICAL LAB SVCS					62	79275	4377
270 BLOOD BANK					891919		
275 ECHOCARDIOLOGY	255324	77536			5910	26717	65841
280 CARDIAC CATH SERVICES	106898	29241			18994	1015	177757
285 CARDIOLOGY SERVICES	372681	93344			21984	18395	49065
290 ELECTROMYOGRAPHY							
295 ELECTROENCEPHALOGRAPHY							
300 RADIOLOGY-DIAGNOSTIC	907822	226772			45043	197418	268384
305 RADIOLOGY-THERAPEUTIC							
310 NUCLEAR MEDICINE	205359	50864			119380	39821	1296
315 MAGNETIC RESONANCE IMAGNG						240218	
320 ULTRASONOGRAPHY	446134	115750			14568		65573
325 CAT SCANNER	392916	111662			66063	135040	254840
330 DRUGS SOLD TO PATIENTS					5073813		
335 RESPIRATORY THERAPY	1617252	428690			318409	7381	168629
340 PULMONARY FUNCTION SVCS	242812	49721			60072	3461	43765
345 RENAL DIALYSIS	314181	82132			67024	10072	10425
350 LITHOTRIPSY							
355 GASTRO-INTESTINAL SVCS	74355	20310			56721	2091	4116
360 PHYSICAL THERAPY	859101	266896		2886	15798	2507	7794
365 SPEECH-LANGUAGE PATHOLOGY	137748	38708			2483	158	
370 OCCUPATIONAL THERAPY	185776	56014			3148	158	3434
375 OTHER PHYSICAL MEDICINE							
380 ELECTROCONVULSIVE THERAPY							
385 PSYCHIATRIC/PSYCHOLOGICAL							
390 PSYCH INDIV/GROUP THERAPY							
395 ORGAN ACQUISITION							
400 OTHER ANCILLARY SERVICES	691544	181949			775312	415762	33253
405 TOTAL ANCILLARY SERVICES	12974521	3513421		234987	15997230	2235762	1516221
410 PURCHASED INPATIENT SERVICES							
411 PURCHASED OUTPATIENT SERVICES							
415 TOTAL PATIENT CARE SERVICES	41704644	11009109		915659	18381864	2543163	2286713

	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	LEASES AND RENTALS	OTHR DIRECT EXPENSES	TOTAL DIRECT EXPENSES	ADJSTMNT OF DIRECT EXPENSES	ADJUSTED DIRECT EXPENSES	UNITS OF SERVICE	ADJUSTED DIRECT EXP PER UNIT
DAILY HOSPITAL SERVICES							
005 MEDICAL/SURGICAL IC	9405	3754	3931342		3931342	2686	1463.64
010 CORONARY CARE							
015 PEDIATRIC IC							
020 NEONATAL IC							
025 PSYCHIATRIC IC							
030 BURN CARE							
035 OTHER INTENSIVE CARE							
040 DEFINITIVE OBSERVATION							
045 MEDICAL/SURGICAL ACUTE	60301	101043	15017026		15017026	23650	634.97
050 PEDIATRIC ACUTE							
055 PSYCHIATRIC ACUTE - ADULT							
060 PSYCH ACUTE-ADOL & CHILD							
065 OBSTETRICS ACUTE	531	7252	2079880	623	2079257	1992	1043.80
070 ALTERNATE BIRTHING CENTER							
075 CHEMICAL DEPEND SERVICES							
080 PHYSICAL REHABILITATION		6111	1357548		1357548	1943	698.69
085 HOSPICE INPATIENT CARE							
090 OTHER ACUTE CARE							
095 NURSERY ACUTE			966028		966028	1638	589.76
100 SUB-ACUTE CARE							
101 SUB-ACUTE CARE-PEDIATRIC							
105 SKILLED NURSING							
110 PSYCHIATRIC LONG-TERM							
115 INTERMEDIATE CARE							
120 RESIDENTIAL							
125 OTHER LONG TERM CARE SRVC							
145 OTHER DAILY SERVICES							
150 TOTAL DAILY HOSP SERVICES	70237	118160	23351824	623	23351201	31909	
150 AMBULATORY SERVICES							
160 EMERGENCY ROOM		7183	6374870		6374870	30902	206.29
165 MEDICAL TRANSPORTATION			158959		158959	723	219.86
170 PSYCHIATRIC ER'S							
175 CLINIC	57571	392909	5042474	1510	5040964	78180	64.48
180 SATELLITE CLINICS							
185 SATELLITE ASC							
190 OUTPAT CHEMICAL DEP SVCS							
195 OBSERVATION CARE			1576205		1576205	44545	35.38
200 PART HOSPITALIZATION PSY							
205 HOME HEALTH CARE SERVICES		90493	2101680		2101680	9307	225.82
210 HOSPICE-OUTPATIENT SVCS							
215 ADULT DAY HEALTH CARE SVC	3450	4266	216972		216972	4372	49.63
220 OTHER AMBULATORY SERVICES	999	5797	2297091		2297091		
225 TOTAL AMBULATORY SERVICES	62020	500648	17768251	1510	17766741		

	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	LEASES AND RENTALS	OTHR DIRECT EXPENSES	TOTAL DIRECT EXPENSES	ADJSTMNT OF DIRECT EXPENSES	ADJUSTED DIRECT EXPENSES	UNITS OF SERVICE	ADJUSTED DIRECT EXP PER UNIT
230 ANCILLARY SERVICES		2573	2150738		2150738	964	2231.06
235 LABOR AND DELIVERY		14632	3480594		3480594	337994	10.30
240 SURGERY AND RECOVERY	39811						
245 AMBULATORY SURGERY SVCS			160889		160889	337994	.48
250 ANESTHESIOLOGY			5650678		5650678	48639	116.18
255 MED SUPPLIES SOLD TO PAT							
260 DURABLE MEDICAL EQUIPMENT	161370	30414	6740924		6740924	507126	13.29
265 CLINICAL LABORATORY SVCS			83714		83714	1330	62.94
270 PATHOLOGICAL LAB SVCS			891919		891919	4526	197.07
275 BLOOD BANK			431328		431328	2639	163.44
280 ECHOCARDIOLOGY			333905		333905	965	346.02
285 CARDIAC CATH SERVICES		87	555556	4022	551534	16826	32.78
290 RADIOLOGY SERVICES							
295 ELECTROMYOGRAPHY							
300 ELECTROENCEPHALOGRAPHY		6983	1652422		1652422	34812	47.47
305 RADIOLOGY-DIAGNOSTIC							
310 RADIOLOGY-THERAPEUTIC		5324	422044		422044	1753	240.76
315 NUCLEAR MEDICINE			240218		240218	450	533.82
320 MAGNETIC RESONANCE IMAGNG		2	642027		642027	6953	92.34
325 ULTRASONOGRAPHY			960521		960521	12963	74.10
330 CAT SCANNER			5073813		5073813	38310	132.44
335 DRUGS SOLD TO PATIENTS	28954	7165	2576480	3650	2572830	32867	78.28
340 RESPIRATORY THERAPY		293	400124		400124	4786	83.60
345 PULMONARY FUNCTION SVCS	3168		487002		487002	955	509.95
350 RENAL DIALYSIS							
355 LITHOTRIPSY		25	157618		157618	489	322.33
360 GASTRO-INTESTINAL SVCS		1672	1156654		1156654	41450	27.90
365 PHYSICAL THERAPY		90	179187		179187	7911	22.65
370 SPEECH-LANGUAGE PATHOLOGY			248530		248530	10399	23.90
375 OCCUPATIONAL THERAPY							
380 OTHER PHYSICAL MEDICINE							
385 ELECTROCONVULSIVE THERAPY							
390 PSYCHIATRIC/PSYCHOLOGICAL							
395 PSYCH INDIV/GROUP THERAPY							
400 ORGAN ACQUISITION							
405 OTHER ANCILLARY SERVICES	13193	40759	2151772	3875	2147897		
410 TOTAL ANCILLARY SERVICES	246496	110019	36828657	11547	36817110	1453101	
415 PURCHASED INPATIENT SERVICES							
411 PURCHASED OUTPATIENT SERVICES							
415 TOTAL PATIENT CARE SERVICES	378753	728827	77948732	13680	77935052	1653039	

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	SALARIES AND WAGES	EMPLOYEE BENEFITS	RECLASS. PHYS. AND STUDENT COMP	PROFESSIONL FEES	SUPPLIES	PURCHASED SERVICES	DEPRECIATION
NON-REVENUE PRODUCING CENTERS							
RESEARCH COSTS							
005 RESEARCH PROJ AND ADMIN							
010 TOTAL RESEARCH							
EDUCATION COSTS							
015 EDUCATION ADMIN OFFICE							
020 SCHOOL OF NURSING							
025 LVN PROGRAM							
030 MEDICAL POST GRAD EDUC							
035 PARAMEDICAL EDUCATION							
040 STUDENT HOUSING							
045 OTHER EDUC ACTIVITIES							
050 TOTAL EDUCATION							
GENERAL SERVICES							
055 PRINTING AND DUPLICATING					109664	62145	32216
060 KITCHEN							
065 NON-PATIENT FOOD SERVICES	869997	225487			500890	57707	61377
070 DIETARY	675304	175026			388798	44793	47642
075 LAUNDRY AND LINEN	55137	16064			175628	446094	7589
080 SOCIAL SERVICES							
085 CENTRAL TRANSPORTATION							
090 CENTRAL SRVC AND SUPPLY	560961	155472		6793	116084	41472	68118
095 PHARMACY	2135801	571815			140446	181776	328815
100 PURCHASING AND STORES	314757	90906			4593	53047	77806
105 GROUNDS						94612	
110 SECURITY	577735	146800			6783	22687	1224
115 PARKING							
120 HOUSEKEEPING	1560894	393908			257860	558815	21810
125 PLANT OPERATIONS							
130 PLANT MAINTENANCE	995935	319549		23813	88428	1649424	23832
135 COMMUNICATIONS	270739	64292			13541	85785	22965
140 DATA PROCESSING	1235936	359339		34322	244520	1352925	1683352
145 OTHER GENERAL SERVICES							
150 TOTAL GENERAL SERVICES	9253196	2518658		64928	2047235	4651282	2376746
FISCAL SERVICES							
155 GENERAL ACCOUNTING	517425	149995		98467	27073	281125	
160 PATIENT ACCOUNTING	807063	249236		1005	57431	1421106	460
165 CREDIT AND COLLECTION						209678	
170 ADMITTING	467636	122283			35089	670	4198
175 OUTPATIENT REGISTRATION	279491	73085			20972	400	2509
195 OTHER FISCAL SERVICES	411119	125881			1095	256555	84172
200 TOTAL FISCAL SERVICES	2482734	720480		99472	141660	2169534	91339

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	SALARIES AND WAGES	EMPLOYEE BENEFITS	RECLASS. PHYS. AND STUDENT COMP	PROFESSIONL FEES	SUPPLIES	PURCHASED SERVICES	DEPRECIATION
NON-REVENUE PRODUCING CENTERS							
ADMINISTRATIVE SERVICES							
205 HOSPITAL ADMINISTRATION	969395	325576		753181	18364	289757	15440
210 GOVERNING BOARD EXPENSE					298	75754	
215 PUBLIC RELATIONS	141559	52899			6973	146189	19552
220 MANAGEMENT ENGINEERING							
225 PERSONNEL	357261	239869		38551	29774	19710	1037
230 EMPLOYEE HEALTH SERVICES	159462	47789			22669	21797	396
235 AUXILIARY GROUPS	28175	8906			1531	1743	
240 CHAPLAINCY SERVICES							
245 MEDICAL LIBRARY	24718	4304			1307	11	851
250 MEDICAL RECORDS	656355	191460		3085	16056	434897	65847
255 MEDICAL STAFF ADMIN	143654	43143		30946	4262	18446	57
260 NURSING ADMINISTRATION	1091456	305289			16170	19067	1939
265 NURSING FLOAT PERSONNEL							
270 INSERVICE EDUCATION-NURSG	1186931	254284			46627	69233	30910
275 UTILIZATION MANAGEMENT	2041700	526416			4771	95374	342
280 COMMUNITY HEALTH EDUC	169561	36326			6661	9890	4416
295 OTHER ADMINISTRATIVE SRV	907514	236133	446913	112001	10782	138979	5000
300 TOTAL ADMINISTRATIVE SVCS	7877741	2272394	446913	937764	186245	1340847	145787
UNASSIGNED COSTS							
305 DEPRECIATION AND AMORTIZATION							6831160
310 LEASES AND RENTALS							
315 INSURANCE-PROF LIABILITY							
320 INSURANCE-OTHER							
325 LICENSES AND TAXES							
330 INTEREST-WORKING CAPITAL							
345 INTEREST-OTHER							
350 EMPLOYEE BENEFITS							
355 OTHER UNASSIGNED COSTS							
360 TOTAL UNASSIGNED COST							6831160
365 TOTAL DIRECT OPER COST	61318315	16520641	446913	2017823	20757004	10704826	11731745
370 NON-OPERATING COST CNTRS	205084	56837		11703	80163	178471	59908
375 TOTAL	61523399	16577478	446913	2029526	20837167	10883297	11791653

	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	LEASES AND RENTALS	OTHR DIRECT EXPENSES	TOTAL DIRECT EXPENSES	ADJSTMNT OF DIRECT EXPENSES	ADJUSTED DIRECT EXPENSES	UNITS OF SERVICE	ADJUSTED DIRECT EXP PER UNIT
RESEARCH COSTS							
005	RESEARCH PROJ AND ADMIN						
010	TOTAL RESEARCH						
	EDUCATION COSTS						
015	EDUCATION ADMIN OFFICE						
020	SCHOOL OF NURSING						
025	LVN PROGRAM						
030	MEDICAL POST GRAD EDUC						
035	PARAMEDICAL EDUCATION						
040	STUDENT HOUSING						
045	OTHER EDUC ACTIVITIES						
050	TOTAL EDUCATION						
	GENERAL SERVICES						
055	PRINTING AND DUPLICATING	13562	493	218080		218080	18480
060	KITCHEN						
065	NON-PATIENT FOOD SERVICES		1916	1717374	4660	1712714	142789
070	DIETARY		1487	1333050		1333050	110835
075	LAUNDRY AND LINEN			700512		700512	746478
080	SOCIAL SERVICES						.94
085	CENTRAL TRANSPORTATION						
090	CENTRAL SRVC AND SUPPLY		8041	956941		956941	48639
095	PHARMACY		6365	3365018	60578	3304440	38310
100	PURCHASING AND STORES	70047	24718	635874	142156	493718	13282
105	GROUPS			94612		94612	393176
110	SECURITY		912	756141		756141	945
115	PARKING						800.15
120	HOUSEKEEPING		187	2793474		2793474	390023
125	PLANT OPERATIONS		1991987	1991987		1991987	390023
130	PLANT MAINTENANCE	5332	33723	3140036		3140036	390023
135	COMMUNICATIONS	1931	80020	539273		539273	945
140	DATA PROCESSING		71636	4982030		4982030	1066361
145	OTHER GENERAL SERVICES						4.67
150	TOTAL GENERAL SERVICES	90872	2221485	23224402	207394	23017008	
	FISCAL SERVICES						
155	GENERAL ACCOUNTING		7874	1081959	78903	1003056	945
160	PATIENT ACCOUNTING		15534	2551835	797	2551038	1066361
165	CREDIT AND COLLECTION			209678		209678	1066361
170	ADMITTING		5036	634912		634912	6184
175	OUTPATIENT REGISTRATION		3010	379467		379467	98747
195	OTHER FISCAL SERVICES		3974	882796		882796	
200	TOTAL FISCAL SERVICES		35428	5740647	79700	5660947	

	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	LEASES AND RENTALS	OTHR DIRECT EXPENSES	TOTAL DIRECT EXPENSES	ADJSTMNT OF DIRECT EXPENSES	ADJUSTED DIRECT EXPENSES	UNITS OF SERVICE	ADJUSTED DIRECT EXP PER UNIT
ADMINISTRATIVE SERVICES							
205	HOSPITAL ADMINISTRATION	11380184	13751897		13751897	945	14552.27
210	GOVERNING BOARD EXPENSE	28559	104611		104611	1069679	.10
215	PUBLIC RELATIONS	15699	382871		382871	1069679	.36
220	MANAGEMENT ENGINEERING						
225	PERSONNEL	30695	716897	25	716872	945	758.59
230	EMPLOYEE HEALTH SERVICES	50	252163		252163	945	266.84
235	AUXILIARY GROUPS		40355		40355	15826	2.55
240	CHAPLAINCY SERVICES						
245	MEDICAL LIBRARY	8679	39870	12	39858	144	276.79
250	MEDICAL RECORDS	3247	1370947		1370947	49010	27.97
255	MEDICAL STAFF ADMIN	45708	286216		286216	144	1987.61
260	NURSING ADMINISTRATION	59	1433980		1433980	299	4795.92
265	NURSING FLOAT PERSONNEL						
270	INSERVICE EDUCATION-NURSG	14925	1602910	26320	1576590	19774	79.73
275	UTILIZATION MANAGEMENT	18414	2687017		2687017	6184	434.51
280	COMMUNITY HEALTH EDUC	2132	228986	305	228681	1594	143.46
295	OTHER ADMINISTRATIVE SRV	56307	1913629		1913629		
300	TOTAL ADMINISTRATIVE SVCS	11604658	24812349	26662	24785687		
UNASSIGNED COSTS							
305	DEPRECIATION AND AMORTIZATION		6831160		6831160	390023	17.51
310	LEASES AND RENTALS						
315	INSURANCE-PROF LIABILITY	553566	553566		553566	1066361	.52
320	INSURANCE-OTHER	264356	264356		264356	390023	.68
325	LICENSES AND TAXES	88329	88329		88329	390023	.23
330	INTEREST-WORKING CAPITAL	34334	34334		34334	1066361	.03
345	INTEREST-OTHER	7508369	7508369		7508369	390023	19.25
350	EMPLOYEE BENEFITS						
355	OTHER UNASSIGNED COSTS						
360	TOTAL UNASSIGNED COST	8448954	15280114		15280114		
365	TOTAL DIRECT OPER COST	469625	23039352	327436	146678808		
370	NON-OPERATING COST CNTRS	186932	198450		977548		
375	TOTAL	656557	23237802	147983792	327436	147656356	

NO	COST CENTER BASIS OF ALLOCATION	(1)	(2) SQUARE FEET	(3)	(4) ACCUMULATED COST	(5) HOSPITAL FTE	(6) SUPPLIES	(7) SQUARE FEET SERVICED
	005 LINES BEING ALLOCATED		5 - 25		30 - 80	85 - 100	105	110
010	INTEREST-OTHER							
015	INSURANCE-OTHER							
020	LICENSES AND TAXES							
025	TOTAL PAGES 15 AND 16							
030	LEASES AND RENTALS							
035	INTEREST-WORKING CAPITAL							
040	HOSPITAL ADMINISTRATION		7519					
045	GOVERNING BOARD EXPENSE							
050	PUBLIC RELATIONS		1851					
055	MANAGEMENT ENGINEERING							
060	COMMUNITY HEALTH EDUC							
065	OTHER ADMINISTRATIVE SRV		1145					
070	GENERAL ACCOUNTING		2096					
075	COMMUNICATIONS		340					
080	OTHER FISCAL SERVICES		1322					
085	PRINTING AND DUPLICATING		136					
090	PERSONNEL		1160		760931			
095	EMPLOYEE HEALTH SERVICES		1026		291132			
100	EMPLOYEE BENEFITS							
105	NON-PATIENT FOOD SERVICES		7568		2000161			
110	PURCHASING AND STORES		11909		946045	6.41		
115	HOUSEKEEPING		3387		2922119	45.79	257860	
120	FOUNDATIONS				94612			
125	SECURITY		592		778626	16.83	6783	592
130	PARKING							
135	PLANT OPERATIONS		30637		3155640			30637
140	PLANT MAINTENANCE		58322		5355219	13.90	88428	58322
145	OTHER GENERAL SERVICES							
150	DIETARY		4336		1497740	16.97	388798	4336
155	LAUNDRY AND LINEN		1734		766373	1.63	175628	1734
160	PATIENT ACCOUNTING		5202		2748620	17.30	57431	5202
165	DATA PROCESSING		6611		5233129	15.32	244520	6611
170	CREDIT AND COLLECTION				209678			
175	AUXILIARY GROUPS				40355	.54	1531	
180	CHAPLAINCY SERVICES							
185	MEDICAL LIBRARY		399		55013	.51	1307	399
190	MEDICAL RECORDS		2894		1480867	15.89	16056	2894
195	MEDICAL STAFF ADMIN		600		309005	2.39	4262	600
200	SOCIAL SERVICES							
205	UTILIZATION MANAGEMENT		1003		2725113	23.11	4771	1003
210	INSURANCE-PROF LIABILITY				553566			
215	ADMITTING		1527		692910	12.61	35089	1527
220	OTHER UNASSIGNED COSTS							
225	OUTPATIENT REGISTRATION		659		404497	7.53	20972	659
230	NURSING ADMINISTRATION		1645		1496460	11.02	16170	1645
235	INSERVICE EDUCATION-NURSG		9679		1944217	13.25	46627	9679
240	CENTRAL SRVC AND SUPPLY		3011		1071305	15.07	116084	3011
245	PHARMACY		3300		3429780	23.86	140446	3300
250	RESEARCH PROJ AND ADMIN							
255	EDUCATION ADMIN OFFICE							
260	STUDENT HOUSING							
265	LVN PROGRAM							
270	SCHOOL OF NURSING							
275	PARAMEDICAL EDUCATION							
280	OTHER EDUC ACTIVITIES							
285	MEDICAL POST GRAD EDUC							
290	MEDICAL/SURGICAL IC		4947		4119239	26.53	220297	4947
295	CORONARY CARE							
300	PEDIATRIC IC							
305	NEONATAL IC							
310	PSYCHIATRIC IC							
315	BURN CARE							
320	OTHER INTENSIVE CARE							
325	DEFINITIVE OBSERVATION							
330	MEDICAL/SURGICAL ACUTE		66035		17525162	139.51	731349	66035
335	PEDIATRIC ACUTE							
340	PSYCHIATRIC ACUTE - ADULT							
345	PSYCH ACUTE-ADOL & CHILD							
350	OBSTETRICS ACUTE		11434		2513543	16.15	70355	11434
355	ALTERNATE BIRTHING CENTER							
360	CHEMICAL DEPEND SERVICES							
365	PHYSICAL REHABILITATION		7208		1631322	11.63	31167	7208
370	HOSPICE INPATIENT CARE							
375	OTHER ACUTE CARE							
380	NURSERY ACUTE		1013		1004504	6.42	42816	1013
385	SUB-ACUTE CARE							
390	SUB-ACUTE CARE-PEDIATRIC							
395	SKILLED NURSING							
400	PSYCHIATRIC LONG-TERM							
405	INTERMEDIATE CARE							
410	RESIDENTIAL							
415	OTHER LONG TERM CARE SRVC							
420	OTHER DAILY SERVICES							
425	EMERGENCY ROOM		19780		7126153	46.96	699887	19780
430	MEDICAL TRANSPORTATION				158959			

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NO	COST CENTER BASIS OF ALLOCATION	(1)	(2) SQUARE FEET 5 - 25	(3)	(4) ACCUMULATED COST 30 - 80	(5) HOSPITAL FTE 85 - 100	(6) SUPPLIES 105	(7) SQUARE FEET SERVICED 110
670	PSYCHIATRIC ER'S							
675	CLINIC		29221		6150834	62.53	406579	29221
680	SATELLITE CLINICS							
685	SATELLITE ASC							
690	OUTPAT CHEMICAL DEP SVCS							
695	OBSERVATION CARE		4851		1760455	16.88	5947	4851
700	PART HOSPITALIZATION PSY							
705	HOME HEALTH CARE SERVICES		3621		2239213	15.58	45418	3621
710	HOSPICE-OUTPATIENT SVCS							
715	ADULT DAY HEALTH CARE SVC		2754		321574	3.74	6205	2754
720	OTHER AMBULATORY SERVICES		7654		2587805	15.67	124614	7654
730	LABOR AND DELIVERY		3432		2281092	12.87	196516	3432
735	SURGERY AND RECOVERY		11627		3922210	20.88	762873	11627
740	AMBULATORY SURGERY SVCS							
745	ANESTHESIOLOGY				160889	.95	76394	
750	MED SUPPLIES SOLD TO PAT				5650678		5650678	
755	DURABLE MEDICAL EQUIPMENT							
760	CLINICAL LABORATORY SVCS		6007		6969082	46.69	1754066	6007
765	PATHOLOGICAL LAB SVCS		733		111555		62	733
770	BLOOD BANK				891919		891919	
775	ECHOCARDIOLOGY		347		444508	3.12	5910	347
780	CARDIAC CATH SERVICES		1454		389131	1.27	18994	1454
785	CARDIOLOGY SERVICES		2167		633841	7.09	21984	2167
790	ELECTROMYOGRAPHY							
795	ELECTROENCEPHALOGRAPHY							
800	RADIOLOGY-DIAGNOSTIC		5662		1867476	11.51	45043	5662
805	RADIOLOGY-THERAPEUTIC							
810	NUCLEAR MEDICINE		687		448138	1.79	119380	687
815	MAGNETIC RESONANCE IMAGNG				240218			
820	ULTRASONOGRAPHY		777		671539	3.92	14568	777
825	CAT SCANNER		1075		1001352	4.28	66063	1075
830	DRUGS SOLD TO PATIENTS				5073813		5073813	
835	RESPIRATORY THERAPY		2086		2652060	22.30	318409	2086
840	PULMONARY FUNCTION SVCS		1158		444107	3.20	60072	1158
845	RENAL DIALYSIS		580		509032	2.33	67024	580
850	LITHOTRIPSY							
855	GASTRO-INTESTINAL SVCS		1555		216680	.67	56721	1555
860	PHYSICAL THERAPY		4278		1319141	11.85	15798	4278
865	SPEECH-LANGUAGE PATHOLOGY		421		195177	1.52	2483	421
870	OCCUPATIONAL THERAPY		47		250315	2.06	3148	47
875	OTHER PHYSICAL MEDICINE							
880	ELECTROCONVULSIVE THERAPY							
885	PSYCHIATRIC/PSYCHOLOGICAL							
890	PSYCH INDIV/GROUP THERAPY							
895	ORGAN ACQUISITION							
900	OTHER ANCILLARY SERVICES		10843		2559735	15.15	775312	10843
910	PURCHASED INPATIENT SERVI							
911	PURCHASED OUTPATIENT SERV							
915	NON-OPERATING COST CENTER		1757		1044282	2.24	80163	1757
920	TOTAL		386821		128049846	797.22	20084790	347362

NO	COST CENTER BASIS OF ALLOCATION	(8) SQUARE FEET	(9) MEALS SERVED	(10) DRY POUNDS PROCESSED	(11) GROSS PATIENT REVENUE	(12) GROSS OUTPAT REVENUE	(13) NURSING FTE	(14) CTRL SVC SPLY COSTED REQUIS
	LINES BEING ALLOCATED	115 - 140	145	150	155 - 215	220	225 - 230	235
005	INTEREST-OTHER							
010	INSURANCE-OTHER							
015	LICENSES AND TAXES							
020	TOTAL PAGES 15 AND 16							
025	LEASES AND RENTALS							
030	INTEREST-WORKING CAPITAL							
035	HOSPITAL ADMINISTRATION							
040	GOVERNING BOARD EXPENSE							
045	PUBLIC RELATIONS							
050	MANAGEMENT ENGINEERING							
055	COMMUNITY HEALTH EDUC							
060	OTHER ADMINISTRATIVE SRV							
065	GENERAL ACCOUNTING							
070	COMMUNICATIONS							
075	OTHER FISCAL SERVICES							
080	PRINTING AND DUPLICATING							
085	PERSONNEL							
090	EMPLOYEE HEALTH SERVICES							
095	EMPLOYEE BENEFITS							
100	NON-PATIENT FOOD SERVICES							
105	PURCHASING AND STORES							
110	HOUSEKEEPING							
115	GROUNDS							
120	SECURITY							
125	PARKING							
130	PLANT OPERATIONS							
135	PLANT MAINTENANCE							
140	OTHER GENERAL SERVICES							
145	DIETARY	4336						
150	LAUNDRY AND LINEN	1734						
155	PATIENT ACCOUNTING	5202						
160	DATA PROCESSING	6611						
165	CREDIT AND COLLECTION							
170	AUXILIARY GROUPS							
175	CHAPLAINCY SERVICES							
180	MEDICAL LIBRARY	399						
185	MEDICAL RECORDS	2894						
190	MEDICAL STAFF ADMIN	600						
195	SOCIAL SERVICES							
200	UTILIZATION MANAGEMENT	1003						
205	INSURANCE-PROF LIABILITY							
210	ADMITTING	1527						
215	OTHER UNASSIGNED COSTS							
220	OUTPATIENT REGISTRATION	659						
225	NURSING ADMINISTRATION	1645						
230	INSERVICE EDUCATION-NURSG	9679						
235	CENTRAL SRVC AND SUPPLY	3011		390	59228197	22366795		
240	PHARMACY	3300			122311075	25665970		
245	RESEARCH PROJ AND ADMIN							152259
250	EDUCATION ADMIN OFFICE							
255	STUDENT HOUSING							
260	LVN PROGRAM							
265	SCHOOL OF NURSING							
270	PARAMEDICAL EDUCATION							
275	OTHER EDUC ACTIVITIES							
280	MEDICAL POST GRAD EDUC							
505	MEDICAL/SURGICAL IC	4947	3355	40323	39893583		22.50	208683
510	CORONARY CARE							
515	PEDIATRIC IC							
520	NEONATAL IC							
525	PSYCHIATRIC IC							
530	BURN CARE							
535	OTHER INTENSIVE CARE							
540	DEFINITIVE OBSERVATION							
545	MEDICAL/SURGICAL ACUTE	66035	86303	309101	169049417		121.82	672702
550	PEDIATRIC ACUTE							
555	PSYCHIATRIC ACUTE - ADULT							
560	PSYCH ACUTE-ADOL & CHILD							
565	OBSTETRICS ACUTE	11434	5135	26035	12719638		11.66	45478
570	ALTERNATE BIRTHING CENTER							
575	CHEMICAL DEPEND SERVICES							
580	PHYSICAL REHABILITATION	7208	7055	21519	12896880		10.67	27737
585	HOSPICE INPATIENT CARE							
590	OTHER ACUTE CARE							
595	NURSERY ACUTE	1013		21408	7169065		6.12	41350
600	SUB-ACUTE CARE							
601	SUB-ACUTE CARE-PEDIATRIC							
605	SKILLED NURSING							
610	PSYCHIATRIC LONG-TERM							
615	INTERMEDIATE CARE							
620	RESIDENTIAL							
625	OTHER LONG TERM CARE SRVC							
645	OTHER DAILY SERVICES							
660	EMERGENCY ROOM	19780	4957	66102	104001699	71027548	30.25	654680
665	MEDICAL TRANSPORTATION							
				19(2)				CHC 7041 g-2 (6-09)

NO	COST CENTER BASIS OF ALLOCATION	(8) SQUARE FEET	(9) MEALS SERVED	(10) DRY POUNDS PROCESSED	(11) GROSS PATIENT REVENUE	(12) GROSS OUTPAT REVENUE	(13) NURSING FTE	(14) CTRL SVC SPLY COSTED REQUIS
	LINES BEING ALLOCATED	115 - 140	145	150	155 - 215	220	225 - 230	235
670	PSYCHIATRIC ER'S							
675	CLINIC	29221			24017328	24017328	32.48	159315
680	SATELLITE CLINICS							
685	SATELLITE ASC							
690	OUTPAT CHEMICAL DEP SVCS							
695	OBSERVATION CARE	4851		24218	24816958	24816958	10.76	4889
700	PART HOSPITALIZATION PSY							
705	HOME HEALTH CARE SERVICES	3621			4287744	4287744	7.50	27999
710	HOSPICE-OUTPATIENT SVCS							
715	ADULT DAY HEALTH CARE SVC	2754	3556		157755	157755	2.31	6187
720	OTHER AMBULATORY SERVICES	7654	474	29709	12807110	7774965	12.94	105639
730	LABOR AND DELIVERY	3432		36041	9511980	2816543	10.84	190295
735	SURGERY AND RECOVERY	11627		152009	52567034	27126658	8.37	468269
740	AMBULATORY SURGERY SVCS							
745	ANESTHESIOLOGY				18356490	9902298		75287
750	MED SUPPLIES SOLD TO PAT							5650678
755	DURABLE MEDICAL EQUIPMENT							
760	CLINICAL LABORATORY SVCS	6007		3311	117377989	45155598	.84	1720917
765	PATHOLOGICAL LAB SVCS	733			177144	74166		61
770	BLOOD BANK				1126777	317591		891918
775	ECHOCARDIOLOGY	347			12691937	4238187	.01	5181
780	CARDIAC CATH SERVICES	1454		4041	3409540	1952075	.32	18313
785	CARDIOLOGY SERVICES	2167			9150956	6198672	.92	20591
790	ELECTROMYOGRAPHY							
795	ELECTROENCEPHALOGRAPHY							
800	RADIOLOGY-DIAGNOSTIC	5662		8181	29541986	17604820	.02	20110
805	RADIOLOGY-THERAPEUTIC							
810	NUCLEAR MEDICINE	687		1947	6678076	4527827		110549
815	MAGNETIC RESONANCE IMAGNG				3877763	158115		
820	ULTRASONOGRAPHY	777			15240791	11016988		13396
825	CAT SCANNER	1075			107478654	73505704	.09	65225
830	DRUGS SOLD TO PATIENTS							
835	RESPIRATORY THERAPY	2086		1168	55827440	4409818		312928
840	PULMONARY FUNCTION SVCS	1158			3792479	2805976	.14	52864
845	RENAL DIALYSIS	580			1595937		2.19	65554
850	LITHOTRIPSY							
855	GASTRO-INTESTINAL SVCS	1555		974	1387025	284186	.34	49544
860	PHYSICAL THERAPY	4278			9187471	4604467		8876
865	SPEECH-LANGUAGE PATHOLOGY	421			1865680	526190		2447
870	OCCUPATIONAL THERAPY	47			2484671	762941		3147
875	OTHER PHYSICAL MEDICINE							
880	ELECTROCONVULSIVE THERAPY							
885	PSYCHIATRIC/PSYCHOLOGICAL							
890	PSYCH INDIV/GROUP THERAPY							
895	ORGAN ACQUISITION							
900	OTHER ANCILLARY SERVICES	10843			9676764	9625109	5.93	734444
910	PURCHASED INPATIENT SERVI							
911	PURCHASED OUTPATIENT SERV							
915	NON-OPERATING COST CENTER	1757						
920	TOTAL	386821	110835	746477	1066361033	407728992	299.02	12587512

NO	COST CENTER BASIS OF ALLOCATION	(15) COSTED REQUISITIONS	(16) SUBTOTAL	(17) GROSS PATIENT REVENUE	(18) STUDENTS ON PROGRAM	(19) NURSING STDNT DEPT ASSGN	(20) PARAMED STDNT DEPT ASSGN	(21) POSTGRAD STDNT DEPT ASSGN
	240			245	250 - 255	265 - 265	270 - 275	280
005	INTEREST-OTHER							
010	INSURANCE-OTHER							
015	LICENSES AND TAXES							
020	TOTAL PAGES 15 AND 16							
025	LEASES AND RENTALS							
030	INTEREST-WORKING CAPITAL							
035	HOSPITAL ADMINISTRATION							
040	GOVERNING BOARD EXPENSE							
045	PUBLIC RELATIONS							
050	MANAGEMENT ENGINEERING							
055	COMMUNITY HEALTH EDUC							
060	OTHER ADMINISTRATIVE SRV							
065	GENERAL ACCOUNTING							
070	COMMUNICATIONS							
075	OTHER FISCAL SERVICES							
080	PRINTING AND DUPLICATING							
085	PERSONNEL							
090	EMPLOYEE HEALTH SERVICES							
095	EMPLOYEE BENEFITS							
100	NON-PATIENT FOOD SERVICES							
105	PURCHASING AND STORES							
110	HOUSEKEEPING							
115	GROUPS							
120	SECURITY							
125	PARKING							
130	PLANT OPERATIONS							
135	PLANT MAINTENANCE							
140	OTHER GENERAL SERVICES							
145	DIETARY							
150	LAUNDRY AND LINEN							
155	PATIENT ACCOUNTING							
160	DATA PROCESSING							
165	CREDIT AND COLLECTION							
170	AUXILIARY GROUPS							
175	CHAPLAINCY SERVICES							
180	MEDICAL LIBRARY							
185	MEDICAL RECORDS							
190	MEDICAL STAFF ADMIN							
195	SOCIAL SERVICES							
200	UTILIZATION MANAGEMENT							
205	INSURANCE-PROF LIABILITY							
210	ADMITTING							
215	OTHER UNASSIGNED COSTS							
220	OUTPATIENT REGISTRATION							
225	NURSING ADMINISTRATION							
230	INSERVICE EDUCATION-NURSG							
235	CENTRAL SRVC AND SUPPLY							
240	PHARMACY							
245	RESEARCH PROJ AND ADMIN							
250	EDUCATION ADMIN OFFICE							
255	STUDENT HOUSING							
260	LVN PROGRAM							
265	SCHOOL OF NURSING							
270	PARAMEDICAL EDUCATION							
275	OTHER EDUC ACTIVITIES							
280	MEDICAL POST GRAD EDUC							
505	MEDICAL/SURGICAL IC			39893583				
510	CORONARY CARE							
515	PEDIATRIC IC							
520	NEONATAL IC							
525	PSYCHIATRIC IC							
530	BURN CARE							
535	OTHER INTENSIVE CARE							
540	DEFINITIVE OBSERVATION							
545	MEDICAL/SURGICAL ACUTE	770		169049417				
550	PEDIATRIC ACUTE							
555	PSYCHIATRIC ACUTE - ADULT							
560	PSYCH ACUTE-ADOL & CHILD							
565	OBSTETRICS ACUTE	108		12719638				
570	ALTERNATE BIRTHING CENTER							
575	CHEMICAL DEPEND SERVICES							
580	PHYSICAL REHABILITATION	43		12896880				
585	HOSPICE INPATIENT CARE							
590	OTHER ACUTE CARE							
595	NURSERY ACUTE			7169065				
600	SUB-ACUTE CARE							
601	SUB-ACUTE CARE-PEDIATRIC							
605	SKILLED NURSING							
610	PSYCHIATRIC LONG-TERM							
615	INTERMEDIATE CARE							
620	RESIDENTIAL							
625	OTHER LONG TERM CARE SRVC							
645	OTHER DAILY SERVICES							
660	EMERGENCY ROOM	105		104001699				
665	MEDICAL TRANSPORTATION							
				19(3)				CHC 7041 g-2 (6-09)

NO	COST CENTER BASIS OF ALLOCATION	(15) COSTED REQUISITIONS 240	(16) SUBTOTAL	(17) GROSS PATIENT REVENUE 245	(18) STUDENTS ON PROGRAM 250 - 255	(19) NURSING STDNT DEPT ASSGN 265 - 265	(20) PARAMED STDNT DEPT ASSGN 270 - 275	(21) POSTGRAD STDNT DEPT ASSGN 280
670	PSYCHIATRIC ER'S							
675	CLINIC	177180		24017328				
680	SATELLITE CLINICS							
685	SATELLITE ASC							
690	OUTPAT CHEMICAL DEP SVCS							
695	OBSERVATION CARE			24816958				
700	PART HOSPITALIZATION PSY							
705	HOME HEALTH CARE SERVICES			4287744				
710	HOSPICE-OUTPATIENT SVCS							
715	ADULT DAY HEALTH CARE SVC			157755				
720	OTHER AMBULATORY SERVICES			12807110				
730	LABOR AND DELIVERY			9511980				
735	SURGERY AND RECOVERY			52567034				
740	AMBULATORY SURGERY SVCS							
745	ANESTHESIOLOGY	1064		18356490				
750	MED SUPPLIES SOLD TO PAT							
755	DURABLE MEDICAL EQUIPMENT							
760	CLINICAL LABORATORY SVCS			117377989				
765	PATHOLOGICAL LAB SVCS			177144				
770	BLOOD BANK			1126777				
775	ECHOCARDIOLOGY	48		12691937				
780	CARDIAC CATH SERVICES			3409540				
785	CARDIOLOGY SERVICES			9150956				
790	ELECTROMYOGRAPHY							
795	ELECTROENCEPHALOGRAPHY							
800	RADIOLOGY-DIAGNOSTIC	1367		29541986				
805	RADIOLOGY-THERAPEUTIC							
810	NUCLEAR MEDICINE	8732		6678076				
815	MAGNETIC RESONANCE IMAGNG			3877763				
820	ULTRASONOGRAPHY	369		15240791				
825	CAT SCANNER	130		107478654				
830	DRUGS SOLD TO PATIENTS	5073813						
835	RESPIRATORY THERAPY	184		55827440				
840	PULMONARY FUNCTION SVCS	5123		3792479				
845	RENAL DIALYSIS	455		1595937				
850	LITHOTRIPSY							
855	GASTRO-INTESTINAL SVCS	225		1387025				
860	PHYSICAL THERAPY			9187471				
865	SPEECH-LANGUAGE PATHOLOGY			1865680				
870	OCCUPATIONAL THERAPY			2484671				
875	OTHER PHYSICAL MEDICINE							
880	ELECTROCONVULSIVE THERAPY							
885	PSYCHIATRIC/PSYCHOLOGICAL							
890	PSYCH INDIV/GROUP THERAPY							
895	ORGAN ACQUISITION							
900	OTHER ANCILLARY SERVICES	14522		9676764				
910	PURCHASED INPATIENT SERVI							
911	PURCHASED OUTPATIENT SERV							
915	NON-OPERATING COST CENTER							
920	TOTAL	5284238		884821761				

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
COST CENTER DESCRIPTION	NET EXPENSES FOR COST ALLOCATION		SUBTOTAL				
		5 - 25		30 - 80	85 - 100	105	110
005 INTEREST-OTHER	7508369						
010 INSURANCE-OTHER	264356						
015 LICENSES AND TAXES	88329						
020 TOTAL PAGES 15 AND 16	6831160						
025 LEASES AND RENTALS							
030 INTEREST-WORKING CAPITAL	34334		34334				
035 HOSPITAL ADMINISTRATION	13751897	285586	14037483				
040 GOVERNING BOARD EXPENSE	104611		104611				
045 PUBLIC RELATIONS	382871	70305	453176				
050 MANAGEMENT ENGINEERING							
055 COMMUNITY HEALTH EDUC	228681		228681				
060 OTHER ADMINISTRATIVE SRV	1913629	43489	1957118				
065 GENERAL ACCOUNTING	1003056	79610	1082666				
070 COMMUNICATIONS	539273	12914	552187				
075 OTHER FISCAL SERVICES	882796	50212	933008				
080 PRINTING AND DUPLICATING	218080	5166	223246				
085 PERSONNEL	716872	44059	760931	116511			
090 EMPLOYEE HEALTH SERVICES	252163	38969	291132	44577			
095 EMPLOYEE BENEFITS							
100 NON-PATIENT FOOD SERVICES	1712714	287447	2000161	306257			
105 PURCHASING AND STORES	493718	452327	946045	144855	28299		
110 HOUSEKEEPING	2793474	128645	2922119	447424	202154	14369	
115 GROUNDS	94612		94612	14487			
120 SECURITY	756141	22485	778626	119220	74301	378	6112
125 PARKING							
130 PLANT OPERATIONS	1991987	1163653	3155640	483180			316288
135 PLANT MAINTENANCE	3140036	2215183	5355219	819971	61366	4928	602100
140 OTHER GENERAL SERVICES							
145 DIETARY	1333050	164690	1497740	229328	74919	21665	44764
150 LAUNDRY AND LINEN	700512	65861	766373	117344	7196	9787	17901
155 PATIENT ACCOUNTING	2551038	197582	2748620	420858	76376	3200	53704
160 DATA PROCESSING	4982030	251099	5233129	801277	67635	13626	68250
165 CREDIT AND COLLECTION	209678		209678	32105			
170 AUXILIARY GROUPS	40355		40355	6179	2384	85	
175 CHAPLAINCY SERVICES							
180 MEDICAL LIBRARY	39858	15155	55013	8423	2252	73	4119
185 MEDICAL RECORDS	1370947	109920	1480867	226745	70151	895	29877
190 MEDICAL STAFF ADMIN	286216	22789	309005	47314	10551	237	6194
195 SOCIAL SERVICES							
200 UTILIZATION MANAGEMENT	2687017	38096	2725113	417259	102026	266	10355
205 INSURANCE-PROF LIABILITY	553566		553566	84760			
210 ADMITTING	634912	57998	692910	106096	55671	1955	15764
215 OTHER UNASSIGNED COSTS							
220 OUTPATIENT REGISTRATION	379467	25030	404497	61935	33243	1169	6803
225 NURSING ADMINISTRATION	1433980	62480	1496460	229132	48651	901	16983
230 INSERVICE EDUCATION-NURSG	1576590	367627	1944217	297691	58496	2598	99923
235 CENTRAL SRVC AND SUPPLY	956941	114364	1071305	164034	66531	6469	31085
240 PHARMACY	3304440	125340	3429780	525155	105337	7826	34068
245 RESEARCH PROJ AND ADMIN							
250 EDUCATION ADMIN OFFICE							
255 STUDENT HOUSING							
260 LVN PROGRAM							
265 SCHOOL OF NURSING							
270 PARAMEDICAL EDUCATION							
275 OTHER EDUC ACTIVITIES							
280 MEDICAL POST GRAD EDUC							
505 MEDICAL/SURGICAL IC	3931342	187897	4119239	630722	117125	12276	51071
510 CORONARY CARE							
515 PEDIATRIC IC							
520 NEONATAL IC							
525 PSYCHIATRIC IC							
530 BURN CARE							
535 OTHER INTENSIVE CARE							
540 DEFINITIVE OBSERVATION							
545 MEDICAL/SURGICAL ACUTE	15017026	2508136	17525162	2683388	615912	40753	681727
550 PEDIATRIC ACUTE							
555 PSYCHIATRIC ACUTE - ADULT							
560 PSYCH ACUTE-ADOL & CHILD							
565 OBSTETRICS ACUTE	2079257	434286	2513543	384864	71299	3920	118041
570 ALTERNATE BIRTHING CENTER							
575 CHEMICAL DEPEND SERVICES							
580 PHYSICAL REHABILITATION	1357548	273774	1631322	249782	51344	1737	74413
585 HOSPICE INPATIENT CARE							
590 OTHER ACUTE CARE							
595 NURSERY ACUTE	966028	38476	1004504	153806	28343	2386	10458
600 SUB-ACUTE CARE							
601 SUB-ACUTE CARE-PEDIATRIC							
605 SKILLED NURSING							
610 PSYCHIATRIC LONG-TERM							
615 INTERMEDIATE CARE							
620 RESIDENTIAL							
625 OTHER LONG TERM CARE SRVC							
645 OTHER DAILY SERVICES							
660 EMERGENCY ROOM	6374870	751283	7126153	1091130	207319	39000	204203
			20(1)			CHC 7041 f-1	(6-09)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
COST CENTER DESCRIPTION	NET EXPENSES FOR COST ALLOCATION		SUBTOTAL				
665 MEDICAL TRANSPORTATION	158959	5 - 25	158959	30 - 80 24339	85 - 100	105	110
670 PSYCHIATRIC ER'S							
675 CLINIC	5040964	1109870	6150834	941793	276058	22656	301669
680 SATELLITE CLINICS							
685 SATELLITE ASC							
690 OUTPAT CHEMICAL DEP SVCS							
695 OBSERVATION CARE	1576205	184250	1760455	269554	74522	331	50080
700 PART HOSPITALIZATION PSY							
705 HOME HEALTH CARE SERVICES	2101680	137533	2239213	342860	68783	2531	37382
710 HOSPICE-OUTPATIENT SVCS							
715 ADULT DAY HEALTH CARE SVC	216972	104602	321574	49238	16511	346	28432
720 OTHER AMBULATORY SERVICES	2297091	290714	2587805	396235	69180	6944	79018
730 LABOR AND DELIVERY	2150738	130354	2281092	349272	56819	10951	35431
735 SURGERY AND RECOVERY	3480594	441616	3922210	600554	92181	42510	120034
740 AMBULATORY SURGERY SVCS							
745 ANESTHESIOLOGY	160889		160889	24635	4194	4257	
750 MED SUPPLIES SOLD TO PAT	5650678		5650678	865211		314879	
755 DURABLE MEDICAL EQUIPMENT							
760 CLINICAL LABORATORY SVCS	6740924	228158	6969082	1067080	206127	97743	62015
765 PATHOLOGICAL LAB SVCS	83714	27841	111555	17081		3	7567
770 BLOOD BANK	891919		891919	136567		49701	
775 ECHOCARDIOLOGY	431328	13180	444508	68061	13774	329	3582
780 CARDIAC CATH SERVICES	333905	55226	389131	59582	5607	1058	15011
785 CARDIOLOGY SERVICES	551534	82307	633841	97051	31301	1225	22371
790 ELECTROMYOGRAPHY							
795 ELECTROENCEPHALOGRAPHY							
800 RADIOLOGY-DIAGNOSTIC	1652422	215054	1867476	285941	50814	2510	58453
805 RADIOLOGY-THERAPEUTIC							
810 NUCLEAR MEDICINE	422044	26094	448138	68617	7902	6652	7092
815 MAGNETIC RESONANCE IMAGNG	240218		240218	36781			
820 ULTRASONOGRAPHY	642027	29512	671539	102824	17306	812	8022
825 CAT SCANNER	960521	40831	1001352	153323	18895	3681	11098
830 DRUGS SOLD TO PATIENTS	5073813		5073813	776883		282732	
835 RESPIRATORY THERAPY	2572830	79230	2652060	406073	98450	17743	21535
840 PULMONARY FUNCTION SVCS	400124	43983	444107	68000	14127	3347	11955
845 RENAL DIALYSIS	487002	22030	509032	77941	10286	3735	5988
850 LITHOTRIPSY							
855 GASTRO-INTESTINAL SVCS	157618	59062	216680	33177	2958	3161	16053
860 PHYSICAL THERAPY	1156654	162487	1319141	201982	52315	880	44165
865 SPEECH-LANGUAGE PATHOLOGY	179187	15990	195177	29885	6711	138	4346
870 OCCUPATIONAL THERAPY	248530	1785	250315	38327	9094	175	485
875 OTHER PHYSICAL MEDICINE							
880 ELECTROCONVULSIVE THERAPY							
885 PSYCHIATRIC/PSYCHOLOGICAL							
890 PSYCH INDIV/GROUP THERAPY							
895 ORGAN ACQUISITION							
900 OTHER ANCILLARY SERVICES	2147897	411838	2559735	391937	66884	43203	111940
910 PURCHASED INPATIENT SERVI							
911 PURCHASED OUTPATIENT SERV							
915 NON-OPERATING COST CENTER	977548	66734	1044282	159897	9889	4467	18139
920 TOTAL	147656356	14692214	147656356	19606510	3519569	1119199	3586066

	(8)	(9)	(10)	(11)	(12)	(13)	(14)
COST CENTER DESCRIPTION	115 - 140	145	150	155 - 215	220	225 - 230	235
005 INTEREST-OTHER							
010 INSURANCE-OTHER							
015 LICENSES AND TAXES							
020 TOTAL PAGES 15 AND 16							
025 LEASES AND RENTALS							
030 INTEREST-WORKING CAPITAL							
035 HOSPITAL ADMINISTRATION							
040 GOVERNING BOARD EXPENSE							
045 PUBLIC RELATIONS							
050 MANAGEMENT ENGINEERING							
055 COMMUNITY HEALTH EDUC							
060 OTHER ADMINISTRATIVE SRV							
065 GENERAL ACCOUNTING							
070 COMMUNICATIONS							
075 OTHER FISCAL SERVICES							
080 PRINTING AND DUPLICATING							
085 PERSONNEL							
090 EMPLOYEE HEALTH SERVICES							
095 EMPLOYEE BENEFITS							
100 NON-PATIENT FOOD SERVICES							
105 PURCHASING AND STORES							
110 HOUSEKEEPING							
115 GROUNDS							
120 SECURITY							
125 PARKING							
130 PLANT OPERATIONS							
135 PLANT MAINTENANCE							
140 OTHER GENERAL SERVICES							
145 DIETARY	199912						
150 LAUNDRY AND LINEN	79946						
155 PATIENT ACCOUNTING	239839						
160 DATA PROCESSING	304801						
165 CREDIT AND COLLECTION							
170 AUXILIARY GROUPS							
175 CHAPLAINCY SERVICES							
180 MEDICAL LIBRARY	18396						
185 MEDICAL RECORDS	133428						
190 MEDICAL STAFF ADMIN	27663						
195 SOCIAL SERVICES							
200 UTILIZATION MANAGEMENT	46244						
205 INSURANCE-PROF LIABILITY							
210 ADMITTING		70403					
215 OTHER UNASSIGNED COSTS							
220 OUTPATIENT REGISTRATION							
225 NURSING ADMINISTRATION							
230 INSERVICE EDUCATION-NURSG							
235 CENTRAL SRVC AND SUPPLY			522	979528	29515		
240 PHARMACY	152147			2022805	33868		30093
245 RESEARCH PROJ AND ADMIN							
250 EDUCATION ADMIN OFFICE							
255 STUDENT HOUSING							
260 LVN PROGRAM							
265 SCHOOL OF NURSING							
270 PARAMEDICAL EDUCATION							
275 OTHER EDUC ACTIVITIES							
280 MEDICAL POST GRAD EDUC							
505 MEDICAL/SURGICAL IC	228082	62609	53939	659768		354946	41244
510 CORONARY CARE							
515 PEDIATRIC IC							
520 NEONATAL IC							
525 PSYCHIATRIC IC							
530 BURN CARE							
535 OTHER INTENSIVE CARE							
540 DEFINITIVE OBSERVATION							
545 MEDICAL/SURGICAL ACUTE	3044558	1610528	413479	2795774		1921751	132954
550 PEDIATRIC ACUTE							
555 PSYCHIATRIC ACUTE - ADULT							
560 PSYCH ACUTE-ADOL & CHILD							
565 OBSTETRICS ACUTE	527167	95826	34826	210360		183941	8988
570 ALTERNATE BIRTHING CENTER							
575 CHEMICAL DEPEND SERVICES							
580 PHYSICAL REHABILITATION	332326	131656	28786	213291		168323	5482
585 HOSPICE INPATIENT CARE							
590 OTHER ACUTE CARE							
595 NURSERY ACUTE	46705		28637	118563		96545	8172
600 SUB-ACUTE CARE							
601 SUB-ACUTE CARE-PEDIATRIC							
605 SKILLED NURSING							
610 PSYCHIATRIC LONG-TERM							
615 INTERMEDIATE CARE							
620 RESIDENTIAL							
625 OTHER LONG TERM CARE SRVC							
645 OTHER DAILY SERVICES							
660 EMERGENCY ROOM	911961	92504	88423	1720001	93727	477205	129392
			20(2)			CHC 7041 f-1	(6-09)

	(8)	(9)	(10)	(11)	(12)	(13)	(14)
COST CENTER DESCRIPTION	115 - 140	145	150	155 - 215	220	225 - 230	235
665 MEDICAL TRANSPORTATION							
670 PSYCHIATRIC ER'S							
675 CLINIC	1347240			397203	31693	512384	31487
680 SATELLITE CLINICS							
685 SATELLITE ASC							
690 OUTPAT CHEMICAL DEP SVCS							
695 OBSERVATION CARE	223656		32396	410428	32748	169743	966
700 PART HOSPITALIZATION PSY							
705 HOME HEALTH CARE SERVICES	166947			70912	5658	118315	5534
710 HOSPICE-OUTPATIENT SVCS							
715 ADULT DAY HEALTH CARE SVC	126974	66360		2609	208	36441	1223
720 OTHER AMBULATORY SERVICES	352889	8845	39741	211807	10260	204133	20879
730 LABOR AND DELIVERY	158233		48211	157311	3717	171005	37610
735 SURGERY AND RECOVERY	536065		203339	869364	35796	132040	92549
740 AMBULATORY SURGERY SVCS							
745 ANESTHESIOLOGY				303583	13067		14880
750 MED SUPPLIES SOLD TO PAT							1116808
755 DURABLE MEDICAL EQUIPMENT							
760 CLINICAL LABORATORY SVCS	276954		4429	1941221	59586	13251	340124
765 PATHOLOGICAL LAB SVCS	33795			2930	98		12
770 BLOOD BANK				18635	419		176280
775 ECHOCARDIOLOGY	15999			209902	5593	158	1024
780 CARDIAC CATH SERVICES	67037		5406	56388	2576	5048	3619
785 CARDIOLOGY SERVICES	99910			151340	8180	14513	4070
790 ELECTROMYOGRAPHY							
795 ELECTROENCEPHALOGRAPHY							
800 RADIOLOGY-DIAGNOSTIC	261048		10944	488571	23231	316	3975
805 RADIOLOGY-THERAPEUTIC							
810 NUCLEAR MEDICINE	31674		2604	110443	5975		21849
815 MAGNETIC RESONANCE IMAGNG				64131	209		
820 ULTRASONOGRAPHY	35824			252055	14538		2648
825 CAT SCANNER	49563			1777503	96993	1420	12891
830 DRUGS SOLD TO PATIENTS							
835 RESPIRATORY THERAPY	96175		1562	923285	5819		61847
840 PULMONARY FUNCTION SVCS	53390			62721	3703	2209	10448
845 RENAL DIALYSIS	26741			26394		34548	12956
850 LITHOTRIPSY							
855 GASTRO-INTESTINAL SVCS	71694		1303	22939	375	5364	9792
860 PHYSICAL THERAPY	197238			151944	6076		1754
865 SPEECH-LANGUAGE PATHOLOGY	19410			30855	694		484
870 OCCUPATIONAL THERAPY	2167			41092	1007		622
875 OTHER PHYSICAL MEDICINE							
880 ELECTROCONVULSIVE THERAPY							
885 PSYCHIATRIC/PSYCHOLOGICAL							
890 PSYCH INDIV/GROUP THERAPY							
895 ORGAN ACQUISITION							
900 OTHER ANCILLARY SERVICES	499919			160036	12701	93548	145156
910 PURCHASED INPATIENT SERVI							
911 PURCHASED OUTPATIENT SERV							
915 NON-OPERATING COST CENTER	81007						
920 TOTAL	11886428	2068328	998547	17635692	538030	4717147	2487812

	(15)	(16)	(17)	(18)	(19)	(20)	(21)
COST CENTER DESCRIPTION	240		245	250 - 255	260 - 265	270 - 275	280
005 INTEREST-OTHER							
010 INSURANCE-OTHER							
015 LICENSES AND TAXES							
020 TOTAL PAGES 15 AND 16							
025 LEASES AND RENTALS							
030 INTEREST-WORKING CAPITAL							
035 HOSPITAL ADMINISTRATION							
040 GOVERNING BOARD EXPENSE							
045 PUBLIC RELATIONS							
050 MANAGEMENT ENGINEERING							
055 COMMUNITY HEALTH EDUC							
060 OTHER ADMINISTRATIVE SRV							
065 GENERAL ACCOUNTING							
070 COMMUNICATIONS							
075 OTHER FISCAL SERVICES							
080 PRINTING AND DUPLICATING							
085 PERSONNEL							
090 EMPLOYEE HEALTH SERVICES							
095 EMPLOYEE BENEFITS							
100 NON-PATIENT FOOD SERVICES							
105 PURCHASING AND STORES							
110 HOUSEKEEPING							
115 GROUNDS							
120 SECURITY							
125 PARKING							
130 PLANT OPERATIONS							
135 PLANT MAINTENANCE							
140 OTHER GENERAL SERVICES							
145 DIETARY							
150 LAUNDRY AND LINEN							
155 PATIENT ACCOUNTING							
160 DATA PROCESSING							
165 CREDIT AND COLLECTION							
170 AUXILIARY GROUPS							
175 CHAPLAINCY SERVICES							
180 MEDICAL LIBRARY							
185 MEDICAL RECORDS							
190 MEDICAL STAFF ADMIN							
195 SOCIAL SERVICES							
200 UTILIZATION MANAGEMENT							
205 INSURANCE-PROF LIABILITY							
210 ADMITTING							
215 OTHER UNASSIGNED COSTS							
220 OUTPATIENT REGISTRATION							
225 NURSING ADMINISTRATION							
230 INSERVICE EDUCATION-NURSG							
235 CENTRAL SRVC AND SUPPLY							
240 PHARMACY							
245 RESEARCH PROJ AND ADMIN							
250 EDUCATION ADMIN OFFICE							
255 STUDENT HOUSING							
260 LVN PROGRAM							
265 SCHOOL OF NURSING							
270 PARAMEDICAL EDUCATION							
275 OTHER EDUC ACTIVITIES							
280 MEDICAL POST GRAD EDUC							
505 MEDICAL/SURGICAL IC		6331021					
510 CORONARY CARE							
515 PEDIATRIC IC							
520 NEONATAL IC							
525 PSYCHIATRIC IC							
530 BURN CARE							
535 OTHER INTENSIVE CARE							
540 DEFINITIVE OBSERVATION							
545 MEDICAL/SURGICAL ACUTE	924	31466910					
550 PEDIATRIC ACUTE							
555 PSYCHIATRIC ACUTE - ADULT							
560 PSYCH ACUTE-ADOL & CHILD							
565 OBSTETRICS ACUTE	130	4152905					
570 ALTERNATE BIRTHING CENTER							
575 CHEMICAL DEPEND SERVICES							
580 PHYSICAL REHABILITATION	52	2888514					
585 HOSPICE INPATIENT CARE							
590 OTHER ACUTE CARE							
595 NURSERY ACUTE		1498119					
600 SUB-ACUTE CARE							
601 SUB-ACUTE CARE-PEDIATRIC							
605 SKILLED NURSING							
610 PSYCHIATRIC LONG-TERM							
615 INTERMEDIATE CARE							
620 RESIDENTIAL							
625 OTHER LONG TERM CARE SRVC							
645 OTHER DAILY SERVICES							
660 EMERGENCY ROOM	126	12181144	20(3)				

	(15)	(16)	(17)	(18)	(19)	(20)	(21)
COST CENTER DESCRIPTION							
665 MEDICAL TRANSPORTATION	240	183298	245	250 - 255	260 - 265	270 - 275	280
670 PSYCHIATRIC ER'S							
675 CLINIC	212616	10225633					
680 SATELLITE CLINICS							
685 SATELLITE ASC							
690 OUTPAT CHEMICAL DEP SVCS							
695 OBSERVATION CARE		3024879					
700 PART HOSPITALIZATION PSY							
705 HOME HEALTH CARE SERVICES		3058135					
710 HOSPICE-OUTPATIENT SVCS							
715 ADULT DAY HEALTH CARE SVC		649916					
720 OTHER AMBULATORY SERVICES		3987736					
730 LABOR AND DELIVERY		3309652					
735 SURGERY AND RECOVERY		6646642					
740 AMBULATORY SURGERY SVCS							
745 ANESTHESIOLOGY	1277	526782					
750 MED SUPPLIES SOLD TO PAT		7947576					
755 DURABLE MEDICAL EQUIPMENT							
760 CLINICAL LABORATORY SVCS		11037612					
765 PATHOLOGICAL LAB SVCS		173041					
770 BLOOD BANK		1273521					
775 ECHOCARDIOLOGY	58	762988					
780 CARDIAC CATH SERVICES		610463					
785 CARDIOLOGY SERVICES		1063802					
790 ELECTROMYOGRAPHY							
795 ELECTROENCEPHALOGRAPHY							
800 RADIOLOGY-DIAGNOSTIC	1640	3054919					
805 RADIOLOGY-THERAPEUTIC							
810 NUCLEAR MEDICINE	10478	721424					
815 MAGNETIC RESONANCE IMAGNG		341339					
820 ULTRASONOGRAPHY	443	1106011					
825 CAT SCANNER	156	3126875					
830 DRUGS SOLD TO PATIENTS	6088568	12221996					
835 RESPIRATORY THERAPY	221	4284770					
840 PULMONARY FUNCTION SVCS	6148	680155					
845 RENAL DIALYSIS	546	708167					
850 LITHOTRIPSY							
855 GASTRO-INTESTINAL SVCS	270	383766					
860 PHYSICAL THERAPY		1975495					
865 SPEECH-LANGUAGE PATHOLOGY		287700					
870 OCCUPATIONAL THERAPY		343284					
875 OTHER PHYSICAL MEDICINE							
880 ELECTROCONVULSIVE THERAPY							
885 PSYCHIATRIC/PSYCHOLOGICAL							
890 PSYCH INDIV/GROUP THERAPY							
895 ORGAN ACQUISITION							
900 OTHER ANCILLARY SERVICES	17426	4102485					
910 PURCHASED INPATIENT SERVI							
911 PURCHASED OUTPATIENT SERV							
915 NON-OPERATING COST CENTER		1317681					
920 TOTAL	6341079	147656356					

COST CENTER	(22)	(23)
COST CENTER DESCRIPTION	ADJUSTMENTS	TOTAL
005 INTEREST-OTHER		
010 INSURANCE-OTHER		
015 LICENSES AND TAXES		
020 TOTAL PAGES 15 AND 16		
025 LEASES AND RENTALS		
030 INTEREST-WORKING CAPITAL		
035 HOSPITAL ADMINISTRATION		
040 GOVERNING BOARD EXPENSE		
045 PUBLIC RELATIONS		
050 MANAGEMENT ENGINEERING		
055 COMMUNITY HEALTH EDUC		
060 OTHER ADMINISTRATIVE SRV		
065 GENERAL ACCOUNTING		
070 COMMUNICATIONS		
075 OTHER FISCAL SERVICES		
080 PRINTING AND DUPLICATING		
085 PERSONNEL		
090 EMPLOYEE HEALTH SERVICES		
095 EMPLOYEE BENEFITS		
100 NON-PATIENT FOOD SERVICES		
105 PURCHASING AND STORES		
110 HOUSEKEEPING		
115 GROUNDS		
120 SECURITY		
125 PARKING		
130 PLANT OPERATIONS		
135 PLANT MAINTENANCE		
140 OTHER GENERAL SERVICES		
145 DIETARY		
150 LAUNDRY AND LINEN		
155 PATIENT ACCOUNTING		
160 DATA PROCESSING		
165 CREDIT AND COLLECTION		
170 AUXILIARY GROUPS		
175 CHAPLAINCY SERVICES		
180 MEDICAL LIBRARY		
185 MEDICAL RECORDS		
190 MEDICAL STAFF ADMIN		
195 SOCIAL SERVICES		
200 UTILIZATION MANAGEMENT		
205 INSURANCE-PROF LIABILITY		
210 ADMITTING		
215 OTHER UNASSIGNED COSTS		
220 OUTPATIENT REGISTRATION		
225 NURSING ADMINISTRATION		
230 INSERVICE EDUCATION-NURSG		
235 CENTRAL SRVC AND SUPPLY		
240 PHARMACY		
245 RESEARCH PROJ AND ADMIN		
250 EDUCATION ADMIN OFFICE		
255 STUDENT HOUSING		
260 LVN PROGRAM		
265 SCHOOL OF NURSING		
270 PARAMEDICAL EDUCATION		
275 OTHER EDUC ACTIVITIES		
280 MEDICAL POST GRAD EDUC		
505 MEDICAL/SURGICAL IC		6331021
510 CORONARY CARE		
515 PEDIATRIC IC		
520 NEONATAL IC		
525 PSYCHIATRIC IC		
530 BURN CARE		
535 OTHER INTENSIVE CARE		
540 DEFINITIVE OBSERVATION		
545 MEDICAL/SURGICAL ACUTE		31466910
550 PEDIATRIC ACUTE		
555 PSYCHIATRIC ACUTE - ADULT		
560 PSYCH ACUTE-ADOL & CHILD		
565 OBSTETRICS ACUTE		4152905
570 ALTERNATE BIRTHING CENTER		
575 CHEMICAL DEPEND SERVICES		
580 PHYSICAL REHABILITATION		2888514
585 HOSPICE INPATIENT CARE		
590 OTHER ACUTE CARE		
595 NURSERY ACUTE		1498119
600 SUB-ACUTE CARE		
601 SUB-ACUTE CARE-PEDIATRIC		
605 SKILLED NURSING		
610 PSYCHIATRIC LONG-TERM		
615 INTERMEDIATE CARE		
620 RESIDENTIAL		
625 OTHER LONG TERM CARE SRVC		
645 OTHER DAILY SERVICES		
660 EMERGENCY ROOM		12181144
	20(4)	

COST CENTER	(22)	(23)
COST CENTER DESCRIPTION	ADJUSTMENTS	TOTAL
665 MEDICAL TRANSPORTATION		183298
670 PSYCHIATRIC ER'S		
675 CLINIC		10225633
680 SATELLITE CLINICS		
685 SATELLITE ASC		
690 OUTPAT CHEMICAL DEP SVCS		
695 OBSERVATION CARE		3024879
700 PART HOSPITALIZATION PSY		
705 HOME HEALTH CARE SERVICES		3058135
710 HOSPICE-OUTPATIENT SVCS		
715 ADULT DAY HEALTH CARE SVC		649916
720 OTHER AMBULATORY SERVICES		3987736
730 LABOR AND DELIVERY		3309652
735 SURGERY AND RECOVERY		6646642
740 AMBULATORY SURGERY SVCS		
745 ANESTHESIOLOGY		526782
750 MED SUPPLIES SOLD TO PAT		7947576
755 DURABLE MEDICAL EQUIPMENT		
760 CLINICAL LABORATORY SVCS		11037612
765 PATHOLOGICAL LAB SVCS		173041
770 BLOOD BANK		1273521
775 ECHOCARDIOLOGY		762988
780 CARDIAC CATH SERVICES		610463
785 CARDIOLOGY SERVICES		1063802
790 ELECTROMYOGRAPHY		
795 ELECTROENCEPHALOGRAPHY		
800 RADIOLOGY-DIAGNOSTIC		3054919
805 RADIOLOGY-THERAPEUTIC		
810 NUCLEAR MEDICINE		721424
815 MAGNETIC RESONANCE IMAGNG		341339
820 ULTRASONOGRAPHY		1106011
825 CAT SCANNER		3126875
830 DRUGS SOLD TO PATIENTS		12221996
835 RESPIRATORY THERAPY		4284770
840 PULMONARY FUNCTION SVCS		680155
845 RENAL DIALYSIS		708167
850 LITHOTRIPSY		
855 GASTRO-INTESTINAL SVCS		383766
860 PHYSICAL THERAPY		1975495
865 SPEECH-LANGUAGE PATHOLOGY		287700
870 OCCUPATIONAL THERAPY		343284
875 OTHER PHYSICAL MEDICINE		
880 ELECTROCONVULSIVE THERAPY		
885 PSYCHIATRIC/PSYCHOLOGICAL		
890 PSYCH INDIV/GROUP THERAPY		
895 ORGAN ACQUISITION		
900 OTHER ANCILLARY SERVICES		4102485
910 PURCHASED INPATIENT SERVI		
911 PURCHASED OUTPATIENT SERV		
915 NON-OPERATING COST CENTER		1317681
920 TOTAL		147656356

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE REVENUE PRODUCING CENTERS	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	MANAGEMENT AND SUPERVISION .00	PRODUCTION HOURS	TECHNICAL AND SPECIALIST .01	PRODUCTION HOURS	REGISTERED NURSES .02	PRODUCTION HOURS	LICENSED VOCATIONAL NURSES .03	PRODUCTION HOURS
	DOLLARS	HOURS	DOLLARS	HOURS	DOLLARS	HOURS	DOLLARS	HOURS
DAILY HOSPITAL SERVICES								
005 MEDICAL/SURGICAL IC	76101	1148	596	36	2504941	45320		
010 CORONARY CARE								
015 PEDIATRIC IC								
020 NEONATAL IC								
025 PSYCHIATRIC IC								
030 BURN CARE								
035 OTHER INTENSIVE CARE								
040 DEFINITIVE OBSERVATION								
045 MEDICAL/SURGICAL ACUTE	449790	6920	143222	8502	8666595	178383	552	17
050 PEDIATRIC ACUTE								
055 PSYCHIATRIC ACUTE - ADULT								
060 PSYCH ACUTE-ADOL & CHILD								
065 OBSTETRICS ACUTE	94353	1408	91724	4532	1331823	23736		
070 ALTERNATE BIRTHING CENTER								
075 CHEMICAL DEPEND SERVICES								
080 PHYSICAL REHABILITATION	90921	1708	12446	287	706561	13595	126386	4842
085 HOSPICE INPATIENT CARE								
090 OTHER ACUTE CARE								
095 NURSERY ACUTE	975	17	12750	606	714562	12723		
100 SUB-ACUTE CARE								
101 SUB-ACUTE CARE-PEDIATRIC								
105 SKILLED NURSING								
110 PSYCHIATRIC LONG-TERM								
115 INTERMEDIATE CARE								
120 RESIDENTIAL								
125 OTHER LONG TERM CARE SRVC								
145 OTHER DAILY SERVICES								
150 TOTAL DAILY HOSP SERVICES AMBULATORY SERVICES	712140	11201	260738	13963	13924482	273757	126938	4859
160 EMERGENCY ROOM	320215	5440	407771	23685	2926342	55272		
165 MEDICAL TRANSPORTATION								
170 PSYCHIATRIC ER'S								
175 CLINIC	225507	3396	39577	1968	582400	10712	128570	5369
180 SATELLITE CLINICS								
185 SATELLITE ASC								
190 OUTPAT CHEMICAL DEP SVCS								
195 OBSERVATION CARE	41127	788	98525	5249	991557	21713		
200 PART HOSPITALIZATION PSY								
205 HOME HEALTH CARE SERVICES	215478	3788	307011	7090	792118	14595		
210 HOSPICE-OUTPATIENT SVCS								
215 ADULT DAY HEALTH CARE SVC	67790	1858						
220 OTHER AMBULATORY SERVICES	107414	1861	73	4	1460863	25763		
225 TOTAL AMBULATORY SERVICES	977531	17131	852957	37996	6753280	128055	128570	5369

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE REVENUE PRODUCING CENTERS	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	MANAGEMENT AND SUPERVISION .00	PRODUCTION HOURS	TECHNICAL AND SPECIALIST .01	PRODUCTION HOURS	REGISTERED NURSES .02	PRODUCTION HOURS	LICENSED VOCATIONAL NURSES .03	PRODUCTION HOURS
	DOLLARS	HOURS	DOLLARS	HOURS	DOLLARS	HOURS	DOLLARS	HOURS
ANCILLARY SERVICES								
230 LABOR AND DELIVERY	23995	370	73671	3560	1224430	21653		
235 SURGERY AND RECOVERY	127228	1825	600981	22865	918526	15101		
240 AMBULATORY SURGERY SVCS								
245 ANESTHESIOLOGY			52385	1970				
250 MED SUPPLIES SOLD TO PAT								
255 DURABLE MEDICAL EQUIPMENT								
260 CLINICAL LABORATORY SVCS	277896	6746	2536831	85430				
265 PATHOLOGICAL LAB SVCS								
270 BLOOD BANK								
275 ECHOCARDIOLOGY			249619	6466	840	16		
280 CARDIAC CATH SERVICES			73306	1971	34771	672		
285 CARDIOLOGY SERVICES	117	2	257495	12832	101317	1914		
290 ELECTROMYOGRAPHY								
295 ELECTROENCEPHALOGRAPHY								
300 RADIOLOGY-DIAGNOSTIC	206300	3804	693632	20096	761	14		
305 RADIOLOGY-THERAPEUTIC								
310 NUCLEAR MEDICINE			204146	3714				
315 MAGNETIC RESONANCE IMAGNG								
320 ULTRASONOGRAPHY			439859	8145	50	1		
325 CAT SCANNER			377126	8718	9327	180		
330 DRUGS SOLD TO PATIENTS								
335 RESPIRATORY THERAPY	114023	2319	1488337	43871				
340 PULMONARY FUNCTION SVCS			232752	6357	16250	298		
345 RENAL DIALYSIS	20258	306			281086	4547		
350 LITHOTRIPSY								
355 GASTRO-INTESTINAL SVCS			28856	701	44972	700		
360 PHYSICAL THERAPY	52149	884	676058	17650				
365 SPEECH-LANGUAGE PATHOLOGY	5364	91	130508	3067				
370 OCCUPATIONAL THERAPY	5364	91	180301	4191				
375 OTHER PHYSICAL MEDICINE								
380 ELECTROCONVULSIVE THERAPY								
385 PSYCHIATRIC/PSYCHOLOGICAL								
390 PSYCH INDIV/GROUP THERAPY								
395 ORGAN ACQUISITION								
400 OTHER ANCILLARY SERVICES	72567	2217	241279	13098	204348	4980	38206	1632
405 TOTAL ANCILLARY SERVICES	905261	18655	8537142	264702	2836678	50076	38206	1632

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE REVENUE PRODUCING CENTERS	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	AIDES AND ORDERLIES .04	PROD HOURS	CLERICAL & OTHER ADMIN. .05	PROD HOURS	ENVIRONMENTAL & FOOD SERVICES .06	PROD HOURS	PHYSICIANS (SALARIED) .07	PROD HOURS
	DOLLARS		DOLLARS		DOLLARS		DOLLARS	
DAILY HOSPITAL SERVICES								
005 MEDICAL/SURGICAL IC	147	11	153395	8388			44285	280
010 CORONARY CARE								
015 PEDIATRIC IC								
020 NEONATAL IC								
025 PSYCHIATRIC IC								
030 BURN CARE								
035 OTHER INTENSIVE CARE								
040 DEFINITIVE OBSERVATION								
045 MEDICAL/SURGICAL ACUTE	1149617	74827	376881	21542				
050 PEDIATRIC ACUTE								
055 PSYCHIATRIC ACUTE - ADULT								
060 PSYCH ACUTE-ADOL & CHILD								
065 OBSTETRICS ACUTE	274	18	79808	3904				
070 ALTERNATE BIRTHING CENTER								
075 CHEMICAL DEPEND SERVICES								
080 PHYSICAL REHABILITATION	59880	3758						
085 HOSPICE INPATIENT CARE								
090 OTHER ACUTE CARE								
095 NURSERY ACUTE								
100 SUB-ACUTE CARE								
101 SUB-ACUTE CARE-PEDIATRIC								
105 SKILLED NURSING								
110 PSYCHIATRIC LONG-TERM								
115 INTERMEDIATE CARE								
120 RESIDENTIAL								
125 OTHER LONG TERM CARE SRVC								
145 OTHER DAILY SERVICES								
150 TOTAL DAILY HOSP SERVICES AMBULATORY SERVICES	1209918	78614	610084	33834			44285	280
160 EMERGENCY ROOM	486	32	234752	13242				
165 MEDICAL TRANSPORTATION								
170 PSYCHIATRIC ER'S								
175 CLINIC	842888	51473	642108	33634			1575078	13089
180 SATELLITE CLINICS								
185 SATELLITE ASC								
190 OUTPAT CHEMICAL DEP SVCS								
195 OBSERVATION CARE	10285	677	112989	6688				
200 PART HOSPITALIZATION PSY								
205 HOME HEALTH CARE SERVICES	16704	1002	123927	5940				
210 HOSPICE-OUTPATIENT SVCS								
215 ADULT DAY HEALTH CARE SVC	67016	4812	19291	1113				
220 OTHER AMBULATORY SERVICES	15994	1162	54706	3800				
225 TOTAL AMBULATORY SERVICES	953373	59158	1187773	64417			1575078	13089

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE REVENUE PRODUCING CENTERS	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	AIDES AND ORDERLIES .04	PROD HOURS	CLERICAL & OTHER ADMIN. .05	PROD HOURS	ENVIRONMENTAL & FOOD SERVICES .06	PROD HOURS	PHYSICIANS (SALARIED) .07	PROD HOURS
	DOLLARS		DOLLARS		DOLLARS		DOLLARS	
ANCILLARY SERVICES								
230 LABOR AND DELIVERY			24152	1187				
235 SURGERY AND RECOVERY	182	15	72542	3619				
240 AMBULATORY SURGERY SVCS								
245 ANESTHESIOLOGY								
250 MED SUPPLIES SOLD TO PAT								
255 DURABLE MEDICAL EQUIPMENT								
260 CLINICAL LABORATORY SVCS	29294	1740	54113	3196				
265 PATHOLOGICAL LAB SVCS								
270 BLOOD BANK								
275 ECHOCARDIOLOGY								
280 CARDIAC CATH SERVICES								
285 CARDIOLOGY SERVICES								
290 ELECTROMYOGRAPHY								
295 ELECTROENCEPHALOGRAPHY								
300 RADIOLOGY-DIAGNOSTIC	512	36						
305 RADIOLOGY-THERAPEUTIC								
310 NUCLEAR MEDICINE								
315 MAGNETIC RESONANCE IMAGNG								
320 ULTRASONOGRAPHY								
325 CAT SCANNER								
330 DRUGS SOLD TO PATIENTS								
335 RESPIRATORY THERAPY							29523	186
340 PULMONARY FUNCTION SVCS								
345 RENAL DIALYSIS								
350 LITHOTRIPSY								
355 GASTRO-INTESTINAL SVCS								
360 PHYSICAL THERAPY			113017	6110				
365 SPEECH-LANGUAGE PATHOLOGY								
370 OCCUPATIONAL THERAPY								
375 OTHER PHYSICAL MEDICINE								
380 ELECTROCONVULSIVE THERAPY								
385 PSYCHIATRIC/PSYCHOLOGICAL								
390 PSYCH INDIV/GROUP THERAPY								
395 ORGAN ACQUISITION								
400 OTHER ANCILLARY SERVICES	68838	5731	61819	3864				
405 TOTAL ANCILLARY SERVICES	98826	7522	325643	17976			29523	186

NATURAL CLASSIFICATION CODE	(17)	(18)	(19)	(20)	(21)	(22)	(23)	(24)	(25)
	NON-PHYSICIAN MED PRACTITIONERS DOLLARS	PROF HOURS	OTHER SALARIES AND WAGES DOLLARS	PROF HOURS	TOTAL DOLLARS	PROF HOURS	NON-PROD HOURS	TOT PD HOURS	FULL TIME EQUIVALENT EMPLOYEES COLUMN 22 DIVIDED BY 2080
REVENUE PRODUCING CENTERS									
DAILY HOSPITAL SERVICES									
005 MEDICAL/SURGICAL IC					3070553	55183	5486	60669	26.53
010 CORONARY CARE									
015 PEDIATRIC IC									
020 NEONATAL IC									
025 PSYCHIATRIC IC									
030 BURN CARE									
035 OTHER INTENSIVE CARE									
040 DEFINITIVE OBSERVATION									
045 MEDICAL/SURGICAL ACUTE					11795432	290191	27683	317874	139.51
050 PEDIATRIC ACUTE									
055 PSYCHIATRIC ACUTE - ADULT									
060 PSYCH ACUTE-ADOL & CHILD									
065 OBSTETRICS ACUTE					1678168	33598	3003	36601	16.15
070 ALTERNATE BIRTHING CENTER									
075 CHEMICAL DEPEND SERVICES									
080 PHYSICAL REHABILITATION					1135568	24190	2325	26515	11.63
085 HOSPICE INPATIENT CARE									
090 OTHER ACUTE CARE									
095 NURSERY ACUTE					813265	13346	1193	14539	6.42
100 SUB-ACUTE CARE									
101 SUB-ACUTE CARE-PEDIATRIC									
105 SKILLED NURSING									
110 PSYCHIATRIC LONG-TERM									
115 INTERMEDIATE CARE									
120 RESIDENTIAL									
125 OTHER LONG TERM CARE SRVC									
145 OTHER DAILY SERVICES									
150 TOTAL DAILY HOSP SERVICES					18492986	416508	39690	456198	200.24
AMBULATORY SERVICES									
160 EMERGENCY ROOM					4242693	97671	6143	103814	46.96
165 MEDICAL TRANSPORTATION									
170 PSYCHIATRIC ER'S									
175 CLINIC	661728	10413			5227388	130054	11725	141779	62.53
180 SATELLITE CLINICS									
185 SATELLITE ASC									
190 OUTPAT CHEMICAL DEP SVCS									
195 OBSERVATION CARE					1331266	35115	1998	37113	16.88
200 PART HOSPITALIZATION PSY									
205 HOME HEALTH CARE SERVICES					1608313	32415	3541	35956	15.58
210 HOSPICE-OUTPATIENT SVCS									
215 ADULT DAY HEALTH CARE SVC					169723	7783	501	8284	3.74
220 OTHER AMBULATORY SERVICES					1854778	32590	3734	36324	15.67
225 TOTAL AMBULATORY SERVICES	661728	10413			14434161	335628	27642	363270	161.36

NATURAL CLASSIFICATION CODE	(17)	(18)	(19)	(20)	(21)	(22)		(23)	(24)		(25)
	NON-PHYSICIAN MED PRACTITIONERS DOLLARS	PROF HOURS	OTHER SALARIES AND WAGES DOLLARS	PROF HOURS	TOTAL DOLLARS	PROD HOURS	NON-PROD HOURS	SUMMARY	TOT HOURS	PD	FULL TIME EQUIVALENT EMPLOYEES COLUMN 22 DIVIDED BY 2080
REVENUE PRODUCING CENTERS											
ANCILLARY SERVICES											
230	LABOR AND DELIVERY				1533534			26770	2392	29162	12.87
235	SURGERY AND RECOVERY				1850337			43425	3759	47184	20.88
240	AMBULATORY SURGERY SVCS										
245	ANESTHESIOLOGY				57440		1970	192		2162	.95
250	MED SUPPLIES SOLD TO PAT										
255	DURABLE MEDICAL EQUIPMENT										
260	CLINICAL LABORATORY SVCS				3203130		97112	9849		106961	46.69
265	PATHOLOGICAL LAB SVCS										
270	BLOOD BANK										
275	ECHOCARDIOLOGY				298178		6482	1166		7648	3.12
280	CARDIAC CATH SERVICES				118782		2643	303		2946	1.27
285	CARDIOLOGY SERVICES				396101		14748	1126		15874	7.09
290	ELECTROMYOGRAPHY										
295	ELECTROENCEPHALOGRAPHY										
300	RADIOLOGY-DIAGNOSTIC				970583		23950	1614		25564	11.51
305	RADIOLOGY-THERAPEUTIC										
310	NUCLEAR MEDICINE				218841		3714	262		3976	1.79
315	MAGNETIC RESONANCE IMAGNG										
320	ULTRASONOGRAPHY				473314		8146	798		8944	3.92
325	CAT SCANNER				424359		8898	723		9621	4.28
330	DRUGS SOLD TO PATIENTS										
335	RESPIRATORY THERAPY				1782478		46376	3859		50235	22.30
340	PULMONARY FUNCTION SVCS				261087		6655	293		6948	3.20
345	RENAL DIALYSIS				329358		4853	682		5535	2.33
350	LITHOTRIPSY										
355	GASTRO-INTESTINAL SVCS				81325		1401	161		1562	.67
360	PHYSICAL THERAPY				964668		24644	3532		28176	11.85
365	SPEECH-LANGUAGE PATHOLOGY				147734		3158	280		3438	1.52
370	OCCUPATIONAL THERAPY				207794		4282	504		4786	2.06
375	OTHER PHYSICAL MEDICINE										
380	ELECTROCONVULSIVE THERAPY										
385	PSYCHIATRIC/PSYCHOLOGICAL										
390	PSYCH INDIV/GROUP THERAPY										
395	ORGAN ACQUISITION										
400	OTHER ANCILLARY SERVICES				747772		31522	2489		34011	15.15
405	TOTAL ANCILLARY SERVICES				14066815		360749	33984		394733	173.44

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE REVENUE PRODUCING CENTERS	(1)	(2)	(3)	(4)	(5)
	DOLLARS	REGISTRY NURSING PERSONNEL .25 PROD HOURS	OTHER CONTRACTED SERVICES .21, .26 DOLLARS	CONTRACTED SERVICES PROD HOURS	TOTAL CONTRACTED HOURS
DAILY HOSPITAL SERVICES					
005 MEDICAL/SURGICAL IC	94648	1479			1479
010 CORONARY CARE					
015 PEDIATRIC IC					
020 NEONATAL IC					
025 PSYCHIATRIC IC					
030 BURN CARE					
035 OTHER INTENSIVE CARE					
040 DEFINITIVE OBSERVATION					
045 MEDICAL/SURGICAL ACUTE	10065	158			158
050 PEDIATRIC ACUTE					
055 PSYCHIATRIC ACUTE - ADULT					
060 PSYCH ACUTE-ADOL & CHILD					
065 OBSTETRICS ACUTE	33694	502			502
070 ALTERNATE BIRTHING CENTER					
075 CHEMICAL DEPEND SERVICES					
080 PHYSICAL REHABILITATION					
085 HOSPICE INPATIENT CARE					
090 OTHER ACUTE CARE					
095 NURSERY ACUTE					
100 SUB-ACUTE CARE					
101 SUB-ACUTE CARE-PEDIATRIC					
105 SKILLED NURSING					
110 PSYCHIATRIC LONG-TERM					
115 INTERMEDIATE CARE					
120 RESIDENTIAL					
125 OTHER LONG TERM CARE SRVC					
145 OTHER DAILY SERVICES					
150 TOTAL DAILY HOSP SERVICES	138407	2139			2139
AMBULATORY SERVICES					
160 EMERGENCY ROOM	494615	7610			7610
165 MEDICAL TRANSPORTATION					
170 PSYCHIATRIC ER'S					
175 CLINIC					
180 SATELLITE CLINICS					
185 SATELLITE ASC					
190 OUTPAT CHEMICAL DEP SVCS					
195 OBSERVATION CARE					
200 PART HOSPITALIZATION PSY					
205 HOME HEALTH CARE SERVICES			43655	507	507
210 HOSPICE-OUTPATIENT SVCS					
215 ADULT DAY HEALTH CARE SVC					
220 OTHER AMBULATORY SERVICES					
225 TOTAL AMBULATORY SERVICES	494615	7610	43655	507	8117

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE REVENUE PRODUCING CENTERS	(1)	(2)	(3)	(4)	(5)
	DOLLARS	REGISTRY NURSING PERSONNEL .25 PROD HOURS	OTHER CONTRACTED SERVICES .21, .26 DOLLARS	CONTRACTED SERVICES PROD HOURS	TOTAL CONTRACTED HOURS
230 ANCILLARY SERVICES					
235 LABOR AND DELIVERY	58419	899			899
240 SURGERY AND RECOVERY	148768	2289	24914	1223	3512
245 AMBULATORY SURGERY SVCS					
250 ANESTHESIOLOGY					
255 MED SUPPLIES SOLD TO PAT					
260 DURABLE MEDICAL EQUIPMENT					
265 CLINICAL LABORATORY SVCS					
270 PATHOLOGICAL LAB SVCS					
275 BLOOD BANK					
280 ECHOCARDIOLOGY					
285 CARDIAC CATH SERVICES					
290 RADIOLOGY SERVICES					
295 ELECTROENCEPHALOGRAPHY					
300 RADIOLOGY-DIAGNOSTIC					
305 RADIOLOGY-THERAPEUTIC					
310 NUCLEAR MEDICINE					
315 MAGNETIC RESONANCE IMAGNG					
320 ULTRASONOGRAPHY					
325 CAT SCANNER					
330 DRUGS SOLD TO PATIENTS					
335 RESPIRATORY THERAPY					
340 PULMONARY FUNCTION SVCS					
345 RENAL DIALYSIS					
350 LITHOTRIPSY					
355 GASTRO-INTESTINAL SVCS					
360 PHYSICAL THERAPY			2886	56	56
365 SPEECH-LANGUAGE PATHOLOGY					
370 OCCUPATIONAL THERAPY					
375 OTHER PHYSICAL MEDICINE					
380 ELECTROCONVULSIVE THERAPY					
385 PSYCHIATRIC/PSYCHOLOGICAL					
390 PSYCH INDIV/GROUP THERAPY					
395 ORGAN ACQUISITION					
400 OTHER ANCILLARY SERVICES					
405 TOTAL ANCILLARY SERVICES	207187	3188	27800	1279	4467

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE NON-REVENUE PRODUCING CENTERS	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	MANAGEMENT AND SUPERVISION .00	PRODUCTION HOURS	TECHNICAL AND SPECIALIST .01	PRODUCTION HOURS	REGISTERED NURSES .02	PRODUCTION HOURS	LICENSED VOCATIONAL NURSES .03	PRODUCTION HOURS
	DOLLARS	HOURS	DOLLARS	HOURS	DOLLARS	HOURS	DOLLARS	HOURS
RESEARCH COSTS								
005 RESEARCH PROJ AND ADMIN								
010 TOTAL RESEARCH								
EDUCATION COSTS								
015 EDUCATION ADMIN OFFICE								
020 SCHOOL OF NURSING								
025 LVN PROGRAM								
030 MEDICAL POST GRAD EDUC								
035 PARAMEDICAL EDUCATION								
040 STUDENT HOUSING								
045 OTHER EDUC ACTIVITIES								
050 TOTAL EDUCATION								
GENERAL SERVICES								
055 PRINTING AND DUPLICATING								
060 KITCHEN								
065 NON-PATIENT FOOD SERVICES	129123	3532	250771	12335				
070 DIETARY	100228	2741	194653	9574				
075 LAUNDRY AND LINEN								
080 SOCIAL SERVICES								
085 CENTRAL TRANSPORTATION								
090 CENTRAL SRVC AND SUPPLY			139333	7483				
095 PHARMACY	391138	5721	1709728	42445				
100 PURCHASING AND STORES	98941	1960	111653	5221				
105 GROUNDS								
110 SECURITY	110492	3720						
115 PARKING								
120 HOUSEKEEPING	151378	5476						
125 PLANT OPERATIONS								
130 PLANT MAINTENANCE	250645	4856	110712	3001				
135 COMMUNICATIONS	92548	1944	19402	790				
140 DATA PROCESSING	274774	5092	951790	26783				
145 OTHER GENERAL SERVICES								
150 TOTAL GENERAL SERVICES	1599267	35042	3488042	107632				
FISCAL SERVICES								
155 GENERAL ACCOUNTING	61671	1012	250879	7442				
160 PATIENT ACCOUNTING	214064	5434	82343	1839				
165 CREDIT AND COLLECTION								
170 ADMITTING	29066	1107						
175 OUTPATIENT REGISTRATION	17375	662						
195 OTHER FISCAL SERVICES	166040	2572	248970	6131				
200 TOTAL FISCAL SERVICES	488216	10787	582192	15412				
ADMINISTRATIVE SERVICES								
205 HOSPITAL ADMINISTRATION	887343	9328	388	4				
210 GOVERNING BOARD EXPENSE								
215 PUBLIC RELATIONS	76000	1209	46310	1836				
220 MANAGEMENT ENGINEERING								
225 PERSONNEL	165392	2576						
230 EMPLOYEE HEALTH SERVICES	118885	1796	5535	99				
235 AUXILIARY GROUPS	11584	186						
240 CHAPLAINCY SERVICES								
245 MEDICAL LIBRARY	5792	93	18967	958				
250 MEDICAL RECORDS	63832	1264	33672	1769				
255 MEDICAL STAFF ADMIN	56727	1314						
260 NURSING ADMINISTRATION	659809	10155	421152	12772				
265 NURSING FLOAT PERSONNEL								
270 INSERVICE EDUCATION-NURSG	99575	1572	1025648	22238				
275 UTILIZATION MANAGEMENT	209064	3518	1425355	29128				
280 COMMUNITY HEALTH EDUC	14225	224	146521	3177				
295 OTHER ADMINISTRATIVE SRV	258751	4096	561591	12973				
300 TOTAL ADMINISTRATIVE SVCS	2626979	37331	3685139	84954				
350 EMPLOYEE BENEFITS								
370 NON-OPERATING COST CNTRS	129806	1789						
375 TOTAL	2756785	39120	3685139	84954				

CLASSIFICATION DESCRIPTION NATURAL CLASSIFICATION CODE NON-REVENUE PRODUCING CENTERS	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	AIDES AND ORDERLIES .04	PROD HOURS	CLERICAL & OTHER ADMIN. .05	PROD HOURS	ENVIRONMENTAL & FOOD SERVICES .06	PROD HOURS	PHYSICIANS (SALARIED) .07	PROD HOURS
	DOLLARS		DOLLARS		DOLLARS		DOLLARS	
RESEARCH COSTS								
005 RESEARCH PROJ AND ADMIN								
010 TOTAL RESEARCH								
EDUCATION COSTS								
015 EDUCATION ADMIN OFFICE								
020 SCHOOL OF NURSING								
025 LVN PROGRAM								
030 MEDICAL POST GRAD EDUC								
035 PARAMEDICAL EDUCATION								
040 STUDENT HOUSING								
045 OTHER EDUC ACTIVITIES								
050 TOTAL EDUCATION								
GENERAL SERVICES								
055 PRINTING AND DUPLICATING								
060 KITCHEN								
065 NON-PATIENT FOOD SERVICES					462317	29608		
070 DIETARY					358858	22982		
075 LAUNDRY AND LINEN					56024	3388		
080 SOCIAL SERVICES								
085 CENTRAL TRANSPORTATION								
090 CENTRAL SRVC AND SUPPLY			410150	23856				
095 PHARMACY			16150	1456				
100 PURCHASING AND STORES			104204	6146				
105 GROUNDS								
110 SECURITY			78975	6096	380398	25182		
115 PARKING								
120 HOUSEKEEPING					1384680	89764		
125 PLANT OPERATIONS								
130 PLANT MAINTENANCE			33983	1672	572365	19382		
135 COMMUNICATIONS			156944	9928				
140 DATA PROCESSING								
145 OTHER GENERAL SERVICES								
150 TOTAL GENERAL SERVICES			800406	49154	3214642	190306		
FISCAL SERVICES								
155 GENERAL ACCOUNTING			201161	8454				
160 PATIENT ACCOUNTING			498854	28711				
165 CREDIT AND COLLECTION								
170 ADMITTING			423516	25114				
175 OUTPATIENT REGISTRATION			253121	15010				
195 OTHER FISCAL SERVICES								
200 TOTAL FISCAL SERVICES			1376652	77289				
ADMINISTRATIVE SERVICES								
205 HOSPITAL ADMINISTRATION			82696	3503				
210 GOVERNING BOARD EXPENSE								
215 PUBLIC RELATIONS			17098	961				
220 MANAGEMENT ENGINEERING								
225 PERSONNEL			190281	8255				
230 EMPLOYEE HEALTH SERVICES			34383	1786				
235 AUXILIARY GROUPS			16499	939				
240 CHAPLAINCY SERVICES								
245 MEDICAL LIBRARY								
250 MEDICAL RECORDS			533495	30013				
255 MEDICAL STAFF ADMIN			85375	3647				
260 NURSING ADMINISTRATION								
265 NURSING FLOAT PERSONNEL								
270 INSERVICE EDUCATION-NURSG			67711	3742				
275 UTILIZATION MANAGEMENT			382490	15413				
280 COMMUNITY HEALTH EDUC			9673	535				
295 OTHER ADMINISTRATIVE SRV			36742	1787				
300 TOTAL ADMINISTRATIVE SVCS			1456443	70581				
350 EMPLOYEE BENEFITS								
370 NON-OPERATING COST CNTRS			71298	2872				

NATURAL CLASSIFICATION CODE	(17)	(18)	(19)	(20)	(21)	(22)	(23)	(24)	(25)
	NON-PHYSICIAN MED PRACTITIONERS DOLLARS	PROF HOURS	OTHER SALARIES AND WAGES DOLLARS	PROF HOURS	TOTAL DOLLARS	-----HOURS	SUMMARY----- NON-PROD HOURS	TOT PD HOURS	FULL TIME EQUIVALENT EMPLOYEES COLUMN 22 DIVIDED BY 2080
NON-REVENUE PRODUCING CENTERS									
005 RESEARCH PROJ AND ADMIN									
010 TOTAL RESEARCH									
EDUCATION COSTS									
015 EDUCATION ADMIN OFFICE									
020 SCHOOL OF NURSING									
025 LVN PROGRAM									
030 MEDICAL POST GRAD EDUC									
035 PARAMEDICAL EDUCATION									
040 STUDENT HOUSING									
045 OTHER EDUC ACTIVITIES									
050 TOTAL EDUCATION									
GENERAL SERVICES									
055 PRINTING AND DUPLICATING									
060 KITCHEN									
065 NON-PATIENT FOOD SERVICES					939170	45475	3826	49301	21.86
070 DIETARY					728997	35297	2971	38268	16.97
075 LAUNDRY AND LINEN					61726	3388	345	3733	1.63
080 SOCIAL SERVICES									
085 CENTRAL TRANSPORTATION									
090 CENTRAL SRVC AND SUPPLY					618794	31339	3841	35180	15.07
095 PHARMACY					2448355	49622	4790	54412	23.86
100 PURCHASING AND STORES					350873	13327	1187	14514	6.41
105 GROUNDS									
110 SECURITY					620526	34998	2278	37276	16.83
115 PARKING									
120 HOUSEKEEPING					1673021	95240	8129	103369	45.79
125 PLANT OPERATIONS									
130 PLANT MAINTENANCE					1148046	28911	4758	33669	13.90
135 COMMUNICATIONS					287810	12662	1131	13793	6.09
140 DATA PROCESSING					1384168	31875	4214	36089	15.32
145 OTHER GENERAL SERVICES									
150 TOTAL GENERAL SERVICES					10261486	382134	37470	419604	183.72
FISCAL SERVICES									
155 GENERAL ACCOUNTING					567242	16908	1705	18613	8.13
160 PATIENT ACCOUNTING					906900	35984	4235	40219	17.30
165 CREDIT AND COLLECTION									
170 ADMITTING					511521	26221	2293	28514	12.61
175 OUTPATIENT REGISTRATION					305719	15672	1370	17042	7.53
195 OTHER FISCAL SERVICES					479935	8703	1227	9930	4.18
200 TOTAL FISCAL SERVICES					2771317	103488	10830	114318	49.75
ADMINISTRATIVE SERVICES									
205 HOSPITAL ADMINISTRATION					1114060	12835	1561	14396	6.17
210 GOVERNING BOARD EXPENSE									
215 PUBLIC RELATIONS					162740	4006	585	4591	1.93
220 MANAGEMENT ENGINEERING									
225 PERSONNEL					398596	10831	1051	11882	5.21
230 EMPLOYEE HEALTH SERVICES					178199	3681	453	4134	1.77
235 AUXILIARY GROUPS					31777	1125	192	1317	.54
240 CHAPLAINCY SERVICES									
245 MEDICAL LIBRARY					25351	1051	24	1075	.51
250 MEDICAL RECORDS					733113	33046	4358	37404	15.89
255 MEDICAL STAFF ADMIN					174065	4961	673	5634	2.39
260 NURSING ADMINISTRATION					1208269	22927	2284	25211	11.02
265 NURSING FLOAT PERSONNEL									
270 INSERVICE EDUCATION-NURSG					1261617	27552	1240	28792	13.25
275 UTILIZATION MANAGEMENT					2196452	48059	3922	51981	23.11
280 COMMUNITY HEALTH EDUC					180231	3936	177	4113	1.89
295 OTHER ADMINISTRATIVE SRV					987773	18856	1842	20698	9.07
300 TOTAL ADMINISTRATIVE SVCS					8652243	192866	18362	211228	92.72
350 EMPLOYEE BENEFITS									
370 NON-OPERATING COST CNTRS					231421	4661	586	5247	2.24

CLASSIFICATION DESCRIPTION	(3) OTHER CONTRACTED SERVICES	(4) PROD HOURS
NATURAL CLASSIFICATION CODE	.26	
NONREVENUE PRODUCING CENTERS	DOLLARS	HOURS
RESEARCH COSTS		
005 RESEARCH PROJ AND ADMIN		
010 TOTAL RESEARCH		
EDUCATION COSTS		
015 EDUCATION ADMIN OFFICE		
020 SCHOOL OF NURSING		
025 LVN PROGRAM		
030 MEDICAL POST GRAD EDUC		
035 PARAMEDICAL EDUCATION		
040 STUDENT HOUSING		
045 OTHER EDUC ACTIVITIES		
050 TOTAL EDUCATION		
GENERAL SERVICES		
055 PRINTING AND DUPLICATING		
060 KITCHEN		
065 NON-PATIENT FOOD SERVICES		
070 DIETARY		
075 LAUNDRY AND LINEN		
080 SOCIAL SERVICES		
085 CENTRAL TRANSPORTATION		
090 CENTRAL SRVC AND SUPPLY	6793	392
095 PHARMACY		
100 PURCHASING AND STORES		
105 GROUNDS		
110 SECURITY		
115 PARKING		
120 HOUSEKEEPING		
125 PLANT OPERATIONS		
130 PLANT MAINTENANCE		
135 COMMUNICATIONS		
140 DATA PROCESSING	7632	182
145 OTHER GENERAL SERVICES		
150 TOTAL GENERAL SERVICES	14425	574
FISCAL SERVICES		
155 GENERAL ACCOUNTING		
160 PATIENT ACCOUNTING		
165 CREDIT AND COLLECTION		
170 ADMITTING		
175 OUTPATIENT REGISTRATION		
195 OTHER FISCAL SERVICES		
200 TOTAL FISCAL SERVICES		
ADMINISTRATIVE SERVICES		
205 HOSPITAL ADMINISTRATION		
210 GOVERNING BOARD EXPENSE		
215 PUBLIC RELATIONS		
220 MANAGEMENT ENGINEERING		
225 PERSONNEL		
230 EMPLOYEE HEALTH SERVICES		
235 AUXILIARY GROUPS		
240 CHAPLAINCY SERVICES		
245 MEDICAL LIBRARY		
250 MEDICAL RECORDS	3085	206
255 MEDICAL STAFF ADMIN		
260 NURSING ADMINISTRATION		
265 NURSING FLOAT PERSONNEL		
270 INSERVICE EDUCATION-NURSG		
275 UTILIZATION MANAGEMENT		
280 COMMUNITY HEALTH EDUC		
295 OTHER ADMINISTRATIVE SRV		
300 TOTAL ADMINISTRATIVE SVCS	3085	206
350 EMPLOYEE BENEFITS		
370 NON-OPERATING COST CNTRS		

ATTACHMENT "I"



CONSOLIDATED FINANCIAL STATEMENTS

***LODI MEMORIAL HOSPITAL ASSOCIATION, INC.
AND AFFILIATES***

DECEMBER 31, 2012 AND 2011

THOMAS L. CAMP

Certified Public Accountant

CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
DECEMBER 31, 2012 AND 2011

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Consolidated Statements of Operations and Changes in Net Assets	3
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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Lodi Memorial Hospital Association, Inc.

I have audited the accompanying consolidated financial statements of Lodi Memorial Hospital Association, Inc. and its subsidiaries, which comprise the consolidated balance sheets as of December 31, 2012 and 2011, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

My responsibility is to express an opinion on these consolidated financial statements based on my audits. I conducted my audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a reasonable basis for my audit opinion.

OPINION

In my opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Lodi Memorial Hospital Association, Inc. and its subsidiaries as of December 31, 2012 and 2011, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



March 26, 2013

CONSOLIDATED BALANCE SHEETS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
DECEMBER 31, 2012 and 2011
(In thousands)

	<u>2012</u>	<u>2011</u>
<u>ASSETS</u>		
Current assets:		
Cash and cash equivalents	\$ 9,678	\$ 5,308
Short-term investments	1,129	2,123
Assets limited as to use	2,478	5,127
Patient accounts receivable, less estimated allowances for uncollectible accounts of \$39,610 in 2012 and \$41,927 in 2011	28,624	28,666
Other receivables	7,859	5,509
Estimated third-party payor settlements	25	699
Supplies and other current assets	<u>9,327</u>	<u>9,617</u>
Total current assets	59,120	57,049
Long-term investments	1,624	1,526
Assets limited as to use	30,412	33,385
Property and equipment, net	183,084	191,093
Other noncurrent assets	<u>9,588</u>	<u>14,435</u>
Total assets	<u>\$ 283,828</u>	<u>\$ 297,488</u>
<u>LIABILITIES AND NET ASSETS</u>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 21,369	\$ 23,778
Estimated third-party payor settlements	370	-0-
Current maturities of long-term debt	<u>8,168</u>	<u>4,126</u>
Total current liabilities	29,907	27,904
Long term debt, less current maturities	146,746	153,998
Other noncurrent liabilities	<u>4,550</u>	<u>7,148</u>
Total liabilities	181,203	189,050
Net assets:		
Unrestricted – attributable to LMH	102,924	107,664
Unrestricted – attributable to noncontrolling interests in affiliates	<u>(1,036)</u>	<u>(155)</u>
	101,888	107,509
Temporarily restricted	<u>737</u>	<u>929</u>
Total net assets	<u>102,625</u>	<u>108,438</u>
Total liabilities and net assets	<u>\$ 283,828</u>	<u>\$ 297,488</u>

The accompanying notes are an integral part of these financial statements.

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011
(In thousands)

	<u>2012</u>	<u>2011</u>
Operating revenues:		
Patient service revenues, net of contractual allowances and discounts	\$ 194,934	\$ 191,428
Less provision for uncollectible accounts	<u>(31,077)</u>	<u>(43,392)</u>
Net patient service revenues	163,857	148,036
Other revenues	<u>7,249</u>	<u>8,238</u>
Total operating revenues	171,106	156,274
Operating expenses:		
Salaries and wages	76,557	75,528
Employee benefits	12,833	12,574
Supplies	23,035	21,722
Purchased services	14,240	14,169
Medical professional fees	7,296	7,639
Nurse registry services	1,061	1,433
Depreciation	13,642	13,106
Interest	8,304	8,708
Impairment of long-lived assets	2,754	538
Other expenses	<u>19,071</u>	<u>10,139</u>
Total operating expenses	178,793	165,556
Operating loss	(7,687)	(9,282)
Net nonoperating gains – investment income	<u>1,875</u>	<u>837</u>
	(5,812)	(8,445)
Loss attributable to noncontrolling interests	<u>881</u>	<u>583</u>
	\$ (4,931)	\$ (7,862)
Loss attributable to controlling interests	\$ (4,931)	\$ (7,862)
Unrestricted net assets:		
Loss attributable to controlling interests	\$ (4,931)	\$ (7,862)
Loss attributable to noncontrolling interests	(881)	(583)
Net increase in noncontrolling interests from acquisition and disposal of affiliates	-0-	639
Change in net unrealized gains on other than trading investments	(34)	83
Net assets released from restrictions used for purchases of plant and equipment	<u>225</u>	<u>695</u>
Decrease in unrestricted net assets	(5,621)	(7,028)
Temporarily restricted net assets:		
Temporarily restricted contributions	191	670
Net assets released from restrictions	<u>(383)</u>	<u>(1,014)</u>
Decrease in temporarily restricted net assets	(192)	(344)
	(5,813)	(7,372)
Decrease in net assets	(5,813)	(7,372)
Net assets at beginning of year	<u>108,438</u>	<u>115,810</u>
	\$ 102,625	\$ 108,438
Net assets at end of year	\$ 102,625	\$ 108,438

The accompanying notes are an integral part of these financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011
(In thousands)

	<u>2012</u>	<u>2011</u>
Cash flows from operating activities:		
Decrease in net assets	\$ (5,813)	\$ (7,372)
Adjustments to reconcile decrease in net assets to net cash provided by operating activities:		
Depreciation and amortization	14,037	13,509
Provision for uncollectible accounts	31,077	43,618
Accruals for self-insurance claims and other contingencies	(1,096)	2,650
Deferred income taxes	396	(619)
Impairment of long-lived assets and goodwill	2,754	538
Change in net unrealized gains and losses on investments	(93)	1,127
Restricted contributions	(191)	(318)
Undistributed earnings from affiliate	97	36
Patient accounts receivable	(31,035)	(45,663)
Other receivables, supplies and prepaid expenses	2,083	(405)
Accounts payable, accrued payroll and other liabilities	(3,007)	2,210
Third-party payor settlements	1,044	(957)
Net cash provided by operating activities	<u>10,253</u>	<u>8,354</u>
Cash flows from investing activities:		
Sales or maturities of investments	20,824	10,902
Purchases of investments	(17,428)	(11,960)
Purchases of property, plant and equipment	(8,992)	(10,712)
Decrease in bond trust accounts	3,129	7,277
Other	147	33
Net cash used for investing activities	<u>(2,320)</u>	<u>(4,460)</u>
Cash flows from financing activities:		
Repayment of long-term debt	(4,136)	(6,103)
Loans from noncontrolling interests	382	-0-
Restricted contributions received	191	1,084
Net cash used for financing activities	<u>(3,563)</u>	<u>(5,019)</u>
Net increase (decrease) in cash	4,370	(1,125)
Cash and cash equivalents at beginning of year	<u>5,308</u>	<u>6,433</u>
Cash and cash equivalents at end of year	<u>\$ 9,678</u>	<u>\$ 5,308</u>
Supplemental cash flow information:		
Equipment and prepaid maintenance contract acquired through equipment contracts payable	<u>\$ 925</u>	<u>\$ -0-</u>

The accompanying notes are an integral part of these financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 1. ORGANIZATION AND DESCRIPTION OF BUSINESS

During December 2012, we announced a new umbrella brand for all of our programs and services. Beginning in 2013, Lodi Memorial Hospital and all of our separate businesses and other programs and services will fall under the new Lodi Health brand name.

In these notes, the use of “we,” “us,” and “our” means Lodi Memorial Hospital Association, Inc. (LMH) and our affiliates, Vital Enterprises, Inc. (Vital), Lodi Regional Health Systems, Inc. (LRHS), Trinity Plaza Surgery Center, LLC (Trinity), Endoscopy Center of Lodi, LLC (ECL) and, as of October 31, 2011, Lodi Surgical Ventures, LLC (LSV). LMH is a California not for profit, public benefit corporation which owns and operates Lodi Memorial Hospital (Hospital). The Hospital is located on two campuses that, as of December 31, 2012, contain 190 general-acute care and 24 physical rehab beds. We provide a full range of acute care, skilled nursing and rehabilitation medical services to both inpatients and outpatients from Lodi, California, the surrounding communities and visitors to the area. On February 5, 2011, we de-licensed 24 skilled nursing beds and no longer provide skilled nursing services.

Vital and LRHS are wholly owned subsidiaries of LMH. Vital's operations consist primarily of leasing and selling medical equipment to individuals. LRHS's primary purpose is to provide management services and office space to physicians and physician associations.

Trinity, a California limited liability company owns and operates an ambulatory surgery center in our Stockton medical office building. We own 94 percent of Trinity (see Note 3). ECL, a California limited liability company, provides endoscopy services in office space leased by us. On October 31, 2011, we sold ECL to Artel, LLC d/b/a Lodi Outpatient Surgical Center and LSV acquired a 51 percent interest in Artel. We own 60.8 percent of LSV.

We own 51 percent of Advanced Imaging Center at Lodi Memorial Hospital, LLC (AIC), a California limited liability corporation. AIC owns and operates a medical imaging center on property leased from the Hospital.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation and Principles of Consolidation

Our consolidated financial statements include the assets, liabilities, results of operations and cash flows of the Hospital, Vital, LRHS, Trinity, ECL and LSV. All significant intercompany accounts and transactions are eliminated and we include the results of operations of newly acquired businesses from the dates they are acquired. Generally, when our ownership interest in an affiliate is greater than 50 percent and we have a controlling interest, the ownership interests are consolidated and a noncontrolling interest is recorded in unrestricted net assets. The investment in Advanced Imaging Center at Lodi Memorial Hospital, LLC is accounted for on the equity method because we do not have a controlling financial interest in AIC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

When preparing our consolidated financial statements in conformity with accounting principles generally accepted in the United States of America, we make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, as well as the reported amount of revenues and expenses during the reporting period. We regularly evaluate our estimates and assumptions using historical experience and other factors, including assessment of the economic environment. Our estimates often are based on complex judgments and assumptions that we believe are reasonable but that are inherently uncertain and unpredictable.

As future events and their effects cannot be determined with precision, our estimates and assumptions may prove to be incomplete or inaccurate, or unanticipated events and circumstances may occur that might cause us to change those estimates and assumptions. Those changes generally will be included in our consolidated financial statements on a prospective basis unless they are required to be treated retroactively under relevant accounting standards.

Cash Equivalents

For purposes of the statements of cash flows, we consider all highly liquid investments with original maturities of three months or less when purchased to be cash equivalents. We routinely invest our surplus operating funds in bank certificates of deposit or in money market mutual funds. The mutual funds generally invest in highly liquid U.S. government and agency obligations with limited market risk. The carrying amount of our cash equivalents approximates fair value because of their short maturity period.

Concentration of Credit Risk

Financial instruments that potentially subject us to concentration of credit risk consist of demand deposit cash accounts with financial institutions and receivables generated in the normal course of business. We periodically maintain balances in depository accounts in excess of the FDIC insurance limit, perform ongoing credit evaluations of our depository institutions and have not experienced any losses on our depository accounts. We grant credit without collateral to our patients and third-party payors for receivables generated in the normal course of business.

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at fair value. Investment income or loss (including realized gains and losses, interest and dividends, and unrealized gains and losses on trading securities) is included in nonoperating gains (losses) and unrealized gains and losses on other-than-trading securities are excluded from income. Realized gains and losses on sales of investments are determined using the specific identification cost method. We review all investments to identify those with declines in value that would be considered other-than-temporary. Such investment declines are accounted for as realized losses.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Patient Accounts Receivable

Patient accounts receivable for services provided to patients covered under the Medicare and Medicaid (Medi-Cal in California) programs, privately sponsored managed care programs for which payment is made based on terms defined under formal contracts, and other payors (including self-pay) are recorded at their estimated realizable value based on contractual billing rates or our standard billing rates for non-contract payors. We regularly review accounts and contracts and provide appropriate estimates of contractual allowances that are then netted against patient accounts receivable.

We also provide an estimated allowance for uncollectible accounts based on our evaluation of the aging of our patient accounts receivable, our historical collection experience for each type of payer and other relevant factors. A significant portion of our allowances for doubtful accounts relates to self-pay patients, as well as co-payments and deductibles owed to us by patients with insurance. Payment pressure from managed care payers also affects our allowance for uncollectible accounts.

There are various factors that can impact collection trends such as changes in the economy which, in turn, can affect unemployment rates and the number of uninsured and underinsured patients, the volume of patients through our emergency department, the increased burden of co-payments and deductibles to be made by patients with insurance, and business practices related to collection efforts. These factors continuously change and can have an impact on collection trends and our estimation process.

We believe there are no significant credit risks associated with receivables from government programs. Receivables from managed care programs and others are from various payors who are subject to changing economic conditions. With the exception of the matter discussed in Note 6, they do not represent any concentrated credit risk to us.

Supplies

Supplies, which consist principally of medical and other supplies, are reported at cost determined by the first-in, first-out method, which is not in excess of market.

Assets Limited as to Use

Assets limited as to use include assets held by a trustee under an indenture agreement and investments set aside by our Board of Directors (Board) for future capital improvements, over which the Board retains control and may, at its discretion, subsequently use for other purposes.

Property, Plant and Equipment

Property, plant and equipment are reported on the basis of cost or, in the case of donated items, on the basis of fair market value at the date of donation. Routine maintenance and repairs are charged to expense as incurred. Expenditures which increase values, change capacities or extend useful lives are capitalized. Net interest costs incurred on borrowed funds during periods of construction of long-lived capital assets are capitalized as a component of the cost of acquiring the assets. Depreciation is computed by the straight-line method over the estimated useful lives of 10 to 50 years for buildings and improvements and 3 to 20 years for equipment.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Asset Retirement Obligations

Generally, these obligations are related to the costs of asbestos abatement resulting from our plans to renovate and/or demolish certain facilities. We initially record the liability when incurred and we capitalize the cost of the conditional asset retirement obligation by increasing the carrying amount of the related long-lived asset. Over time, the liability is accreted and the capitalized cost associated with the conditional asset retirement obligation is depreciated over the remaining useful life of the related asset.

Asset Impairment

We routinely evaluate the carrying value of our long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset, or a related group of assets, may not be recoverable from estimated future undiscounted cash flows generated by the underlying tangible assets. When the carrying value of an asset exceeds its estimated recoverability, an asset impairment charge representing the difference between the assets' carrying value and its fair value, is recognized. The fair value of the asset is estimated based on appraisals, established market values of comparable assets or internal estimates of future net cash flows expected to result from the use and ultimate disposition of the asset. The estimate of future cash flows are based on assumptions and projections we believe are reasonable and supportable.

Deferred Financing Costs

Costs incurred in obtaining long-term financing are deferred and amortized over the terms of the related obligations using the effective-interest method.

Fair Value Measurements

We follow FASB accounting guidance that defines fair value, establishes a framework for measuring fair value and expands disclosure about fair value measurements. This guidance applies to fair value measurements of financial assets and financial liabilities and to fair value measurements of nonfinancial items that are recognized or disclosed at fair value in the financial statements on a recurring basis.

The fair value of investments and other assets and liabilities is disclosed in Note 5. The fair value of long-term debt is disclosed in Note 10. Other financial instruments include cash and cash equivalents, patient and other accounts receivable, estimated Medicare and Medi-Cal settlements and accounts payable and accrued expenses. The carrying amount of these instruments approximates fair value because these items are expected to mature in less than one year.

Self-Insurance Programs

We self-insure against workers' compensation losses with supplemental coverage for losses on individual claims in excess of \$1 million. Losses from asserted and unasserted claims identified under our incident reporting system are accrued along with an estimate of possible losses attributable to incidents that may have occurred but that have not yet been reported. We employ an independent actuary to estimate the ultimate costs to settle such claims. Estimated future payments relating to workers' compensation claims have been discounted at 3% in 2012 and 2011.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

We also self-insure medical and dental costs up to \$175 thousand for 2012 and \$150 thousand for 2011 per employee under a contributory plan. The estimated costs of reported claims and claims which have occurred but not yet been reported are accrued based on an evaluation of our past experience.

Medical Malpractice and General Liability Insurance

We maintain claims-made insurance coverage for our medical malpractice and general liability risks up to \$5 million per claim and \$25 million annual aggregate, subject to a per claim deductible of \$25 thousand. A reserve for the estimated costs of medical malpractice and general liability claims reported and those incurred but not reported to the insurance carrier is accrued based upon an evaluation of our exposure to such losses.

Performance Indicator

The statements of operations and changes in net assets include the performance indicator "Income" or "Loss." Income or loss includes all changes in unrestricted net assets except for cumulative effects of changes in accounting principles, changes in net unrealized gains and losses on other-than-trading securities and contributions of long-lived assets, including assets acquired using contributions restricted for such purposes.

Net Patient Service Revenues

We recognize patient service revenues before a provision for uncollectible accounts in the period in which our services are performed. Net patient service revenues before the provision for doubtful accounts primarily consist of net patient service revenues that are recorded based on established billing rates (i.e., gross charges), less estimated discounts for contractual and other allowances, principally for patients covered by Medicare, Medi-Cal, managed care and other health plans.

Gross charges are retail charges. They are not the same as actual pricing, and they generally do not reflect what we are ultimately paid and, therefore, are not displayed in our consolidated financial statements of operations. We are typically paid amounts that are negotiated with insurance companies or are set by the government. Gross charges are used to calculate Medicare outlier payments and to determine certain elements of payment under managed care contracts. Because Medicare and Medi-Cal require gross charges to be the same for all patients regardless of payer category, gross charges are what we also charge all other patients prior to the application of discounts and allowances.

Revenues under the traditional fee-for-service Medicare program are based primarily on a prospective payment system and Medi-Cal revenues are retrospectively determined on the basis of cost. Retrospectively determined cost-based revenues under these programs and certain other payments, such as disproportionate share hospital and bad debt expense, which are based on our cost reports, are estimated using historical trends and current factors. Cost report settlements under these programs are subject to audit and administrative and judicial review by Medicare and Medi-Cal. This process can take several years before final settlement of such matters is determined and completely resolved. Because the laws, regulations, instructions and rule interpretations governing Medicare and Medi-Cal reimbursement are complex and change frequently, the estimates recorded by us could change by material amounts.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

We have a system and estimation process for recording Medicare and Medi-Cal net patient revenues and estimated cost report settlements. This results in recording accruals to reflect the expected final settlements on our cost reports. For filed cost reports, we record our accrual based on those cost reports and subsequent activity, and may record a valuation allowance against those cost reports based on historical settlement trends. The accrual for periods for which a cost report is yet to be filed is recorded based on estimates of what we expect to report on the filed cost reports, and a corresponding valuation allowance may be recorded as previously described. Cost reports generally must be filed within five months after the end of the annual cost reporting period. After the cost report is filed, the accrual and corresponding valuation allowances may need to be adjusted. We believe that we have made adequate provision for any adjustments that may result from final determination of amounts earned under our current arrangements with Medicare and Medi-Cal.

Revenues under managed care plans are based primarily on payment terms involving predetermined rates per diagnosis, per-diem rates, discounted fee-for-service rates and/or other similar contractual arrangements. These revenues are also subject to review and possible audit by the payers. The payers are billed for services on an individual patient basis. An individual patient's bill is subject to adjustment on a patient-by-patient basis in the ordinary course of business by the payers following their review and adjudication of each particular bill. We estimate the discounts for contractual allowances utilizing billing data on an individual patient basis. At the end of each month, we estimate our expected reimbursement for patients of managed care plans based on the applicable contract terms. Contractual allowance estimates are periodically reviewed for accuracy by taking into consideration known contract terms as well as payment history. Although we do not separately accumulate and disclose the aggregate amount of adjustment to the estimated reimbursement for every patient bill, we believe our estimation and review process enables us to identify instances on a timely basis where such estimates need to be revised. We do not believe there are any adjustments to estimates of individual patient bills that are material to our revenues. In addition, we do not record any general provision for adjustments to estimated contractual allowances for managed care plans. Managed care accounts, net of contractual allowances recorded, are further reduced to their net realizable value through our provision for uncollectible accounts based on historical collection trends for these payers and other factors that affect the estimation process.

Electronic Health Record Incentive: Under certain provisions of the American Recovery and Reinvestment Act of 2009 (ARRA), federal incentive payments are available to hospitals, physicians and certain other professionals (Providers) when they adopt, implement or upgrade certified electronic health record (EHR) technology or become "meaningful users," of EHR technology in ways that demonstrate quality, safety and effectiveness of care. Providers can become eligible for annual Medicare and Medi-Cal incentive payments by demonstrating meaningful use of EHR technology in each year over four annual periods. Hospitals that are meaningful users under the Medicare EHR incentive payment program are deemed meaningful use under the Medi-Cal EHR incentive payment program and do not need to meet additional criteria imposed by the state. Medi-Cal EHR incentive payments to Providers are 100% federally funded and administered by the state. CMS established calendar year 2011 as the first year states could offer EHR incentive payments. We recognize these incentive payments in other revenues following the grant accounting model, recognizing income ratably over the applicable reporting periods as we become reasonably assured of meeting the required criteria.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Charity Care

We accept all patients regardless of their ability to pay. A patient is classified as a charity patient by reference to certain established policies. Essentially, these policies define charity services as those services for which no payment is anticipated. Because we do not pursue collection of amounts determined to qualify as charity care, they are not reported as revenues.

Income Taxes

We are a tax-exempt organization under the provisions of the Internal Revenue Service and the State of California and are not generally subject to federal or state income taxes. With respect to our for-profit affiliates and taxable activities, we record income taxes using the liability method under which deferred tax assets and liabilities are determined based on differences between the financial accounting and tax bases of assets and liabilities. Deferred tax assets and liabilities at the end of each year are determined using the currently enacted tax rates expected to apply to taxable income in the years a deferred tax asset or liability is expected to be realized or settled.

We follow FASB guidance relating to accounting for uncertain tax positions. These guidelines prescribe a comprehensive model for recognizing, measuring, presenting and disclosing in the consolidated financial statements tax positions taken or expected to be taken on a tax return. They also provide accounting guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. As of December 31, 2012, we are not aware of any uncertain tax positions for any years open under federal or State of California statutes of limitations.

Temporarily Restricted Net Assets

We receive contributions which are temporarily restricted as to use by donors. Unconditional promises to give cash or other assets to us are reported at fair value at the date the promises are received. Conditional promises to give and indications of intentions to give are recorded at fair value upon receipt of the gift. When donor-purpose restrictions are accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and are reported in the statement of operations and changes in net assets as net assets released from restrictions.

Recent Accounting Pronouncements

Effective January 1, 2011, we adopted new FASB guidance on the presentation of insurance claims and related insurance recoveries which clarifies that a health care entity should not net insurance recoveries against a related claim liability. The adoption of this guidance had no impact on our consolidated financial condition, results of operations or cash flows.

Effective January 1, 2011, we adopted new FASB guidance on measuring charity care for disclosure, which prescribes a specific measurement basis of charity care for disclosure. The adoption had no impact on our consolidated financial condition, results of operations or cash flows.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Effective January 1, 2011, we adopted new FASB guidance on accounting for a combination of not-for-profit entities and a combination that meets the definition of either a merger of not-for-profit entities or an acquisition by a not-for-profit entity. FASB guidance establishes principles and requirements for how a not-for-profit entity (a) determines whether a combination is a merger or an acquisition; (b) applies the carryover method in accounting for a merger; (c) applies the acquisition method in accounting for an acquisition; and (d) determines what information to disclose with respect to the nature and financial effects of a merger or an acquisition. The guidance amends both FASB guidance, *Goodwill and Other Intangible Assets* and *Noncontrolling Interests in Consolidated Financial Statements* to make their provisions fully applicable to not-for-profit entities. There was no material impact on our consolidated financial position or results of operations upon adoption of this new accounting requirement.

Effective December 31, 2011, we adopted new FASB guidance on the presentation and disclosure of patient service revenues, provision for bad debts, and the allowance for doubtful accounts. This guidance requires health care entities to present the provision for doubtful accounts relating to patient service revenues as a deduction from patient service revenues in the statement of operations rather than as an operating expense. Additional disclosures relating to sources of patient revenues and the allowance for doubtful accounts related to patient accounts receivable are also required. The adoption of this guidance had no impact on our consolidated financial condition, results of operations or cash flows.

In September 2011, the FASB issued new guidance on testing goodwill for impairment which permits an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test described in current FASB accounting guidance. The new guidance is effective for annual goodwill impairment tests performed for fiscal years beginning after December 15, 2011. The adoption of this standard by us in 2012 did not affect our consolidated financial condition, results of operations or cash flows.

NOTE 3. ACQUISITION AND DISPOSAL OF AFFILIATES

On March 8, 2013, we closed Trinity and terminated our operations there. We are currently negotiating a sale of Trinity and certain of its assets to a privately owned operator of ambulatory surgery centers. The new owner of Trinity plans to operate for at least five years in Trinity's existing suite in the medical office building owned by LRHS.

On October 25, 2011, we, along with RSH, Inc. (Regent), a Nevada corporation, formed Lodi Surgical Ventures, LLC (LSV), a Delaware limited liability company. We own 60.78 percent and Regent owns 39.22 percent of LSV. On October 31, 2011, LSV acquired a 51% ownership interest in Artel for cash of \$472 thousand. Also, on October 31, 2011, we sold Endoscopy Center of Lodi (ECL) net of certain assets retained by us to Artel for \$2.0 million. We financed Artel's purchase of ECL by entering into two note agreements for \$1.9 million and recognized a gain of \$24 thousand on the disposal of ECL.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 4. INVESTMENTS AND ASSETS WHOSE USE IS LIMITED

Investments and assets whose use is limited (in thousands) consist of the following at December 31, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
Short-term investments:		
Money market accounts and other cash equivalents	\$ 17	\$ 9
Certificates of deposit	<u>1,112</u>	<u>2,114</u>
	<u>\$ 1,129</u>	<u>\$ 2,123</u>
Long-term investments:		
Mutual funds	\$ 1,034	\$ 983
Marketable equity securities	<u>590</u>	<u>543</u>
	<u>\$ 1,624</u>	<u>\$ 1,526</u>
Assets limited as to use:		
Under bond trust agreements:		
Money market accounts and other cash equivalents for:		
Construction	\$ -0-	\$ 1,363
Debt service	843	841
Bond reserves	<u>119</u>	<u>1,432</u>
	962	3,636
U.S. Government and federal agency securities for:		
Construction	-0-	1,891
Bond reserves	<u>11,299</u>	<u>9,896</u>
	<u>11,299</u>	<u>11,787</u>
	12,261	15,423
Internally designated for capital projects:		
Money market accounts and other cash equivalents	262	431
Certificates of deposit	1,875	3,024
Mutual funds	1,532	2,292
U.S. Government and federal agency securities	2,529	3,510
Corporate and municipal bonds	4,147	2,726
Marketable equity securities	<u>10,284</u>	<u>11,106</u>
	<u>20,629</u>	<u>23,089</u>
	32,890	38,512
Less amount classified as current	<u>(2,478)</u>	<u>(5,127)</u>
	<u>\$ 30,412</u>	<u>\$ 33,385</u>

Investments and assets whose use is limited are allocated between current and noncurrent categories based upon the maturity dates of individual investments.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 4. INVESTMENTS AND ASSETS WHOSE USE IS LIMITED (Continued)

Investment income (in thousands) includes the following:

	<u>2012</u>	<u>2011</u>
Interest and dividends	\$ 853	\$ 909
Investment fees	(115)	(112)
Realized net gains on sales of securities	949	760
Increase (decrease) in net unrealized gains on trading securities	<u>188</u>	<u>(720)</u>
Total investment income	<u>\$ 1,875</u>	<u>\$ 837</u>

NOTE 5. FAIR VALUE MEASUREMENTS

Fair value is defined as the price that would be received upon sale of an asset or paid upon transfer of a liability (an exit price) in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. Fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the entity. In addition, the fair value of liabilities should include consideration of non-performance risk including our own credit risk.

Additionally, the inputs used to measure fair value are prioritized based on a three-level hierarchy. This hierarchy requires us to maximize the use of observable inputs and minimize the use of unobservable inputs. The three-levels of inputs used to measure fair value are:

Level 1: Quoted prices in active markets for identical assets or liabilities as of the measurement date.

Level 2: Observable inputs other than quoted prices included in Level 1. These inputs include dealer and broker quotations, bid prices, quoted prices for similar assets and liabilities in active markets, or other inputs that are observable or can be corroborated by observable market data.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. These include certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

Assets and liabilities measured at fair value are based on one or more of the following valuation techniques:

- a) *Market approach.* Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.
- b) *Cost approach.* Amount that would be required to replace the service capacity of an asset (replacement cost).
- c) *Income approach.* Technique to convert future amounts to a single present amount based on market expectations (including present value techniques, option-pricing and excess earnings models).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 5. FAIR VALUE MEASUREMENTS (Continued)

The following represents assets and liabilities measured at fair value on a recurring basis as of December 31, 2012 and 2011 (in thousands):

Fair Value Measurements at December 31, 2012 Using					
	Total	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Valuation Techniques (a, b, c)
ASSETS					
Investments:					
Money market accounts and other cash equivalents	\$ 1,128	\$ 1,128			a
Certificates of deposit	2,989	2,975		\$ 14	a, c
Mutual funds	2,565	-0-	\$ 2,565	-0-	a
US Government and federal agency securities	13,890	103	13,761	26	a, c
Corporate and municipal bonds	4,197	-0-	4,147	50	a, c
Marketable equity securities	10,874	10,874	-0-	-0-	a
Total investments	\$ 35,643	\$ 15,080	\$ 20,473	\$ 90	
Other noncurrent assets	\$ 117			\$ 117	c
Other noncurrent liabilities	\$ 420		\$ 420		a

Fair Value Measurements at December 31, 2011 Using					
	Total	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Valuation Techniques (a, b, c)
ASSETS					
Investments:					
Money market accounts and other cash equivalents	\$ 4,076	\$ 4,076			a
Certificates of deposit	5,138	5,120		\$ 18	a, c
Mutual funds	3,275	-0-	\$ 3,275	-0-	a
US Government and federal agency securities	15,298	211	14,897	190	a, c
Corporate and municipal bonds	2,726	-0-	2,691	35	a, c
Marketable equity securities	11,648	11,648	-0-	-0-	a
Total investments	\$ 42,161	\$ 21,055	\$ 20,863	\$ 243	
Other noncurrent assets	\$ 1,509			\$ 1,509	c
Other noncurrent liabilities	\$ 359		\$ 359		a

Balances of financial assets and liabilities using significant unobservable inputs (Level 3) measured on a recurring basis are not significant and tables presenting components of the changes are not presented.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 6. PATIENT ACCOUNTS RECEIVABLE

Our primary concentration of credit risk is patient accounts receivable, which consists of amounts owed by various governmental agencies, insurance companies and private patients. We grant credit without collateral to our patients and third-party payors. Concentrations of patient accounts receivable (in thousands) at December 31, 2012 and 2011 are as follows:

	<u>2012</u>	<u>2011</u>
Medicare	\$ 6,574	\$ 6,858
Medi-Cal	2,296	2,966
Others	<u>19,754</u>	<u>18,842</u>
Total patient accounts receivable	<u>\$ 28,624</u>	<u>\$ 28,666</u>

Blue Cross Matters: On April 1, 2007, we terminated our contract to provide services to Blue Cross of California (Blue Cross) subscribers at negotiated rates. We continued to provide services to Blue Cross patients on a fee-for-service basis until January 1, 2009, the effective date of a new discounted rate contract. During the time we were without a contract, Blue Cross adjusted our billings to amounts they determined to be payable. We believe a substantial portion of these adjustments, which range from nothing to 100% of the amounts billed, were made by Blue Cross in an arbitrary manner. In 2009, we sued Blue Cross and several other defendants in the Superior Court of San Joaquin County asserting causes of action for, among other things, breach of contract and intentional and/or negligent misrepresentation and unfair business practices.

At December 31, 2012 and 2011, patient accounts receivable related to this matter include approximately \$6.2 million and \$6.5 million, respectively, of unpaid billings to Blue Cross, against which we have provided reserves for uncollectible accounts of \$3.1 and \$3.2 million, respectively. The remaining net patient receivables of \$3.1 million as of December 31, 2012, represent our estimate of the realizable amount of underpayments by Blue Cross during the period from April 1, 2007 through December 31, 2008. We believe it is more likely than not that we will prevail in our legal action, however, there can be no assurance that we will meet our expectations. The amount we will ultimately realize could differ materially from the amount recorded in our consolidated financial statements. During 2012 and 2011, legal fees related to this action amounted to \$341 and \$246 thousand, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
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NOTE 7. PROPERTY AND EQUIPMENT

Property and equipment (in thousands) consist of the following at December 31, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
Land improvements	\$ 4,093	\$ 3,996
Leasehold improvements	9,850	12,822
Buildings and improvements	141,196	137,160
Equipment	<u>111,479</u>	<u>107,523</u>
	266,618	261,501
Less accumulated depreciation	<u>(90,994)</u>	<u>(80,538)</u>
	175,624	180,963
Land	6,599	6,599
Construction-in-progress	<u>861</u>	<u>3,531</u>
Total property and equipment	<u>\$ 183,084</u>	<u>\$ 191,093</u>

NOTE 8. OTHER NONCURRENT ASSETS

At December 31, 2012 and 2011, other assets consist of the following (in thousands):

	<u>2012</u>	<u>2011</u>
Unamortized loan costs	\$ 5,529	\$ 5,893
Deferred income taxes	2,711	3,090
Physician income guarantee contracts	422	2,876
Unconditional promises to give	117	1,522
Investment in AIC	256	353
Other	<u>554</u>	<u>701</u>
Total other noncurrent assets	<u>\$ 9,589</u>	<u>\$ 14,435</u>

NOTE 9. ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Accounts payable and accrued expenses (in thousands) consist of the following at December 31, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
Due vendors, physicians and others	\$ 8,119	\$ 10,206
Accrued payroll and related benefits	6,319	6,262
Accruals for self-insured risks	1,984	2,784
Hospital Quality Assurance fees	1,845	10
Medicare RAC audit recoveries and other contingencies	1,397	1,693
Accrued interest	633	645
Payable to related organizations	441	-0-
Refunds and credit balances in patient accounts receivable	362	373
Construction costs payable	192	1,565
Other accrued expenses	<u>77</u>	<u>240</u>
Total accounts payable and accrued expenses	<u>\$ 21,369</u>	<u>\$ 23,778</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
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NOTE 10. LONG-TERM DEBT

Long-term debt (in thousands) consists of the following obligations at December 31, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
California Statewide Communities Development Authority Insured Revenue Bonds, Series 2007A, payable in annual installments ranging from \$2,990 in 2013 to \$2,860 in 2037, plus interest at rates ranging from 4% to 5%	\$ 143,020	\$ 145,880
Note payable to bank, principal and interest at variable rates (2.71% at December 31, 2012) payable monthly, collateralized by a deed of trust on a medical office building and an assignment of rents	6,694	7,373
Notes payable to bank, interest from 6.25% to 6.50%, principal and interest payable monthly through December 31, 2020, collateralized by equipment, fixtures and tenant improvements	4,189	4,685
Equipment contract, interest at 5.26%, principal and interest payable monthly through November 2017, collateralized by equipment	664	-0-
Equipment contracts, interest at 5.3%, principal and interest payable monthly through September 2017, collateralized by equipment	<u>347</u>	<u>186</u>
	154,914	158,124
Less current maturities	<u>(8,168)</u>	<u>(4,126)</u>
Maturities due after one year	<u>\$ 146,746</u>	<u>\$ 153,998</u>

The Insured Revenue Bonds, Series 2007A, issued through the California Statewide Communities Development Authority are insured by the Office of Statewide Health Planning and Development of the State of California (OSHPD) pursuant to the California Health Facility Construction Loan Insurance Law. The Bonds are collateralized by a security interest in the Hospital's gross revenues and a lien on substantially all of the Hospital's property and equipment pursuant to a Deed of Trust dated October 1, 2000 (see Notes 14 and 18). Provisions of the Bond agreements include, among other things, restrictions on additional borrowings and acquisition of assets and the maintenance of a current ratio of 2.0 to 1, 30 days cash on hand and an annual debt coverage ratio of 1.25 times maximum aggregate annual debt service. We have complied with the restrictive provisions of our debt agreements.

As discussed in Note 3 to the consolidated financial statements, we closed TPSC in March 2013. At December 31, 2012, TPSC is indebted to a bank under two concurrent borrowings with an aggregate balance due in the amount of \$4,189 thousand. This debt has been classified in current maturities of long-term debt pending further discussions with a prospective buyer and bank officials.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 10. LONG-TERM DEBT (Continued)

Maturities of long-term debt (in thousands) are as follows at December 31, 2012:

<u>Year Ending</u> <u>December 31,</u>	
2013	\$ 8,168
2014	4,054
2015	4,257
2016	4,473
2017	4,673
2018 and thereafter	<u>129,289</u>
Total maturities of long-term debt	<u>\$ 154,914</u>

On October 15, 2011, we entered into an interest rate swap agreement with a notional amount of \$8,125. The swap agreement requires us to pay a fixed interest rate in exchange for a variable interest rate payment from a bank. A market rate risk exposure under the swap agreement occurs when the fixed rate paid is greater than the variable rate received. Fair value of the swap agreement is based on an independent valuation using model-based valuation techniques for which significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the interest rate swap agreement. At December 31, 2012 and 2011, the fair value of the interest rate swap is \$420 and \$359, respectively which represents the estimated amount we would have paid in 2012 or 2011 had we terminated the agreement on those dates. Changes in the fair value of the interest rate swap are included within interest expense.

Interest costs incurred (in thousands) during the years ended December 31, 2012 and 2011, are summarized as follows:

	<u>2012</u>	<u>2011</u>
Interest cost:		
Paid	\$ 7,932	\$ 8,184
Accrued	<u>(12)</u>	<u>(5)</u>
Total incurred	7,920	8,179
Plus amortization of deferred financing and bond insurance costs and accretion of liability for conditional asset retirement obligation	395	404
Change in fair value of interest rate swap	61	406
Less amount capitalized	<u>(72)</u>	<u>(281)</u>
Total interest expense	<u>\$ 8,304</u>	<u>\$ 8,708</u>

The estimated fair value (see Note 5) of our revenue bonds is based on current traded values (Level 2 inputs) and the fair value of the remaining long-term debt is estimated using discounted cash flow analyses (Level 3 inputs). At December 31, 2012 and 2011, the estimated fair value of our long-term debt is \$164 million and \$162 million, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
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NOTE 11. NET PATIENT SERVICE REVENUES

The following table reflects the estimated percentages of gross patient service revenues by major payor groups for the years ended December 31, 2012 and 2011:

	<u>2012</u>	<u>2011</u>
Medicare	53.9%	54.0%
Medi-Cal	19.5	20.6
Others	<u>26.6</u>	<u>25.4</u>
	<u>100.0%</u>	<u>100.0%</u>

Net patient service revenues (in thousands) summarized by payor for the years ended December 31, 2012 and 2011, are as follows:

	<u>2012</u>	<u>2011</u>
Medicare, including Medicare managed care revenues of \$6,555 in 2012 and \$6,736 in 2011	\$ 56,459	\$ 58,612
Medi-Cal, including Medi-Cal managed care revenues of \$12,158 in 2012 and \$9,733 in 2011	31,530	29,125
Others	<u>106,945</u>	<u>103,691</u>
Total net patient service revenues	<u>\$ 194,934</u>	<u>\$ 191,428</u>

Estimation Changes: Adjustments for prior-year cost reports and related valuation allowances applicable to Medicare and Medi-Cal increased net patient service revenues in the years ended December 31, 2012 and 2011, by \$119 thousand and \$1.7 million, respectively.

Medicare RAC Activities: Beginning in 2011, we were contacted by the Medicare Recovery Audit Contractor (RAC) under authority of the centers for Medicare and Medicaid Services (CMS). CMS contracts with RACs on a contingency basis to conduct post-payment reviews for Medicare claims in order to detect and correct possible improper payments in the fee-for-service Medicare program. CMS implemented the RAC program on a permanent, nationwide basis in 2011, as required by statute. In its ongoing review process, the RAC selects Medicare patient claims about every 45 days for patient services provided during the previous three year period. During the years ended 2012 and 2011, we reduced our Medicare net patient revenues by \$2.1 and \$1.5 million, respectively, to recognize actual and expected RAC recoveries.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 11. NET PATIENT SERVICE REVENUES (Continued)

Hospital Fee Program: In January 2010, the State of California enacted legislation that provides for supplemental Medi-Cal payments to certain hospitals funded by a quality assurance fee paid by participating hospitals as well as matching federal funds (“the Hospital Fee Program”). The program uses the Hospital fee assessments along with the federal matching funds to make supplemental Medi-Cal payments to hospitals. The Hospital Provider Fee Program is an integral element in improving access to health care for some of California’s most vulnerable residents. The supplemental Medi-Cal payments encompass fee-for-service payments directly from DHCS as well as payments routed through managed care health plans. Supplemental Medi-Cal and managed care health plan payments and fees related to the Hospital Fee Program cover the period from April 1, 2009 through June 30, 2011.

Additional provider fee legislation was enacted in September 2011, covering the 30-month period from July 1, 2011 through December 31, 2013. During June 2012, the legislation governing the 30-month program was amended to allow implementation of the fee-for-service portion separately from the managed care portion and CMS approval was received by DHCS.

The California Hospital Association created a private program, the California Health Foundation and Trust (“CHFT”), established for several purposes, including aggregating and distributing financial resources to support charitable activities at various hospitals and health systems in California. A pledge agreement was executed in February 2010 and amended in May 2011 and in March 2012 between LMH and CHFT whereby we also provide for payments into a grant fund established by CHFT.

We reported accrued supplemental Medi-Cal revenues of \$15.3 million in 2012 and \$5.6 million in 2011 in Medi-Cal net patient service revenues and the quality assurance fees paid of \$10.6 million in 2012 and \$3.4 million in 2011 in other expenses in our consolidated statements of operations and changes in net assets. Amounts related to our pledge paid to CHFT (\$140 thousand in 2012 and \$24 thousand in 2011) are also reported as other operating expenses in our consolidated statements of operation and changes in net assets.

Medi-Cal Rate Limitations: In November 2009, the California legislature added statutes that require the Department of Health Care Services (DHCS) to implement a new payment methodology for Medi-Cal inpatient hospitalization based on Diagnosis-Related Groups (DRG). In connection with implementing the new DRG payment system, DHCS froze our reimbursement rate for inpatient services provided to Medi-Cal patients on and after July 1, 2011, to the lower of reimbursable costs or the per-diem rate that was paid on January 1, 2011. The payment rate freeze was to remain in effect until the DRG payment system is implemented, but no later than June 30, 2014.

On March 4, 2011, the U.S. District Court for the Eastern District of California issued a preliminary injunction against DHCS barring enforcement of the rate freeze until a lawsuit by the California Hospital Association (CHA) was decided on its merits or the parties can come to an agreement. Medi-Cal revenues for the period April 20, 2010 through December 31, 2010, were recognized based on rules and regulations then in effect, including the freeze imposed by the legislature. During 2011, the California legislature passed SB 90, making the rate freeze under SB 853 inoperative and retroactively restoring the rate that would have been paid absent the previous legislation. Accordingly, \$1.1 million of Medi-Cal net revenues have been recognized in our 2011 consolidated statements of operations and changes in net assets.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 12. OTHER REVENUES

Other revenues (in thousands) for the years ended December 31, 2012 and 2011, are as follows:

	<u>2012</u>	<u>2011</u>
Electronic Health Records incentive payments:		
Medicare	\$ 1,663	\$ 1,875
Medi-Cal	<u>676</u>	<u>1,299</u>
	2,339	3,174
Income from capitation contracts	1,498	1,342
Rentals and sales of supplies	956	1,014
Physician practice management fees	822	812
Dietary services	364	325
Day care services	343	362
Unrestricted contributions	310	176
Temporarily restricted net assets used for operating purposes	158	318
Partnership loss	(97)	(56)
Other, net	<u>556</u>	<u>771</u>
Total other revenues	<u>\$ 7,249</u>	<u>\$ 8,238</u>

NOTE 13. ASSET IMPAIRMENT CHARGES

During the year ended December 31, 2012, we recognized an impairment charge of \$2.8 million related to certain leasehold improvements at Trinity. The asset impairment charge, which is included as a component of total operating expenses in our consolidated statement of operations and changes in net assets for the year ended December 31, 2012, represents the amount by which the carrying value of the assets exceeds their estimated fair value. Estimated fair value is determined using estimated future discounted cash flows.

In connection with our acquisition of the controlling financial interest in Artel (Note 3), we recognized goodwill of \$538 thousand and a noncontrolling interest of \$448 thousand based on the fair value of Artel implied by the consideration paid. Because of increasing losses and deteriorating liquidity at Artel, we determined that goodwill acquired is impaired and, accordingly, we recognized an impairment charge of \$538 thousand. The charge is included as a component of total operating expenses charge in our consolidated statement of operations and changes in net assets for the year ended December 31, 2011.

NOTE 14. FUNCTIONAL EXPENSES

We provide general health care services to residents within our geographic service area. Expenses (in thousands) related to providing these services for the years ended December 31, 2012 and 2011, are as follows:

	<u>2012</u>	<u>2011</u>
Health care services	\$ 127,393	\$ 114,935
General and administrative	<u>51,400</u>	<u>50,621</u>
Total expenses	<u>\$ 178,793</u>	<u>\$ 165,556</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 15. RELATED ORGANIZATIONS

Lodi Memorial Hospital Foundation: Lodi Memorial Hospital Foundation, Inc. (Foundation) is incorporated as a not-for-profit organization which is generally exempt from federal and state income taxes. The Foundation's purpose is to promote the delivery of health care services of organizations located in San Joaquin County. We do not control or direct the activities of the Foundation. The Foundation's Board of Directors determines the amount and timing of contributions made from its general funds to recipient organizations.

In connection with its fund raising activities, the Foundation also solicits and accepts contributions on our behalf. Amounts received for our benefit may be unrestricted or contain donor-imposed restrictions and are accounted for as liabilities by the Foundation and as receivables and unrestricted or temporarily restricted contributions by us.

During the years ended December 31, 2012 and 2011, we recognized the following contributions (in thousands) from or through the Foundation:

	<u>2012</u>	<u>2011</u>
Amounts specifically designated for Hospital:		
Unconditional promises to give	\$ -0-	\$ 164
Other	16	17
	<u>16</u>	<u>181</u>
Amounts from the Foundation's general funds	7	414
	<u>7</u>	<u>414</u>
Total contributions	<u>\$ 23</u>	<u>\$ 595</u>

In early 2008, the Foundation, with our expressed consent, formally opened the Lodi Memorial Hospital South Wing Capital Campaign. During 2010, the Foundation expanded its fund raising activities to encompass other capital projects on our behalf. As of December 31, 2012 and 2011, South Wing Capital Campaign and other capital pledges receivable (included in other receivables and other noncurrent assets) consist of the following unconditional promises to give, discounted at rates ranging from 1.1% to 6.5%:

	<u>2012</u>	<u>2011</u>
Pledges due in one year or less	\$ 2,329	\$ 2,403
Pledges due thereafter	117	1,522
	<u>2,446</u>	<u>3,925</u>
Less allowances for uncollectible pledges	(100)	(100)
	<u>(100)</u>	<u>(100)</u>
Total pledges receivable	<u>\$ 2,346</u>	<u>\$ 3,825</u>

The sources of total pledges receivable at December 31, 2012 and 2011, are:

	<u>2012</u>	<u>2011</u>
Foundation as our agent (including \$1,096 and \$1,090 thousand collected by the Foundation but not remitted to us as of December 31, 2012 and 2011)	\$ 1,921	\$ 2,750
Foundation general funds	400	1,027
Our employees	25	48
	<u>25</u>	<u>48</u>
Total pledges receivable	<u>\$ 2,346</u>	<u>\$ 3,825</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 15. RELATED ORGANIZATIONS (Continued)

The Foundation leases office space from us (\$10 thousand in 2012 and \$11 thousand in 2011) and reimburses us for a share of payroll and benefit costs of its employees along with general and administrative expenses related to its fund raising activities. We incurred Foundation related costs and expenses of \$341 thousand in 2012 and \$401 thousand in 2011 and received reimbursements from the Foundation of \$170 thousand in 2012 and \$203 thousand in 2011. The Foundation owes us \$24 and \$23 thousand, net, for payroll and other expenses at December 31, 2012 and 2011, respectively.

Advanced Imaging Center at Lodi Memorial Hospital: We and Delta Radiology Medical Group, Inc. (DRMG), a California professional corporation, formed Advanced Imaging Center (AIC) at Lodi Memorial Hospital, LLC in 2000. We and DRMG each initially owned 50 percent of AIC. AIC, which began operations in 2002, provides direct digital X-ray and high-speed magnetic resonance imaging (MRI) services in a facility located on our property. We acquired an additional 1 percent interest in AIC directly from DRMG in 2009.

AIC leases land from us under a 40-year lease agreement. At the termination of the lease, all improvements made by AIC will revert to us free and clear of all claims, liens or encumbrances. DRMG is responsible for management of AIC, including employment of physician, medical technician and other support personnel. The administrative service agreement has a base fee of \$50 thousand per year plus 5 percent of collections for MRI services and 9 percent of collections for all other services.

During August, 2002, AIC borrowed \$948 thousand from a local bank to finance the cost of constructing its medical imaging facilities. The loan is secured by a deed of trust, assignment of rents and security interest in substantially all of AIC's real and personal property. In order to complete the financing, the bond trustee under the Insured Revenue Bonds (see Note 10) agreed, with the consent of OSHPD, to subordinate its interest in the property to the senior lender in an amount not to exceed \$948 thousand. At December 31, 2012, AIC's outstanding balance on the loan is \$649 thousand.

Regent Surgical Management, LLC: In connection with our acquisition of a controlling financial interest in Artel (see Note 3), Artel entered into a seven year management services agreement with Regent Surgical Management, LLC (RSM). RSM is a subsidiary of Regent, the noncontrolling interest in our affiliate, LSV. During the term of the agreement, RSM will provide Artel with all management, administrative and consulting services for the efficient operation of Artel's facilities. As compensation for its management services, RSM is paid a monthly fee of 5% of Artel's monthly cash collections plus reimbursement for all reasonable direct costs incurred on Artel's behalf. During 2012 and 2011, we incurred management fees of \$232 and \$19 thousand related to the agreement.

Lodi Surgical Associates, Inc.: Lodi Surgical Associates, Inc. (LSA) holds a noncontrolling interest in Artel and leases its outpatient surgical facilities to Artel under a rental agreement which extends through October 31, 2021. Monthly rental payments amount to \$28 thousand. During 2012 and 2011, we paid \$335 and \$28 thousand in rent to LSA.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 16. RETIREMENT PLAN

We maintain a defined contribution retirement plan covering our employees who have completed a year of service in which they worked at least 1,000 hours. Employees may contribute any percentage of their annual compensation, not to exceed Internal Revenue Code limits. We contribute a range from 0.5% to 2.5% of eligible earnings depending on employee tenure and voluntary contribution rate. Our contributions are fully vested when made. We suspended our contributions to the plan during 2011 and reestablished them in February 2012. Retirement expense amounted to \$1,074 thousand in 2012 and \$19 thousand in 2011.

NOTE 17. RISK MANAGEMENT

We are exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. We self-insure for workers' compensation and employee medical benefits and purchases commercial insurance for all other risks of loss, including medical malpractice risks. Effective February 1, 1990, we obtained a claims-made insurance policy that provides basic coverage for individual professional liability claims. As long as we continually renew our claims-made policy, claims incurred after January 31, 1990, will be insured under the policy. Should we terminate our coverage, individual claims incurred prior to termination but not reported until after termination would not be insured under the policy.

We believe we will be able to renew or replace current levels of professional liability and other insurance and are unaware of any claims against us that would cause final expenses to materially exceed amounts provided in the consolidated financial statements. It is reasonably possible; however, that the accrued estimated liabilities for medical malpractice and general liability claims and for self-insured workers' compensation and employee medical benefit claims may change in the near term.

NOTE 18. UNCOMPENSATED CARE AND COMMUNITY BENEFIT COSTS

Our policy is to provide service to all who require it, regardless of their ability to pay. As such, we provide substantial amounts of uncompensated care. When this care is provided to patients who lack financial resources and therefore are deemed medically indigent, it is classified as charity care. When it is provided to patients who have the means to pay, but decline to do so, it is classified as provision for uncollectible accounts. Some undetermined portion of the provision for uncollectible accounts represents care to indigent patients who we have been unable to identify as charity. Charity care charges are not reflected in net patient service revenues.

In addition, we provide services to poor and underserved persons who cannot afford health care because of inadequate resources and/or are uninsured or underinsured; including patients insured under certain government-reimbursed public aid programs. Such programs pay providers amounts that are less than established charges for the services provided to the recipients and frequently the payments are less than the cost of rendering the services.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 18. UNCOMPENSATED CARE AND COMMUNITY BENEFIT COSTS (Continued)

The following summary of our estimated costs (in thousands) of providing uncompensated care and community benefits to the poor and the broader community for 2012 and 2011, has been prepared in accordance with Internal Revenue Service Form 990, Schedule H. The estimates are based on direct and indirect costs obtained using information from our cost accounting system or by using a ratio of cost to gross charges where data from our cost accounting system is not available:

	<u>2012</u>	<u>2011</u>
Uncompensated service costs of traditional charity care	\$ 2,933	\$ 2,971
Medi-Cal and other public aid programs	<u>973</u>	<u>8,719</u>
	3,906	11,690
 Benefits for the broader community	 <u>5,806</u>	 <u>5,625</u>
 Total estimated community benefit costs	 <u>\$ 9,712</u>	 <u>\$ 17,315</u>
 Costs of uncompensated care as percentage of operating expenses	 <u>5.4%</u>	 <u>10.5%</u>

Benefits for the broader community include the unpaid costs of providing service to the elderly, providing health screenings and other health-related services, training health professionals, educating the community with various seminars and classes and the costs associated with providing free clinics and other community service programs. In addition, we incurred approximately \$7,786 and \$13,366 thousand of costs in excess of reimbursements from the Medicare program in 2012 and 2011, respectively.

NOTE 19. COMMITMENTS AND CONTINGENCIES

Litigation, Regulatory and Compliance Matters: The healthcare industry is subject to voluminous and complex laws and regulations of federal, state and local governments. Compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement laws and regulations, anti-kickback and anti-referral laws and false claims prohibitions and in the case of tax-exempt hospitals, the requirements of tax exemption. In recent years, government activity has increased with respect to investigations and allegations concerning possible violations by healthcare providers of reimbursement, false claims, anti-kickback and anti-referral statutes and regulations, and quality of care provided to patients. We are not aware of any investigations, claims, suits or complaints that, if disposed of unfavorably, would have a material effect on our consolidated financial position, results of operations or cash flows.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 19. COMMITMENTS AND CONTINGENCIES (Continued)

Operating Leases: We lease certain facilities and equipment under long-term, non-cancellable operating lease agreements. Total rental expense for 2012 and 2011 for all operating leases was \$1.4 million and \$1.4 million, respectively. Following is a schedule by year of future minimum lease payments (in thousands) under operating leases as of December 31, 2012, that have initial or remaining lease terms in excess of one year:

<u>Year Ending</u> <u>December 31,</u>	
2013	\$ 1,489
2014	1,246
2015	1,196
2016	1,109
2017	1,041
Thereafter	<u>1,763</u>
Total minimum lease payments	<u>\$ 7,844</u>

Construction Work in Progress: At December 31, 2012, the estimated cost to complete construction work in progress is approximately \$4.2 million.

Wound Care Services: We opened a wound care center in January 2008, under an exclusive three-year administrative and management services agreement with an independent contractor. The contractor is responsible for day-to-day management of the center and will provide all non-physician personnel necessary for the center's efficient operation. We are responsible for billing and collecting for all services provided in the center and paying a management fee to the contractor based upon a percentage of actual net revenues for wound care services collected, subject to a maximum fee of \$4.2 million in any calendar year. Effective February 28, 2011, we entered into a new management services agreement with a new contractor that extends through December 31, 2015. The contract calls for payment of a base fee of \$12,000 per month for administration of our wound care service plus the salary and benefits of the program director. During 2012 and 2011, administrative and management services fees amounted to \$230 thousand and \$193 thousand, respectively.

Guarantees: We enter into agreements with non-employee physicians and physician businesses that include minimum revenue guarantees. The terms of the guarantee agreements vary. We record a liability for the estimated fair value of the guarantee payments in accordance with FASB accounting guidance. The carrying amount of the liability for our obligations under these guarantees is \$2.8 million and \$6.9 million at December 31, 2012 and 2011, respectively. As of December 31, 2012, the maximum potential amount of future undiscounted payments we could be required to make under these guarantees amounts to \$4.6 million.

Subordination Agreement: In 1988, we and Lodi Medical Associates (LMA), a California general partnership, entered into an agreement whereby LMA constructed an office building on our property under terms of a long-term ground lease through December, 2058. Rental income earned in 2012 and 2011 amounted to \$61 thousand each year. During 2002, LMA refinanced its office building and, in connection therewith, we agreed, with the consent of OSHPD (see Note 10), to subordinate our interest in the property to the senior lender in an amount not to exceed \$4.1 million. At December 31, 2012, LMA's outstanding balance due on the loan is \$1.5 million payable over the next six years.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
LODI MEMORIAL HOSPITAL ASSOCIATION, INC. AND AFFILIATES
Years Ended December 31, 2012 and 2011

NOTE 19. COMMITMENTS AND CONTINGENCIES (Continued)

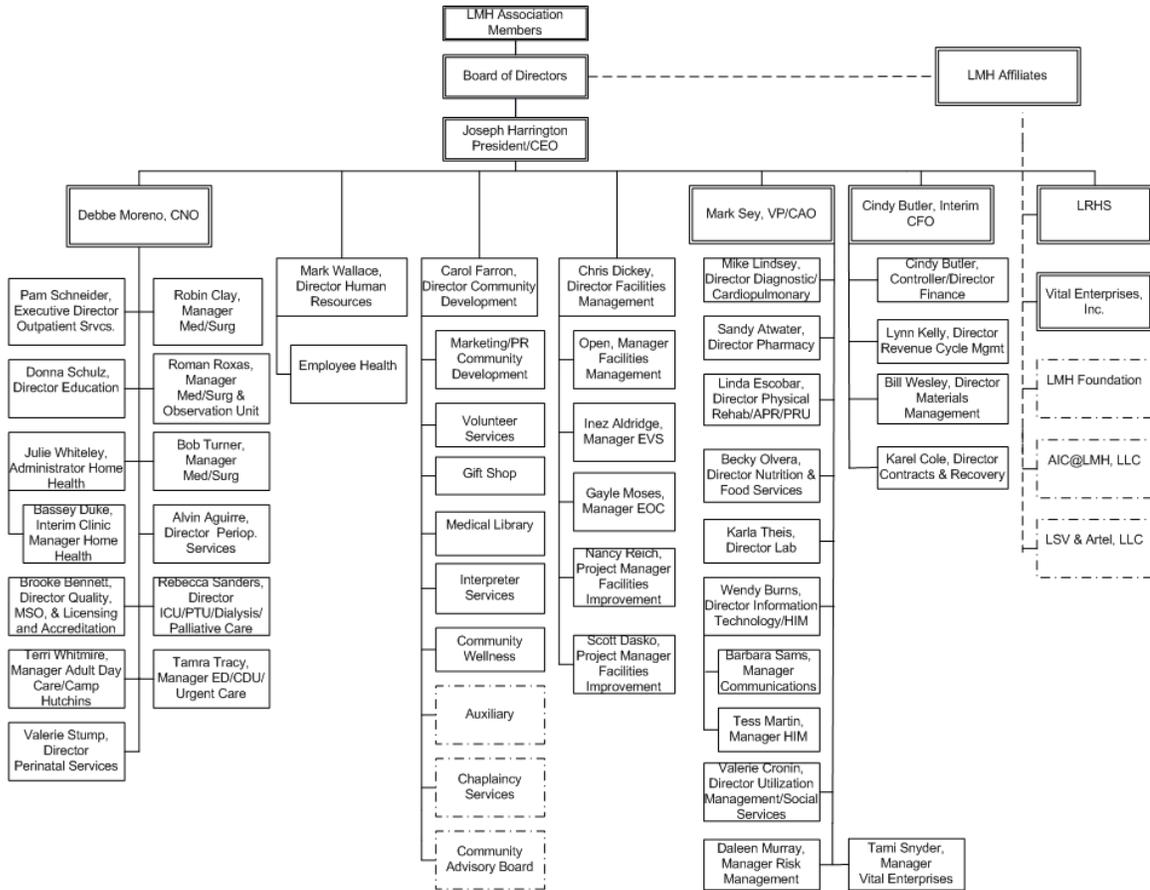
Health Care Reform: In March 2011, President Obama signed the Patient Protection and Affordable Care Act (PPACA) into law. PPACA will result in sweeping changes across the health care industry, including how care is provided and paid for. A primary goal of this comprehensive reform legislation is to extend health coverage to approximately 32 million uninsured, legal U.S. residents through a combination of public program expansion and private sector health insurance reforms. To fund the expansion of insurance coverage, the legislation contains measures designed to promote quality and cost efficiency in health care delivery and to generate budgetary savings in the Medicare and Medi-Cal programs. Because the final regulations and interpretive guidelines have yet to be published, we are unable to fully predict the impact of PPACA on our operations and financial results. There are multiple lawsuits challenging the constitutionality of major portions of PPACA; to the extent that any significant elements of the law are overturned, additional uncertainty is introduced into the prediction of operational and financial impacts. However, if the law is implemented as adopted, we expect that in future years, patients that were previously uninsured and unable to pay for care will have basic insurance coverage, and amounts for reimbursement for services from both public and private payers will be reduced and made conditional on various quality measures. We are studying and evaluating the anticipated impacts and developing strategies needed to prepare for implementation.

NOTE 20. SUBSEQUENT EVENTS

We evaluated the effect of subsequent events on our consolidated financial statements through March 26, 2013, the date we issued our consolidated financial statements, and determined that there are no material subsequent events that require disclosure in the consolidated financial statements.

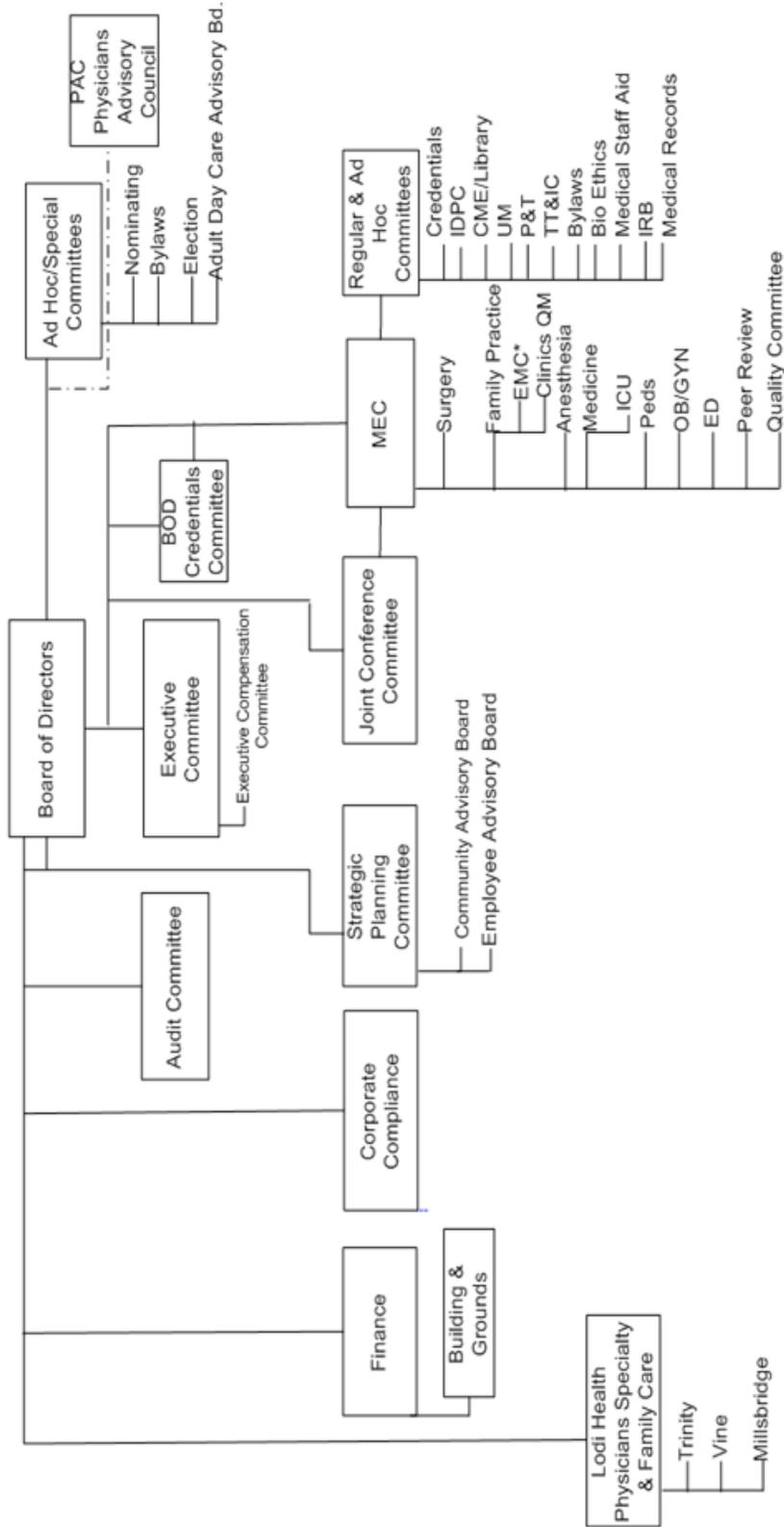
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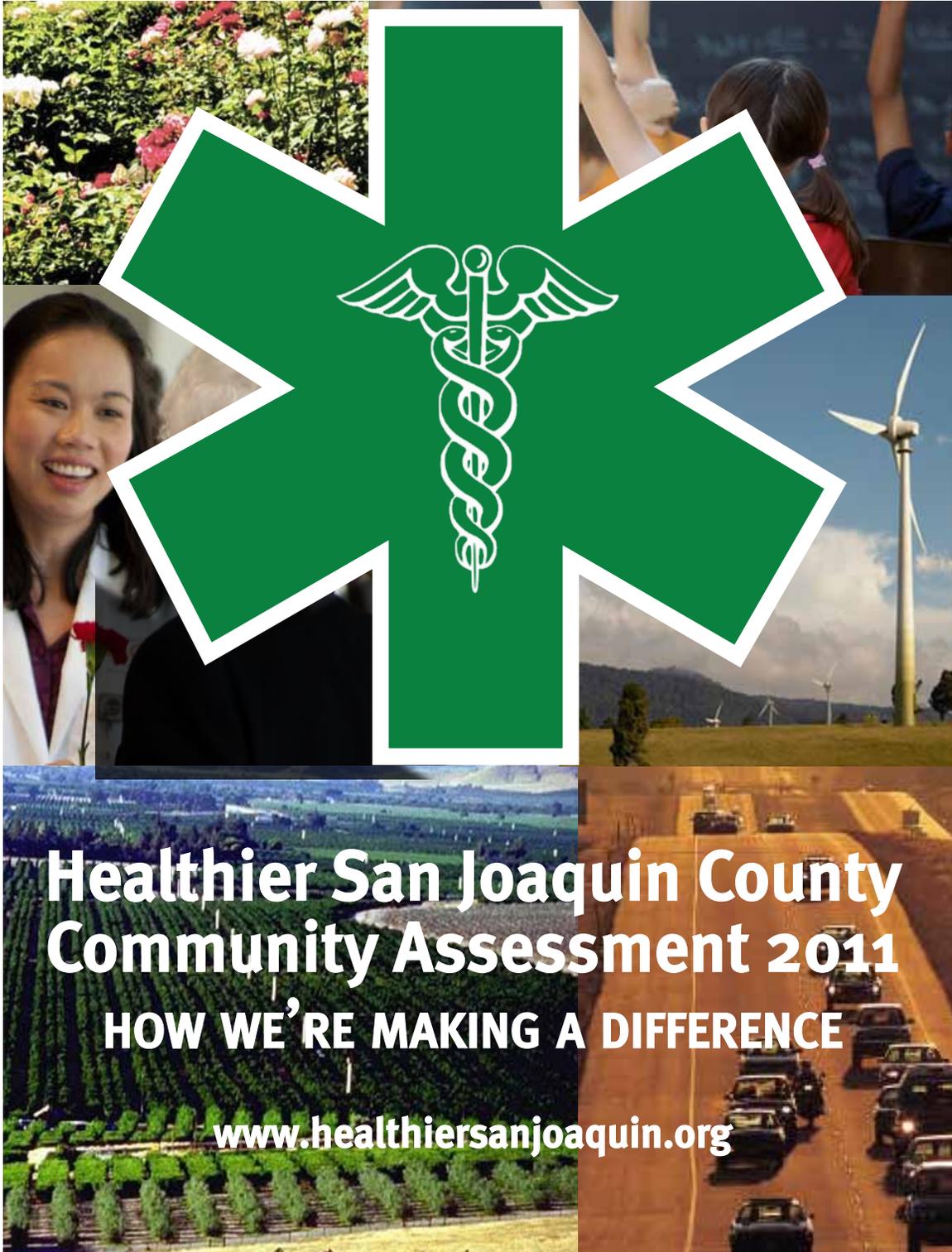
LODI MEMORIAL HOSPITAL ORGANIZATION CHART



ATTACHMENT "K"

LODI MEMORIAL HOSPITAL BOARD OF DIRECTORS & MEDICAL STAFF COMMITTEE ORGANIZATION CHART





HOW WE ARE MAKING A DIFFERENCE

CareVan

In June of 2010 “Marie” became unemployed and among her many hurdles was her inability to afford to pay for private health insurance. Marie accessed the Dorothy L. Jones Family Resource Center and was made aware of the free services provided by St. Joseph’s Medical Center’s CareVan.

The CareVan is a 40-foot mobile health clinic that provides free health services to people in the Stockton area who do not have health insurance or access to primary care. Medical services include: screenings, health education, referral services, medical diagnoses, treatment, pharmacy and testing. The CareVan is staffed with physicians, nurses, an administrative staff person, and an interpreter.



*Photograph Courtesy of
St. Joseph’s Medical Center*

The CareVan treats acute problems such as fever, earache, infections (including upper respiratory infections), sore throat and other illnesses as well as chronic problems such as allergies, high blood pressure, diabetes and joint pain. If the problem can’t be treated at the CareVan or requires ongoing treatment, the mobile clinic staff will refer the patient to a community physician or to one of the area’s many excellent medical facilities.

When Marie became ill last year she was diagnosed as pre-diabetic and was told she had high blood pressure. The staff at CareVan suggested Marie attend Diabetes Basics to a Healthy Life, one of the many classes offered by St. Joseph’s at their various partner locations. It was at this class that Marie learned what it meant to be pre-diabetic and came to understand the importance of exercise and proper portion control. She now has a Diabetic Care Plan which consists of a personalized menu Marie follows to keep herself healthy. Marie also has a primary health care provider now and her provider is impressed with her healthy lifestyle changes that have resulted in lower blood pressure and cholesterol.

Marie is thankful for the support she received from the instructors, St. Joseph’s Medical Center staff, the CareVan, and Dorothy L. Jones Family Resource Center. She plans to continue her involvement with St. Joseph’s Medical Center and will attend the St. Joseph’s Medical Center’s Coping with Diabetes Support Group.

For more information or questions about CareVan services, contact (209) 461-3471 or e-mail Arline.Delacruz002@chw.edu.

HOW WE ARE MAKING A DIFFERENCE

Dorothy L. Jones Family Resource Center

In south Stockton, the Dorothy L. Jones Family Resource Center (FRC) grew out of neighborhood concerns identified through organizing efforts led by congregants of the Open Door House of Prayer Church. As a response to health care and safety concerns identified during early public needs assessments, the Dorothy L. Jones center has purposely focused efforts on physical and mental health, well-being and neighborhood safety since its inception more than ten years ago.

The Dorothy L. Jones FRC's approach to transforming the health of the community starts with individual families. "If you don't have a healthy family, you can't have a healthy community," says Amelia Adams, Senior Deputy Director of Community Partnership for Families (CPF), the group who established and has operated a network of five family resource centers over the last decade to assist low-income and high-risk families in underserved neighborhoods.

The Dorothy L. Jones FRC engages individuals—both young and old—in making individual changes to elicit change on a larger level. A group of young leaders working out of the FRC under the name the Anti-Obesity Krew, or A-OK, have made impressive changes in a neighborhood widely known for blight and crime, abandoned vehicles, poorly maintained public spaces, vandalism, and obesity. To ensure that children have safe places to play, A-OK members spoke with policymakers about the number of dogs roaming the streets. They also adopted a park and are working with the community to ensure its upkeep. Members recently began working on a campaign to educate residents about the health dangers of drinking soda, Gatorade and sugary juices, beverages widely available in their neighborhood. To inform people about the connection between sugar-sweetened beverages and obesity, A-OK is developing brochures, creating public service announcements and encouraging elementary school children to choose water or no added sugar juices.

In addition to mobilizing the youth, the center engages elderly residents to take their health in their own hands by offering them the opportunity to exercise on a regular basis and become healthier along the way. The center has worked to fight the obesity epidemic by addressing the limited availability of fresh fruits and vegetables at existing neighborhood outlets under their work with the Central California Regional Obesity Prevention Program (CCROPP). Changes at a small corner store in the neighborhood indicate the positive influence of the work. Not only did the produce area improve, but there was also a significant decrease in outdoor signs advertising tobacco and unhealthy beverages.

The Dorothy L. Jones FRC has also worked to increase awareness to local decision makers regarding the need for policy and systems change to improve the social environment surrounding food in southeast Stockton. As a testament to their work, the City of Stockton proclaimed September 2010 as Childhood Obesity Awareness Month.

HOW WE ARE MAKING A DIFFERENCE

Family Wellness Program

Funded by First 5 of San Joaquin County, El Concilio's Family Wellness Program strives to empower the Hispanic community by helping its members to improve the quality of their lives and the lives of their children by providing them with comprehensive health and developmental screenings and referrals, health education, and group parent meetings.

Since its inception in July 2010, the Family Wellness Program has served approximately 450 families with children 0-5 from Stockton, Lodi, French Camp, Lathrop, and Manteca. By June 30, 2011, the program expects to serve 600 families.

Family Wellness Program staff is trained to use an effective, age-appropriate health curriculum from the University of California Cooperative Extension in Stockton. The expectation is that a healthier lifestyle from an early age can prevent future medical challenges and increase a child's ability to be successful in learning environments.

Program staff reported that client families are demonstrating healthier practices. Families that typically drank sugar filled juice and soft drinks are choosing water instead. Families are also more likely to read food labels, less likely to purchase unhealthy foods, and are using the food pyramid as a guide when planning "balanced meals."

Lorena participated in the program along with her 4-year-old daughter Glenda, who was both overweight and struggled with asthma. After their six-week participation in the program, Glenda had lost weight and her asthma symptoms had greatly improved.

Lorena now sets aside exercise time and joins in when her children race up and down the stairs. Lorena said that after learning about the amount of sugar in soft drinks, Glenda began to reprimand her father, who is diabetic, for drinking "too much soda." Glenda has embraced eating healthier foods, even discouraging her sister from eating large quantities of potato chips. When asked what kinds of healthy food she now eats, Glenda couldn't remember what it was called but said, "the kind that make my eyes sparkle and my hair shine," referring to carrots.

Azucena also participated in the program with her two-year-old son David, who, at the time, did not like fruits or vegetables nor spoke much. After the six-week program, David not only enjoyed eating fruits and vegetables, but made his mother very happy when he asked for a banana on his own. By the end of the program, David was also able to name the colors of many fruits and vegetables.

To contact the Family Wellness Program call (209)644-2600 or visit www.elconcilio.org.



Photograph courtesy of El Concilio

HOW WE ARE MAKING A DIFFERENCE

First 5 San Joaquin

Children's health and school readiness levels improve when they have healthy lifestyles and habits that promote nutrition and physical activity. Through a partnership with the University of California Cooperative Extension, First 5 provides funding to community agencies for home visiting programs. The goal of the home visits are to improve health and well-being outcomes for children and families in over sixty-five school attendance areas throughout the county. Using trained Health Educators, First 5 San Joaquin provides research-based curricula to increase parent knowledge and promote healthy lifestyles and habits.

Overall, parents are reporting that they have seen a change in their children's eating habits, as well as a greater awareness of what they're eating. Some specific examples of success seen by the Health Educators include:

- A mother of a two-year old whose husband is deployed in Afghanistan stated that she is more aware of nutrition labels and now offers her son more fruits and vegetables.
- A mother of a preschool child commented that she previously wasn't aware of how many servings of vegetables and fruits her child should eat in a day. She has changed family food menus and has become more physically active.
- One young child who was a constant soda drinker, began drinking milk and lost 15 pounds.
- Another young expectant mother was sleeping until noon and reported no physical activity. Once the Health Educator visited her, she began to walk with her husband and began eating a diet that included folic acid.
- Another family made the healthy commitment to walk 5 days a week for 30 minutes after dinner.
- One mother said that her child refused to eat birthday cake because it had too much sugar and that he wanted to eat apples or carrots instead!

First 5 San Joaquin exists to serve and improve the community through our children. First 5 works in partnership with agencies and organizations under contract, and fosters the active participation of parents, care-givers, educators, and community members. Together, we develop programs benefiting our children, ages 0 to 5 years old.

HOW WE ARE MAKING A DIFFERENCE

Sutter Tracy Healthy Connections Resource Center

Sutter Tracy Healthy Connections Resource Center has been providing assistance to the greater Tracy community for the past six years. The resource and referral services provided are tailored to meet the identified needs of the community which are established from the Healthier San Joaquin County Community Assessment. As the economy continues to produce an increasing unemployment rate, the need to improve access to health care becomes more predominate. Therefore, in addition to the standard programs and services provided by the resource center, the improvement of health care access has become a major focus.

Ongoing programs of the resource center include health insurance enrollment assistance, Mommy & Me support group, Parent & Me playgroups, parenting classes, case management, cancer support services, prescription assistance (PAPrx) and resource referral for any personal need. As a department of Sutter Tracy Community Hospital, the resource center has developed a streamlined referral process with other hospital departments to assist uninsured patients with continuum of care. This process helps ensure that patients are provided with the needed health and social service assistance after their hospital visit. Through this process, 100% of the individuals referred to the resource center from the Emergency and Case Management Departments have received follow up services and several of those referrals have resulted in some great success stories.

One example is 57-year-old “Robert,” referred to the resource center by the emergency department. Robert is one of many who fall through the cracks of the current social service system. His employer went out of business leaving him dependent on unemployment, but most importantly out of medical insurance to assist him in managing his severe hypertension and Type I Diabetes. As a client of the resource center Robert was introduced to resources that he was not previously aware existed. He was referred to the Tracy Free Clinic for follow-up care along with ongoing medical attention and new prescriptions for his medications. Healthy Connections also provided resources for employment, diabetes support, and free prostate screening. Due to his income level, Robert qualified for the patient assistance programs (PAPrx) for his medications. The resource center assisted with completing all the applications and enrolling him to receive his life saving medications for just \$5 for a three month supply, and continues to provide support as needed to make sure he does not run out of his medicine. Robert’s medical conditions are stable, and although he continues to search for work in this difficult economy, he is comforted in knowing that his health and well-being needs are being met. Robert is grateful in knowing that he always has a place to turn for additional support.



In 2010, Sutter Tracy Healthy Connections met the needs of 1,769 local households. Through continuous building of partnerships and collaborations, the resource center strengthens its ability to provide services to the underserved community. The tireless efforts of the resource center staff are perfectly summarized by its mission statement; “to strengthen families’ ability to make healthy choices for themselves, to care for family members in need of support, and to promote the well-being of the community.”

For more information on Sutter Tracy Healthy Connections Resource Center visit www.suttertracy.org/resourcecenter.

HOW WE ARE MAKING A DIFFERENCE

Volunteer Income Tax Assistance Program

The Volunteer Income Tax Assistance (VITA) Program provides free income tax preparation services to underserved San Joaquin County residents, including individuals with limited-English skills, the elderly and disabled, and families with incomes of less than \$54,000.

In partnership with the Internal Revenue Service, VITA has helped thousands of San Joaquin residents file their income taxes over the past eight years. In the last tax season alone, 2,515 individuals received free assistance to secure their tax refunds, bringing more that \$2.6 million dollars back to the local economy.



Photograph courtesy of the Community Partnership for Families

The benefits of the VITA program extend beyond the individuals and families that take advantage of the service available to them. As the income tax refunds are spent in San Joaquin County, they spur sales for local businesses, create needed jobs, pay new wages, and bring in tax revenue to boost the economy in meaningful ways.

The VITA Program helps families to secure a financial boost that many of them then utilize in their quest to lead healthier, more stable lives. A significant number of individuals and families served by the agency over the years have and continue to utilize their refunds (an average of \$3,036 in 2010) in responsible and highly advantageous ways. VITA also provides financial literacy

workshops where families are encouraged to use their income tax refunds to meet basic needs such as food and housing, purchase insurance, secure needed health and dental check-ups, pay off credit card debt, and establish savings and checking accounts. “We want them to invest this money in their future versus blowing it,” said Phyllis Grupe, Board Chair of Community Partnership for Families (CPF), the group who established VITA in San Joaquin County.

CPF is a collaborative organization representing neighborhood groups, faith-based organizations, schools, businesses, and public and private health agencies. The agency’s mission is to create strong families and neighborhoods by supporting families to build on their own strengths and become self-sufficient. One focus of the agency is to build financially independent and stable families that are well prepared to build financial futures for themselves and their children, and thus reducing their reliance on government services.

ATTACHMENT "M"

LODI MEMORIAL HOSPITAL
PATIENT FINANCIAL SERVICES
BOARD OF DIRECTORS
ADMISSIONS

I-8530-05 (PFS)
G-8620-10 (Board)
C-8560-32 (Admit)
REVISED: DECEMBER, 2011
PAGE 1 OF 3

CHARITY CARE

I. POLICY

To provide financial relief to patients who need financial assistance in paying their LMH and/or Emergency Room Physician bills and have no other financial resource. This policy defines charity care and identifies the eligibility requirements.

II. DEFINITION

The distinction between charity care and bad debt is the inability to pay versus the unwillingness of the person to pay their account. Those with low incomes or with catastrophic medical bills may be medically indigent even though they are able to meet their basic living expenses.

III. PROCEDURE

- A. The determination to provide charitable services should be made before providing services. If complete information on the patient's insurance or financial situation is unavailable due to emergency treatment, or if the patient's financial condition changes, the designation as a charity care may be made after rendering services and in some circumstances even after rendering of the bill. Any care giver who is aware of the potential need for charity care should request consideration as soon as possible when dealing with the patient.
- B. No undue burden will be placed on the patient. The institution will make available materials pertaining to alternative programs or services in the county, if known and available, and offer assistance in applying for these programs. Confidentiality of information and the dignity of the individual will be maintained for all who seek and/or are provided charitable services.
- C. All other potential payment sources must be identified and investigated before charity care is authorized. Other payment sources may include, but are not limited to, Medi-Cal, bank accounts, a personal loan, stocks and bonds, the Victims of Crime Program, homeowners or automobile insurance, or other insurance. Charity care is the "payment" of last resort.
- D. When establishing Charity Care, asset testing only considers monetary assets. Monetary assets exclude retirement or deferred compensation plans and include only 50% of monetary assets over \$10,000. Fifty percent of monetary assets greater than \$10,000 must be spent down before Charity Care will be considered. For spend down calculation, please see <L:\LMH\FORMS\Patient Financial Services\Charity Care Calculation 2011.xlsx>.
- E. If the patient is a potential charity care recipient, a Financial Disclosure form is to be completed (please use <L:\LMH\FORMS\Patient Financial Services\Financial Disclosure.doc> or <L:\LMH\FORMS\Patient Financial Services\Financial Disclosure-Spanish.doc>). Financial Disclosure forms are also available in the Patient Accounting Office and Admissions. The Financial Counselor is available to assist the patient in completing the financial disclosure forms. When Medi-Cal coverage is questionable, the application must be accompanied by a Medi-Cal denial. Supporting documentation may vary by application, but should include a copy of last year's income taxes. If there is any question regarding income or expense being claimed, additional documentation, such as recent pay stubs, copies of bills or an additional year's income taxes may be requested.

- F. To qualify, gross income should fall below 350% of the poverty guidelines published annually by the Department of Health and Human Services. Qualifying patients are self-pay patients or patients with high medical costs. High medical costs are defined as: "a person whose family income does not exceed 350% of the federal poverty level published annually by the Department of Health and Human Services, whose insurance is not contracted with the hospital to receive a discounted rate from the hospital as a result of his or her third-party coverage and annual out-of-pocket medical costs incurred by the individual at the hospital that exceed 10% of the patient's family income in the prior 12 months, or annual out-of-pocket expenses that exceed 10% of expenses paid by the patient or the patient's family in the prior 12 months". Documented outstanding bills and expenses may be considered when the income is above 350% of the poverty guidelines. These cases are to be evaluated on a case-by-case basis.
- G. Coinsurance and deductible amounts for hospital services for Medicare patients may be considered for charity provided the patient meets the established guidelines detailed in #F above. In addition, the hospital follows these principles:
1. The hospital does not waive deductible and coinsurance as part of any advertisement or solicitation for the purpose of inducing more business.
 2. The hospital does not routinely waive coinsurance or deductible amounts. If a waiver is made, it is done without regard to the reason for admission, length of stay, or diagnostic related group.
 3. A waiver, if made, is not part of a price reduction agreement between the hospital and a third-party payer.
 4. The hospital only waives coinsurance and deductible amounts after determining, in good faith, that the individual is in financial need or reasonable collections efforts have failed.
- H. When establishing repayment terms, employment status, along with potential future earnings, is considered as well.
- I. If a charity care allowance is applied and a third party payment is later received, the charity allowance will be reversed by the amount of the additional payment and may even require a refund to the patient if they paid in excess of the retro charity calculation.
- J. The patient must reapply for charity assistance if subsequent services are rendered and there is still an inability to pay, if services were rendered more than 6 months prior.
- K. Exception to # J above would be a recurring account in which multiple visit spans are included in one account. Charity assistance evaluation would include the entire visit span included in the account without need for reapplication for each visit.
- L. The collection agency may report accounts they determine to qualify for charity care. The same procedures and required documentation apply. If approved, the bad debt status is reversed and the charity write-off applied.
- M. All applications, which are approved, will remain with the account file.

- N. The applicant will receive a letter stating the approval or denial of their application.
- O. The financial counselor will write-up the charity request and seek approval based on the following approval levels:
- Revenue Cycle Supervisor: \$ 0-5,000
 - Revenue Cycle Director: \$ 5,001 - \$30,000
 - Chief Financial Officer: \$30,001 - \$100,000
 - Chief Executive Officer: \$100,001 >
- P. If a patient disputes the decision, they may appeal by going through the various approval levels as identified above, up to and including the Chief Executive Officer.
- Q. The following should not be classified as Charity Discounts:
- Insurance company discounts/contractual allowances.
 - Administrative adjustments.
 - Employee/Physician discounts.
- R. Support for Charity Care write-off is to agree with the general ledger account balance. All support is to be kept in auditable condition. Support includes Calculation of Charity form, completed, Financial Disclosure form, and copy of any documentation provided by patient supporting their assets, revenue, and expense claims.
- S. When adjusting off accounts to charity, the proper adjustment code for all accounts except Medicare accounts, use code ASPCH. When an account is a Medicare deductible, use code AMCSPCH.
- T. Patients eligible for charity care and have emergency services provided are also eligible for Charity Care from the Emergency Physician bill. Once charity has been recognized and approved by the Hospital, the Emergency Room Physician will be notified of the need to provide charity care as well.

FORMULATED: JANUARY 1990
REVIEWED: 12/98, 12/01, 12/04
REVISED: 2/04, 3/04, 7/04, 5/05, 5/06, 1/07, 1/08, 1/10, 11/11 c

CALCULATION OF CHARITY CARE

Complete only Yellow Highlighted Areas

1. Family Size			
2. Annual Family Income			
3. Federal Poverty Guideline (See Table Below)		0	
4. Family income as a percentage of Poverty Guideline (Divide line 2 by line 3)			
5. Charity Care eligibility percentage If line 4 is 300% or less, enter 100% If line 4 is 301-350%, enter 90% If line 4 is > 350%, enter 0%			0%
6. Account Balance Owed			
7. Cash			
8. Other Monetary Assets, excluding Retirement Funds			
9. Total Monetary Assets (line 7 + line 8)		0	
10. Exclude First \$10,000		(10,000)	
11. Subtotal (if < \$0, use \$0)		0	
12. Cash Spend Down Required by Patient (line 11 x 50%)		0	0.00
13. Remaining Balance to Charity (line 6 - line 12)			0.00

2012HSS Poverty Guideline

Size of Family Unit	48 Contiguous States and D.C.
1	10,890.00
2	14,710.00
3	18,530.00
4	22,350.00
5	26,170.00
6	29,990.00
7	33,810.00
8	37,630.00
For each additional person, add	3,820.00

Note: Attach only relevant documents



FINANCIAL DISCLOSURE

I-8530-05 (PFS)
G-8620-10 (Board)
C-8560-32 (Admit)
ATTACHMENT A

975 S. Fairmont Avenue
Lodi, California 95240
(209) 339-7543

Lodi Memorial Hospital is committed to providing financial assistance to patients who cannot afford to pay for medical services.

If you feel you may be eligible for financial assistance, please fill out the following information. A Financial Counselor will evaluate the application and documentation to determine if you are eligible for services provided free or at a reduced charge.

NAME (FIRST / MIDDLE / LAST)		ACCOUNT NUMBER		TELEPHONE NUMBER () -
PHYSICAL ADDRESS	CITY	STATE	ZIP	SOCIAL SECURITY #:
MAILING ADDRESS	CITY	STATE	ZIP	OCCUPATION
DATE OF BIRTH / /	(1) <input type="checkbox"/> MALE (2) <input type="checkbox"/> FEMALE		FAMILY SIZE: MARITAL STATUS: <input type="checkbox"/> Married <input type="checkbox"/> Single <input type="checkbox"/> Divorced	
INCOME: LIST MONTHLY INCOME FOR FAMILY		EXPENSES: LIST MONTHLY EXPENSES FOR FAMILY		
Wages Self		Mortgage/Rent		
Spouse		Utilities		
Other Family Members		Telephone		
Farm or Self Employments		Food		
Public Assistance		Finance Companies		
Social Security		Credit Cards		
Unemployment Compensation		Credit Union		
Strike Benefits		Auto Loans		
Alimony		Auto Insurance		
Child Support		Medical Insurance		
Military Family Allotment		Medical Bills – Hospital		
Pensions		– Physicians		
Income from Dividends, Interest, Rent		– Medication		
Gross Family Income		Total Expenses		
BALANCE (Income – Expenses)				
<p>In applying for this benefit, I certify under penalty of perjury that the statements I make are true and correct. I agree to provide any *documentation to verify these statements. I understand that they will be held in strict confidence to be used only for evaluation for medical care provided at Lodi Memorial Hospital. Applicable documentation previously supplied to FIRST SOURCE SOLUTIONS USA, LLC may be used for this application.</p>				
Applicant's Signature: _____				Date: _____

***Documentation: Proof of Income; last year's state and federal income taxes; all banking statements**

***Proof of Medi-Cal filing**

ASSETS AND LIABILITIES
 (Please provide current statements)

Assets (exclude Retirement Funds)	Market Value	Company/Account #/Location
Cash in Checking Account		
Cash in Savings Account		
Certificates of Deposit		
A. Total Cash		
Investments – Stock		
– Bonds		
– Mutual Funds		
– Other ()		
B. Total		
Home – Principal Residence		
Other Real Estate		
Vehicles – Year/Make/Model		
1.		
2.		
3.		
C. Total		
Personal Property List (i.e. Boats)		
1.		
2.		
3. Other Misc. (i.e. Jewelry/Collectibles)		
D. Total		
E. Total Assets (A + B + C + D = E)		
Debts/Loans Outstanding		
Mortgage – Principal Residence		
Other Debt on Property		
Debt on Auto		
Debt on Personal Property		
Credit Cards (Company/Account #)		
1.		
2.		
3.		
F. Total		
Other Debts/Loans (Describe)		
1.		
2.		
3.		
G. Total		
H. Total Debts/Loans Outstanding		
Net Worth (E - H)		



I-8530-05 (PFS)
 G-8620-10 (Board)
 C-8560-32 (Admit)
 ATTACHMENT A

DECLARACIÓN FINANCIERA

975 S. Fairmont Avenue
 Lodi, California 95240
 (209) 339-7543

Lodi Memorial Hospital se dedica a asistir financieramente a los pacientes que sin esta asistencia no pueden pagar por los servicios médicos.

Si usted piensa que es elegible para la asistencia financiera, por favor llene completamente la siguiente información. Un consejero de finanzas evaluara la aplicación y la documentación y determinara si usted es elegible para recibir servicios gratis ó a costo reducido.

NOMBRE (PRIMER / ENTRE NOMBRE / APELLIDO)		NÚMERO DE CUENTA		NÚMERO DE TELÉFONO () -	
DOMICILIO FÍSICO	CIUDAD	ESTADO	CÓDIGO POSTAL	NÚMERO DE SEGURO SOCIAL:	
DOMICILIO DE CORREO	CIUDAD	ESTADO	CÓDIGO POSTAL	OCUPACIÓN	
FECHA DE NACIMIENTO / /	(1) <input type="checkbox"/> HOMBRE (2) <input type="checkbox"/> MUJER		TAMAÑO DE FAMILIA ESTADO CIVIL: <input type="checkbox"/> Casada/o <input type="checkbox"/> Soltera/o <input type="checkbox"/> Divorciada/o		
INGRESOS: LISTA DE INGRESOS MENSUALES PARA LA FAMILIA			GASTOS: LISTA DE GASTOS MENSUALES PARA LA FAMILIA		
Salarios: Propio		Hipoteca/Renta			
Esposo/Esposa		Utilidades			
Otro Miembro de Familia		Teléfono			
Granja o Negocio Propio		Comida			
Asistencia Pública		Compañías Financieras			
Seguro Social		Tarjetas de Crédito			
Compensación de Desempleo		Unión de Crédito			
Beneficios de Huelga		Préstamos de Auto			
Pensión Alimenticia		Seguro de Auto			
Sostenimiento de Niños		Seguro Médico			
Porción de Familia Militar		Cuentas Médicas - Hospital			
Pensiones		Médicas			
Ingresos de Dividendos, Intereses, Renta		Medicamentos			
Ingresos Totales de Familia		Gastos Totales			
BALANCE (Ingresos – Gastos)					
<p>En aplicar para estos beneficios, certifico bajo penalidad de perjurio que mis declaraciones son ciertas y correctas. Consiento a dar cualquier *documentación para verificar estas declaraciones. Entiendo que se mantendrán estrictamente confidenciales y serán usadas solamente para la evaluación del cuidado médico recibido en Lodi Memorial Hospital. La documentación concerniente previamente proveída a "FIRST SOURCE SOLUTIONS USA, LLC" puede ser utilizada para esta aplicación.</p>					
Firma de Apicante: _____				Fecha: _____	

***Documentación: Prueba de Ingresos; Impuestos de Ingresos federales y del estado para el año pasado**
***Prueba del haber aplicado al Medi-Cal.**

VALORES Y DEUDAS
(Favor de proveer declaraciones recientes)

Valores (excluir fondos de jubilación)	Valor Corriente	Compañía/# de Cuenta/Donde Ubicada
Dinero en Cuenta de Cheques		
Dinero en Cuenta de Ahorros		
Certificados de Deposito		
A. Dinero Total		
Inversiones – Capital Comercial		
– Bonos		
– Fondos Mutuos		
– Otro ()		
B. Total		
Hogar – Residencia Principal		
Otros Bienes Raíces		
Automóviles – Año/Nombre/Modelo		
1.		
2.		
3.		
C. Total		
Lista de Propiedad Personal (ejemplo/ barco)		
1.		
2.		
3.		
D. Total		
E. (A + B + C + D = E) Valores en Total		
Deudas/Préstamos No Pagados		
Hipoteca – Residencia Principal		
Otra Deuda de la Propiedad		
Deuda de Auto		
Deuda de Propiedad Personal		
Tarjetas de Crédito (Compañía/# de Cuenta)		
1.		
2.		
3.		
F. Total		
Otras Deudas/Préstamos (Explique)		
1.		
2.		
3.		
G. Total		
H. Deudas en Totalidad/ Préstamos No Pagados		
(E - H) Valor Neto		

ATTACHMENT "N"

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
January	HouseCalls	01/01	2	80.00		\$45000	Community health newsletter, Lori Horan	Carol Farron, Community Development
	Lodi News Sentinel Nutrition Column	01/01	2	4.00		240	Write and edit nutrition column, Teri Spring	Carol Farron, Community Development
	Alanon Group	01/02	1		Room	100		May Orr, Education
	Food for Life Nutrition and Cooking Class	01/03	2	10.00	Room	1320	Advertising and communication, Lori Horan	Carol Farron, Community Development
	Better Breathers	01/03			Fliers	200		Lori Horan, Community Development
	Kiwanis Club of Greater Lodi meeting	01/05			Room	100		May Orr, Education
	Alanon Group	01/09	1		Room	100		May Orr, Education
	Lodi House Board of Directors	01/10	1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors	01/11	1	4.00		240		Carol Farron, Community Development
	Food for Life Nutrition and Cooking Class	01/11	3	20.00	Fliers, room, misc. communication	960	Lori Horan, Claire Lear	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	01/12	1		Room	100		May Orr, Education
	Alanon Group	01/16	1		Room	100		May Orr, Education
	Food for Life Nutrition and Cooking Class	01/18	2		Room and speaker	200		Carol Farron, Community Development
	Sponsor for Lodi Chamber of Commerce annual meeting	01/19	1		Room	1000	Lori Horan	Carol Farron, Community Development
	Lodi Chamber of Commerce annual meeting	01/19	1	4.00	Speech	200		Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	01/19	1		Room	100		May Orr, Education
	Lodi House Thrift Store	01/21	1	5.00		300	Volunteering	Carol Farron, Community Development
	Alanon Group	01/23	1		Room	100		May Orr, Education
	Food for Life Nutrition and Cooking Class	01/25	2		Room and speaker	200		Carol Farron, Community Development
	Lodi House Thrift Store	01/25	2	5.00		200	Consulting, social media, graphic design, Lori Horan	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	01/26				100		May Orr, Education
	Alanon Group	01/30	1		Room	100		May Orr, Education
	ADAM purchase					12825	Lori Horan	Carol Farron, Community Development
	ADAM implementation		2	20.00	Assessment	900	Lori Horan	Carol Farron, Community Development
	Lodi Chamber leadership forum		1	20.00		1200	Speaker line up and coordination	Carol Farron, Community Development
	United Way campaign		3	88.00		5050	Lisa Kermer, Lynn Kelly	Judy Merritt, Admissions
	Chaplaincy meeting		1		Room	100		May Orr, Education
Totals			34	264.00		\$71,275		
YTD Totals			34	264.00		\$71,275.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
February	Food for Life Nutrition and Cooking Class	02/01			Room	\$100		Carol Farron, Community Development
	Lodi News Sentinel Nutrition Column	02/01	2	4.00		240	Write and edit nutrition column, Teri Spring	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	02/02			Room	100		May Orr, Education
	Alanon Group	02/06	1		Room	100		May Orr, Education
	Sudden Cardiac Arrest Group	02/07	1		Room	100		Megan Johnson, Community Development
	Better Breathers	02/07			Filers	200		Lori Horan, Community Development
	Kiwanis Club of Greater Lodi meeting	02/09			Room	100		May Orr, Education
	Alanon Group	02/13	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	02/16			Room	100		May Orr, Education
	Alanon Group	02/20	1		Room	100		May Orr, Education
	Lodi House Communications Meeting	02/22	1	3.00		180	Develop communications strategy for Lodi House thrift store	Carol Farron, Community Development
	American Cancer Society fundraiser	02/23	1	12.00		500		Trish Flanagan, Laboratory
	Kiwanis Club of Greater Lodi meeting	02/23			Room	100		May Orr, Education
	Physician communication for respiratory medicine	02/24	1	4.00		240	Evaluate their programs for possible adoption and Lodi Health within community	Carol Farron, Community Development
	Alanon Group	02/27	1		Room	100		May Orr, Education
	Advance Directive forum	02/29	2	2.00		150	Fliers, promoted in "Pulse"	Emily Denham, Utilization Management
	Lodi House Communications Meeting	02/29	1	2.00		120	Develop communications strategy for Lodi House thrift store	Carol Farron, Community Development
	Lodi House Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber leadership forum		1	7.00		420		Carol Farron, Community Development
	Chaplaincy meeting		1		Room	100		May Orr, Education
			17	42.00		\$3,630		
YTD Totals			51	306.00		\$74,905.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
March	Kiwanis Club of Greater Lodi meeting	03/01			Room	\$100		May Orr, Education
	Lodi News Sentinel Nutrition Column	03/01	2	4.00		240	Write and edit nutrition column, Teri Spring	Carol Farron, Community Development
	Alanon Group	03/05	1		Room	100		May Orr, Education
	Lodi House Board of Directors	03/05	1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors	03/06	1	4.00		240		Carol Farron, Community Development
	Better Breathers	03/06			Filets	450	Advertising	Lori Horan, Community Development
	Kiwanis Club of Greater Lodi meeting	03/08			Room	100		May Orr, Education
	Lodi Chamber health care forum	03/08	2	4.00		300	Carol Farron	Joe Harrington, Administration
	Lodi House Thrift Store	03/10	1	5.00		300	Volunteering	Carol Farron, Community Development
	Alanon Group	03/12	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	03/15			Room	100		May Orr, Education
	March of Dimes	03/17	1	1.00		60		Carol Farron, Community Development
	Alanon Group	03/19	1		Room	100		May Orr, Education
	Health care careers project	03/21	1	2.00		120	Strategy meeting	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	03/22			Room	100		May Orr, Education
	Lodi House Thrift Store	03/24	1	5.00		300	Volunteering	Carol Farron, Community Development
	Alanon Group	03/26	1		Room	100		May Orr, Education
	Lodi Chamber membership drive	03/27	4	20.00		1500	Joe Harrington, Mark Wallace, Mark Sey	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	03/29			Room	100		May Orr, Education
	Lodi Chamber leadership forum		1	7.00		420		Carol Farron, Community Development
	Chaplaincy meeting		1		Room	100		May Orr, Education
Totals			20	56.00		\$5,170		
YTD Totals			71	362.00		\$80,075.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
May	Better Breathers	05/01			Fliers	\$200		Lori Horan, Community Development
	Lodi Convention and Visitors Bureau Luncheon	05/01	2	4.00		300	Sponsored and attended event, Carol Farron	Joe Harrington, Administration
	Lodi News Sentinel Nutrition Column	05/01	2	4.00		240	Write and edit nutrition column, Teri Spring	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	05/03			Room	100		May Orr, Education
	Donation of supplies to girl scouts	05/07	3		Fliers	125		Chad Edwards, Nutrition and Food Services
	Alanon Group	05/07	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	05/10			Room	100		May Orr, Education
	Donation of hospital blankets	05/11	1		Four bundles	200	People Assisting the Lodi Shelter	Carol Farron, Community Development
	Young Professionals of Lodi	05/11	2	3.00		70		Megan Johnson, Community Development
	Donation of supplies to Walk For the Health of It	05/12	1	1.00	443 sunscreens, 800 fliers, 4 literature holders, 48 hats	790	Promoted in "Pulse" and websites	Megan Johnson, Community Development
	Alanon Group	05/14	1		Room	100		May Orr, Education
	Bike to Work Week Exhibit	05/15	2	8.00	Fliers	250	Promoted in "Pulse" and on wellness site	Megan Johnson, Community Development
	Sponsor for Vaccarezza-Murdaca Family Foundation	05/16	1			1000	Festa Della Donna	Lori Horan, Community Development
	Kiwanis Club of Greater Lodi meeting	05/17			Room	100		May Orr, Education
	Alanon Group	05/21	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	05/24			Room	100		May Orr, Education
	Sponsor for American Cancer Society	05/29	1			1200	Moonlight Gala fundraiser	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	05/31			Room	100		May Orr, Education
	Lodi House Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors		1	3.00		180		Carol Farron, Community Development
Lodi Chamber leadership forum		1	7.00		420	Interview on Comcast and misc. event coordination	Carol Farron, Community Development	
Chaplaincy meeting		1		Room	100		May Orr, Education	
Totals			22	34.00		\$6,115		
YTD Totals			119	431.50		\$92,510.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
June	Lodi News Sentinel Nutrition Column	06/01	2	4.00		\$240	Write and edit nutrition column. Teri Spring	Carol Farron, Community Development
	House Calls	06/01	2	80.00		45000	Community health newsletter, Lori Horan	Carol Farron, Community Development
	Alanon Group	06/04	1		Room	100		May Orr, Education
	Better Breathers	06/05			Fliers	450	Advertising	Lori Horan, Community Development
	Kiwanis Club of Greater Lodi meeting	06/07			Room	100		May Orr, Education
	Young Professionals of Lodi	06/08	2	3.00		70	Lori Horan	Megan Johnson, Community Development
	Alanon Group	06/11	1		Room	100		May Orr, Education
	Sudden Cardiac Arrest Group	06/12			Room	100		Megan Johnson, Community Development
	Kiwanis Club of Greater Lodi meeting	06/14			Room	100		May Orr, Education
	Alanon Group	06/18	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	06/21			Room	100		May Orr, Education
	Leadership Forum sponsorship	06/21	1			3000		Megan Johnson, Community Development
	Leadership Forum	06/21	2	30.00	45 small notebooks, 35 large notebooks, 24 hats, fliers, first aids, hand sanitizers, fruit bowls and fruit	1825		Megan Johnson, Community Development
	Lodi Chamber Leadership Forum		1	7.00		420		Carol Farron, Community Development
	Sponsor for San Joaquin Medical Society's Annual Dinner	06/24	1			1000		Megan Johnson, Community Development
	Alanon Group	06/25	1		Room	100		May Orr, Education
	Meeting with Health Plan of San Joaquin	06/26	1	2.00		120	Strategize regarding local NGOs worthy of their donation	Carol Farron, Community Development
	Palliative Care forum		2	6.00	Fliers	800	Coordinated and held community forum on palliative care from the perspective of the world's religion, Monique Bedi	Carol Farron, Community Development
	Lion's Club	06/27	1	3.00	Fliers	200	Presentation on the future of health care	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	06/28			Room	100		May Orr, Education
	Promotion of Food for Life		2	3.00	100 fliers	250	Promoted in Housecalls, Facebook and "Pulse"	Lori Horan, Community Development
	Lodi House Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors		1	3.00		180		Carol Farron, Community Development
	Chaplaincy meeting		1		Room	100		May Orr, Education
Totals			24	145.00		\$54,795		
YTD Totals			143	576.50		\$147,305.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
August	Lodi News Sentinel Nutrition Column	08/01	2	4.00		\$240	Write and edit nutrition column, Teri Spring	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	08/02			Room	100		May Orr, Education
	Sponsor for Birth, Baby and Bonding Fair	08/05	1			750		Megan Johnson, Community Development
	Donation of supplies	08/05	1		Hand sanitizers, first aid kits, hats, notepads	300	Birth, baby and bonding fair	Megan Johnson, Community Development
	Alanon Group	08/06	1		Room	100		May Orr, Education
	Better Breathers	08/07			Fliers	450	Advertising	Lori Horan, Community Development
	Cardiac-Support Group	08/07				250		Connie Maxmiller, Cardiac Rehabilitation
	Kiwanis Club of Greater Lodi meeting	08/09			Room	100		May Orr, Education
	Young Professionals of Lodi	08/10	2	3.00		70	Lori Horan	Megan Johnson, Community Development
	Alanon Group	08/13	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	08/16			Room	100		May Orr, Education
	Sponsor for Hospice of San Joaquin	08/18	1			1000	Moonlight Sip and Stroll	Megan Johnson, Community Development
	Alanon Group	08/20	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	08/23			Room	100		May Orr, Education
	Alanon Group	08/27	1		Room	100		May Orr, Education
	Lodi House Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors		1	3.00		180		Carol Farron, Community Development
	Chaplaincy meeting		1		Room	100		May Orr, Education
Totals			14	14.00		\$4,380		
YTD Totals			171	610.50		\$154,465.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
September	Lodi News Sentinel Nutrition Column	09/01	2	4.00		\$240	Write and edit nutrition column Teri Spring	Carol Farron, Community Development
	Alanon Group	09/03	1		Room	100		May Orr, Education
	Better Breathers	09/04			Filers	450	Advertising	Lori Horan, Community Development
	Cardiac-Support Group	09/04				250		Connie Marxmiller, Cardiac Rehabilitation
	Kiwanis Club of Greater Lodi meeting	09/06			Room	100		May Orr, Education
	Alanon Group	09/10	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	09/13			Room	100		May Orr, Education
	Young Professionals of Lodi	09/14	2	3.00		70	Lori Horan	Megan Johnson, Community Development
	Alanon Group	09/17	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	09/20			Room	100		May Orr, Education
	Joe Sema health fair	09/21	4	16.00	1200 color filers, 200 black and white filers	1000	Kevin Vondergeest, Carol Farron, Lisa Paradis	Chad Edwards, Nutrition and Food Services
	Sponsor for Health and Wellness Festival	09/22	1			1000		Megan Johnson, Community Development
	Booth for Health and Wellness Festival	09/22	8	46.00	Filers, first aid kits, hand sanitizers, note books, hats, peak-flow kits	3000	Tamra Tracy, Genevieve Picone, Jana Van Os, Dr. Parra, two palliative care staff members, urgent care clerk	Carol Farron, Community Development
	Alanon Group	09/24	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	09/27			Room	100		May Orr, Education
	Donation of supplies to Lodi High School baseball program	09/29	2	1.00	60 first aid kits	60	Golf tournament fundraiser	Megan Johnson, Community Development
	Lodi House Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors		1	3.00		180		Carol Farron, Community Development
	Chaplaincy meeting		1		Room	100		May Orr, Education
Totals			26	77.00		\$7,390		
YTD Totals			197	687.50		\$161,855.00		

Lodi Memorial Hospital
Community Benefit Tracking Report
2012

Month	Event/Occurrence	Date	No. Employees Involved	Preparation/ Participation Time (hrs)	Supplies Used	Total Dollar Value	Notes	Submitted By
October	Silent Witness Awareness for Women's Center	10/01	1			\$150	Promotion in "Pulse" and in main lobby	Megan Johnson, Community Development
	Alanon Group	10/01	1		Room	100		May Orr, Education
	Lincoln Technical School	10/01	1	20.00		1200	Grant preparation with them for student internships	Carol Farron, Community Development
	Lodi News Sentinel Nutrition Column	10/01	2	4.00		240	Write and edit nutrition column, Teri Spring	Carol Farron, Community Development
	Better Breathers	10/02			Fliers	450	Advertising	Lori Horan, Community Development
	Cardiac-Support Group	10/02				250		Connie Marxmiller, Cardiac Rehabilitation
	United Healthcare Workers West Asthma Walk	10/02	3	10.00	Fliers, peak flow kits	690	Mark Wallace, Jana Van Os	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	10/04			Room	100		May Orr, Education
	Sponsor for St. Anne's School Annual Fundraiser	10/06	1			500	Harvest Festival	Megan Johnson, Community Development
	Alanon Group	10/08	1		Room	100		May Orr, Education
	Clothing drive to benefit Women's Center of San Joaquin County	10/09	1	8.00	Fliers	225	Promotion in "Pulse" and on EEBB	Megan Johnson, Community Development
	Leadership Lodi presentation and facility tour	10/09	1	4.00		240	Presentation on health care and facility tour	Carol Farron, Community Development
	Kiwanis Club of Greater Lodi meeting	10/11			Room	100		May Orr, Education
	Sponsor for World of Wonders Science Museum	10/13	1			1000	Edible Science fundraiser	Megan Johnson, Community Development
	Alanon Group	10/15	1		Room	100		May Orr, Education
	Sponsor for Pink October	10/15	1			1000	Lodi Survivor Fashion Show	Megan Johnson, Community Development
	Kiwanis Club of Greater Lodi meeting	10/18			Room	100		May Orr, Education
	Donation of supplies to World of Wonders Science Museum	10/26	3		Blood slides	80		Megan Johnson, Community Development
	Young Professionals of Lodi	10/19	2	3.00		70	Lori Horan	Megan Johnson, Community Development
	Alanon Group	10/22	1		Room	100		May Orr, Education
	Kiwanis Club of Greater Lodi meeting	10/25			Room	100		May Orr, Education
	Alanon Group	10/29	1		Room	100		May Orr, Education
	Lodi House Board of Directors		1	4.00		240		Carol Farron, Community Development
	Lodi Chamber Board of Directors		1	3.00		180		Carol Farron, Community Development
	Chaplaincy meeting		1		Room	100		May Orr, Education
Totals			25	56.00		\$7,515		
YTD Totals			222	743.50		\$1,169,370.00		

Monthly Totals Recap

	No. of employees	No. of hours	Amount
January	34	264.00	\$71,275.00
February	17	42.00	\$3,630.00
March	20	56.00	\$5,170.00
April	26	35.50	\$6,320.00
May	22	34.00	\$6,115.00
June	24	145.00	\$54,795.00
July	14	20.00	\$2,780.00
August	14	14.00	\$4,380.00
September	26	77.00	\$7,390.00
October	25	56.00	\$7,515.00
November	16	25.00	\$6,525.00
December	15	28.00	\$3,080.00
Totals	253	796.50	\$178,975.00

ATTACHMENT "O"

STRATEGIC PLANNING COMMITTEE

I. POLICY

- A. The Board of Directors shall engage in organization planning to assist the hospital in achieving its mission. The Chief Executive Officer (CEO), in collaboration with the Board, Medical Staff, and Hospital Management, shall establish a Strategic Planning process with the responsibility to identify both long and short range goals, which shall be utilized for formulating and developing a strategic plan for Lodi Memorial Hospital Association, Inc.
- B. The CEO will involve appropriate representatives of the Board, medical staff, community, hospital departments and services and affiliated organizations to participate in the planning process. The participation may include the review of reports and planning documents created by these groups. All individuals serving on the Strategic Planning Committee shall have no direct or indirect conflicts-of-interest before or during their tenure on the Committee.
- C. The Board shall oversee the development, monitoring and implementation of the Strategic Plan.
- D. The following principals will be used in the planning process to keep the planning process focused on the key issues identified by the organization:

LMH PLANNING PRINCIPALS

1. **Community Focus:** The LMH mission is to deliver high quality care to all who access our services, with emphasis on preventative health care services. Coordination of patient care with community services that share our vision of public health is crucial.
2. **Local Governance:** Continued emphasis should be put on local control and governance of the health system. However, the need to evaluate and test new governance structures to improve the delivery of services should be given due consideration.
3. **Physician Partnership:** Form strong relationships with our physicians and align incentives for improving the quality of care.
4. **Access to Capital:** The ability of the hospital to meet equipment, physical plant, technology, growth and development capital requirements will exceed our means to supply that capital. The planning process should include options on how capital needs will be met, including alternative sources of capital and methods to prioritize capital needs.
5. **Cost Reduction:** Reduction of operating costs will be essential for survival in the future. Our ability to reduce costs will be limited by our size and our access to capital. The planning process should focus on new and innovative ways to reduce costs.
6. **Financial Viability:** The need for a strong financial performance should be emphasized. Choices will have to be made, both short and long term, about how to maintain a strong financial position.

7. **Payer Relationships**: LMH needs to develop and maintain strong business relationships with major payers, including the development of partnerships for patient care.
8. **Provider Relationships**: We are limited in the services that we can provide, and provide cost-effectively. Therefore, we must enter into relationships with other hospital and health providers for those services, carefully considering the scope and nature of those relationships.

II. **PROCEDURE**

- A. The process for strategic planning will follow the general flow diagram in ATTACHMENT A and the recurring agenda found in ATTACHMENT B.
- B. The responsibilities of the Strategic Planning Committee shall include, but are not limited to the following:
 1. Developing a strategic planning process that will implement the stated purpose of the Association.
 2. Develop, periodically review, and implement a strategic plan that:
 - Reaffirms the Association purpose.
 - Reaffirms the vision, mission, and values of the hospital.
 - Establishes goals, objectives, and strategic action plans for implementing the vision, mission, and values of the hospital.
 - Identifies community needs and strives to meet those needs with resources available.
 - Identifies alternative courses of action to meet stated goals and objectives.
 - Provides for adequate funding of desired action plans and coordinates services within the community.
 3. Provide a mechanism for review and monitoring of existing programs and services to meet stated goals and objectives.
- C. The Strategic Planning Committee shall report to the Board of Directors by transmitting copies of each meeting's minutes, after approval by the Chair, to the next regular meeting of the Board. The Chair shall be responsible for review, communication, coordination and approval of committee action to other Board Standing Committees as appropriate.
- D. The Strategic Planning Committee shall meet at least quarterly under the direction of the Committee Chair, at such times and places convenient to the committee members. The Chair shall approve the meeting agenda, frequency of meetings, committee composition, minutes of committee meetings, and chair the proceedings at each meeting or appoint a chair in his/her absence.
- E. At least annually, identify appropriate individuals with no undisclosed conflicting interests, to participate in the strategic planning process. All members serving on the committee will be voting members. The individuals shall be approved by the Board and should minimally include representatives of:
 1. Board of Directors at least (2)
 2. Medical Staff members (2)
 3. Community members (2)

4. Foundation Board (1)
 5. Employees – Non-Management
 - a. Clinical (1)
 - b. Other (1)
 6. Senior Management (4)
 7. Management Team (1)
 8. Others as determined by committee chair.
- F. The committee will assess the education needs of committee members and if necessary, develop an educational agenda which prepares the committee to provide advisory guidance to the Board. The educational preparation shall include assessment of:
1. Organization’s quality performance
 2. Organization’s financial performance
 3. The political/regulatory environment
 4. Local competitive environment
 5. Local social issues
 6. Technology
- G. The committee shall address the following during the development and revision of the Lodi Memorial Hospital Strategic Plan.
1. An annual review of the external healthcare environment. This review will include new and updated information including:
 - a. California Healthcare Association (CHA) view of the future-latest release.
 - b. American Hospital Association (AHA) vision of the future-latest release.
 - c. Major national, state and local events that have or may affect our local market.
 2. Annually review the internal environments – including:
 - a. Audited financials for the last three years for trends.
 - b. Market-share information, for hospital and all business lines, i.e. inpatient, outpatient, emergency department, home health agency, acute physical rehabilitation and clinics.
 - c. Payer mix by service and zip code.
 - d. Utilization statistics.
 - e. List of major employee, board and medical staff issues currently open/in-progress.
 - f. Community-needs assessment and benefit plan.
 - g. Quality performance, clinical and patient satisfaction.
 - h. Employee satisfaction.
 - i. Physician satisfaction.
 - j. Information Technology capabilities.
 3. The findings and recommendations of the community needs assessment, conducted every three years to determine the community’s health status and need for health services, shall be integrated into the hospital’s strategic plan. Annually, the needs-assessment findings shall be revisited prior to each April meeting to assess whether LMH, within the realm of its resources, can or should develop programs and services to meet community need and/or work with other local health providers, schools and organizations to meet community health needs for wellness, prevention and treatment.

4. The Strategic Planning Committee shall review and the Board of Directors shall approve a community-benefit plan and deliver said plan to OSHPD by May of each year. The community-benefit plan shall include goals and measurements from the previous year, goals and measurements for the current year, and a valuation and description of community services provided by the hospital.
5. Annually review the hospital mission, vision and values for board approval at its May meeting.
6. Annually develop long and short-term goals and objectives for submission to the Board for approval.
7. Upon Board acceptance and validation of strategic goals and objectives, senior management will work with the Medical Executive Committee (MEC) to develop a detailed operational plan including strategies and action with an achievable timeline. Goal development will follow the standardized nomenclature per organization policy.
8. Based upon the goals and objectives approved by the Board, senior management in consultation with the medical staff shall develop an operational plan to fulfill the Strategic Plan.
 - a. The operational plan is a subset of the strategic plan. It describes short-term ways of achieving milestones and explains how, or what portions of a strategic plan will be put into operation during a given operational period, such as a calendar year or fiscal year.
 - b. The operational plan links the strategic plan with the activities of the organization and should deliver the necessary resources.
 - c. An operational plan should be prepared with the people who will be involved in implementation. More than likely, this will require significant cross-department dialogue as plans created by one part of the organizations inevitably has implications for other parts.
 - d. Operational plans should contain:
 - 1) Clear objectives.
 - 2) Activities to be delivered.
 - 3) Quality standards.
 - 4) Desired outcomes.
 - 5) Staffing and resource requirements.
 - 6) Implementation timetables.
 - 7) A process for monitoring progress.
9. Senior management and the MEC shall assign the strategies to workgroups, departments, or other committees for operational fulfillment. Assignments shall be made within the following general framework:
 - Medical Staff: All actions related to the medical care of patients.
 - LMH Departments: Action required which is best addressed by a specific hospital department. For example, Human Resources action with the retention of hospital personnel.
 - Standing Committees: A group of people officially delegated by bylaws, rules or policy to perform a function, such as investigating, considering, reporting, or acting on a matter. A standing committee is generally advisory and is developed for long-term purposes.

- Ad hoc Committee: A group of people officially chartered to perform some service or function, as to investigate, report on, or act on a particular matter. Ad hoc Committee generally serves for a defined timeframe, not to exceed approximately 12 months.
 - Task Force: A small team given responsibility for a short-term assignment with specific goals. A short-term assignment shall generally be no longer than three to six months.
 - Work Group: A group of people working together temporarily until some goal is achieved. A brief assignment not to exceed three months.
10. Senior management and the MEC shall report progress of the Strategic Plan fulfillment at least quarterly to the Board, and the Strategic Planning Committee. Other individuals, including Management Committee, Community Advisory Board, Foundation Board, Main Auxiliary, and Medical Executive Committee shall be updated at least annually.
 11. The Recurring Agenda is outlined in ATTACHMENT B.
- H. The Board will approve the Strategic Plan annually.

FORMULATED: NOVEMBER, 1999

REVISED: 7/00, 5/03, 5/07, 5/11, 10/11, 7/12

REVIEWED: 8/01, 12/04,

N:\LMH\Comm_Dev\Community Benefits\2013 Community Benefit Plan\Attachment P.doc

Attachment A - Strategic Planning Process

Responsibility	Perspective Input	Issue Identification Vision Direction	Detail	Fulfillment
<p>Team</p> <ul style="list-style-type: none"> • Community Forums • Community Needs Assessment & Benefit Plan • LMH Boards • Medical Staff Leadership • Management Team • Employees 	<p>Strategic Planning Committee ↔ Board of Directors</p>	<p>Senior Managers ↔ And Medical Executive Committee</p>	<ul style="list-style-type: none"> • Medical Staff • Quality Committee • Hospital departments • Committees • Task Force • Other 	<p>Responsible for action completion within established timeframes.</p>
<p>Deliverable</p>	<p>Advisory Guidance</p>	<p>Recommend and approve annual goals and objectives for the organization.</p>	<p>An operational plan including assignments, strategies, action, and deliverables with clearly established timeframes. The operational plan is prepared with the people responsible for its implementation.</p>	<p>Responsible for action completion within established timeframes.</p>

**LODI MEMORIAL HOSPITAL STRATEGIC PLANNING CALENDAR
2012 RECURRING AGENDA**

Strategic Planning Committee Activities:	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC
Review and Comment: Prior Year - Final Report		X	X									
Review/Recommend Community Benefit Plan			X	X								
Review Hospital Mission-Vision-Value-Recommendation to BOD			X	X	X							
Review Community Needs Assessment			X									
Review - External Healthcare Environment	X				X				X			
Review of the Internal Environment		X		X		X		X		X		
Recommend Strategic Planning Goals and Objectives		X	X									
Recommend Strategic Plan Approval												X